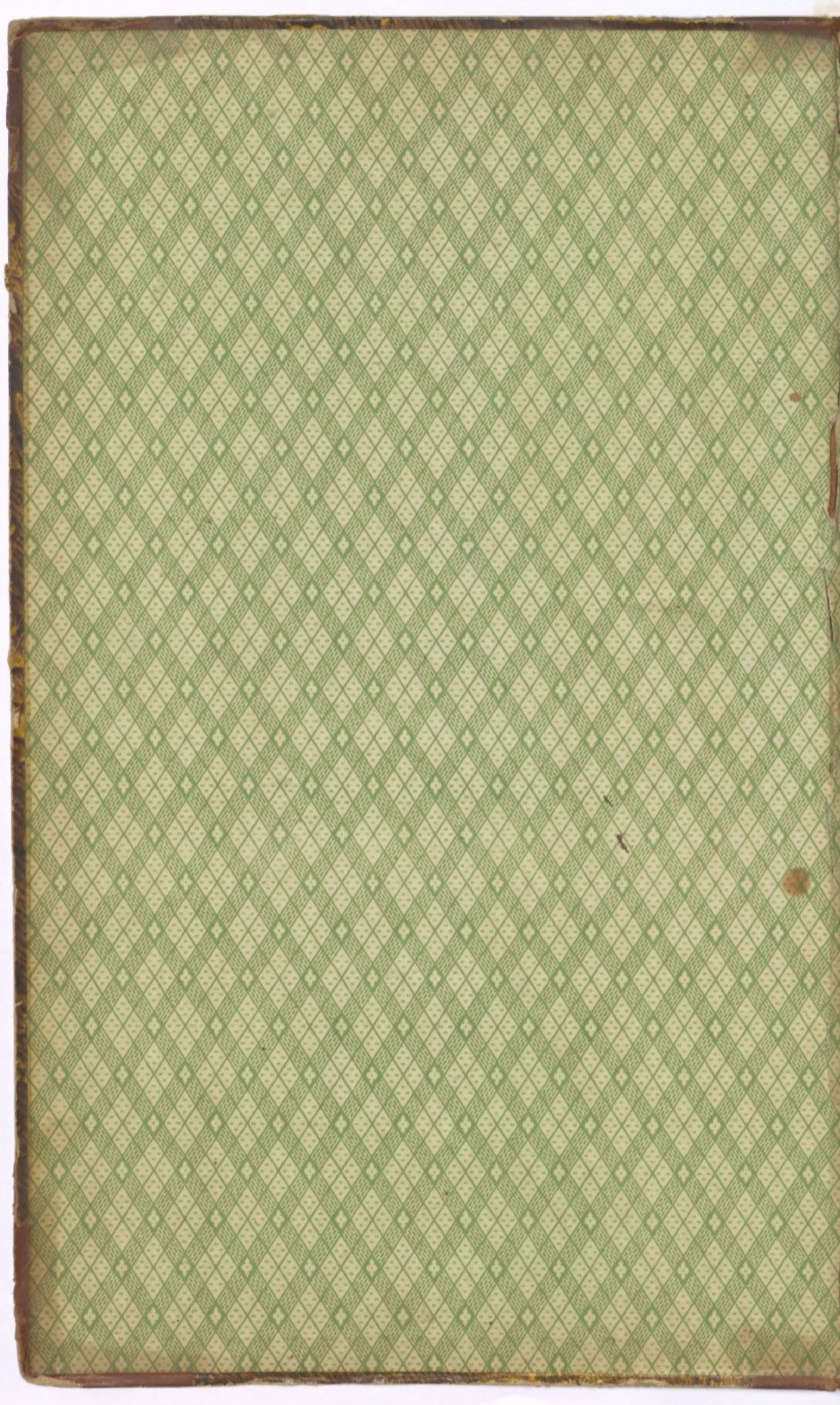
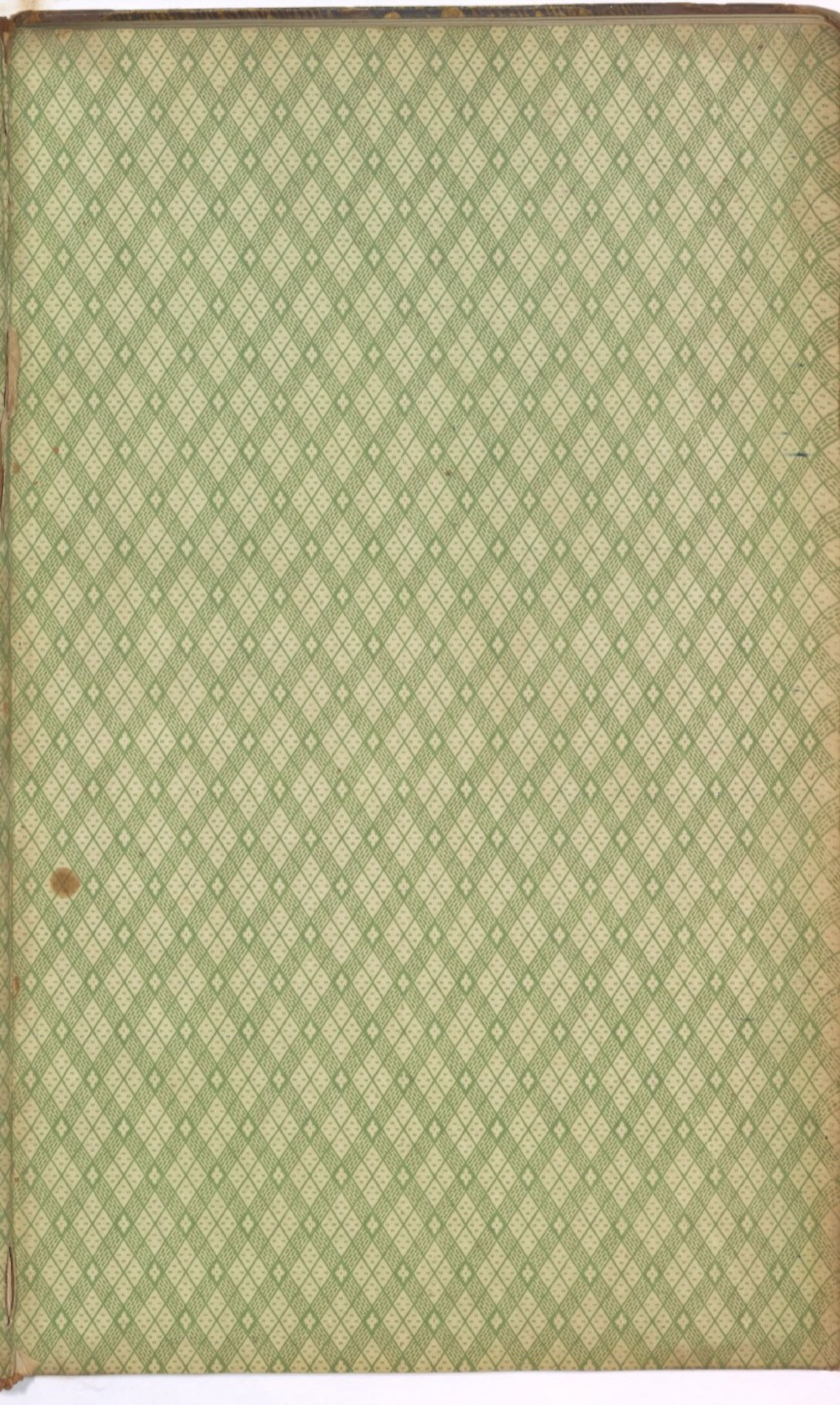


PEPPERELL MANUFACT'G CO.

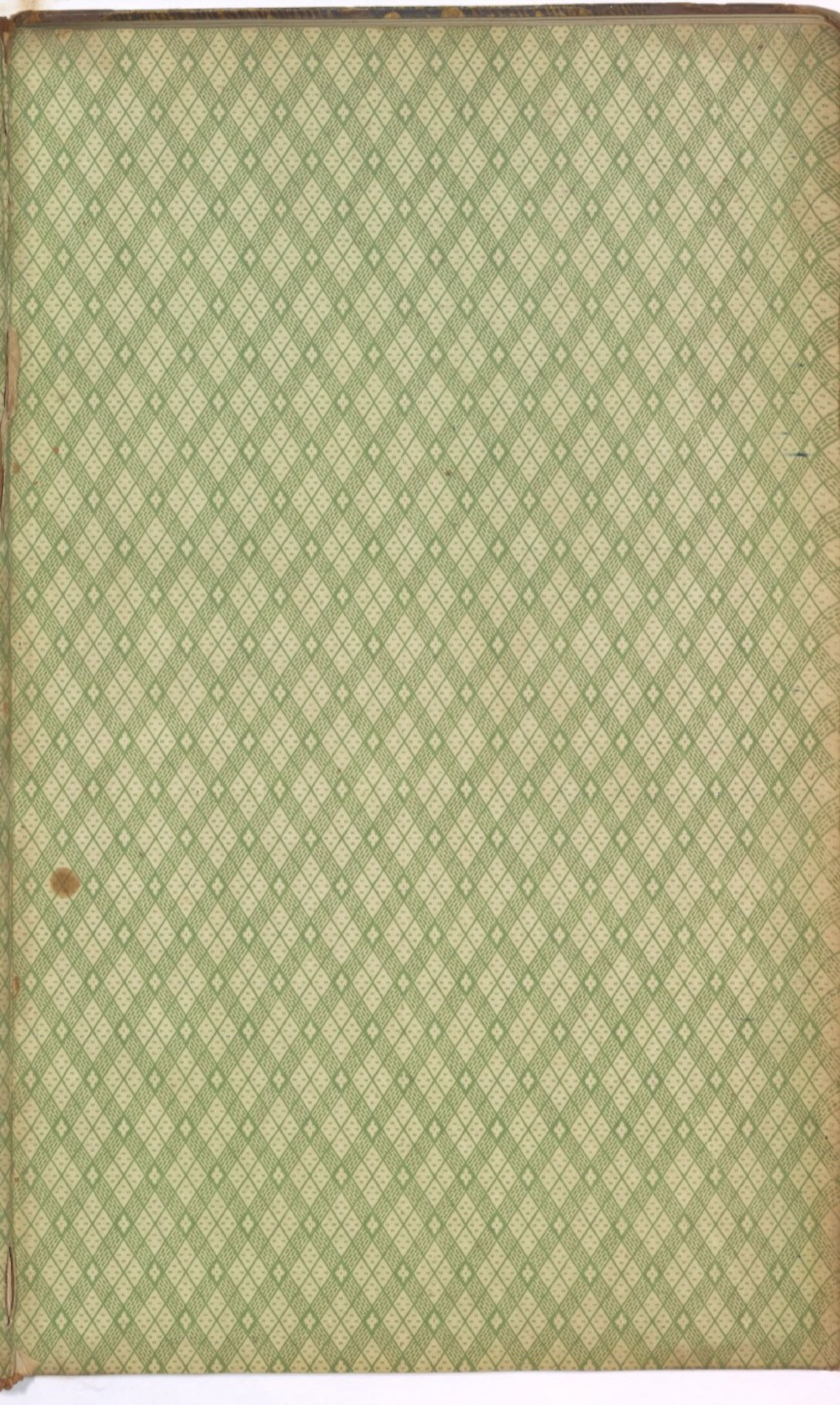


















# Ledger Balance

| Dr |                     | 1850<br>July |   | Cr            |            |
|----|---------------------|--------------|---|---------------|------------|
| 5  | Notes Receivable    | 38831.05     | 1 | Capital Stock | 64200      |
| 11 | Saco Water Power Co | 30038.81     | 8 | Interest      | 166986     |
|    |                     | \$68869.86   |   |               | \$68869.86 |

| Dr                          | August      | Cr              |             |
|-----------------------------|-------------|-----------------|-------------|
| 5 Notes Receivable          | 169157.50   | 2 Capital Stock | 232000      |
| 11 Saco Water Power Company | 72008.25    | 9 Interest      | 9176.25     |
| 14 Incidental Expense       | 10.50       |                 |             |
|                             | \$241176.25 |                 | \$241176.25 |

| Dr                          | September   | Cr              |             |
|-----------------------------|-------------|-----------------|-------------|
| 5 Notes Receivable          | 164555.07   | 2 Capital Stock | 240350      |
| 11 Saco Water Power Company | 116283.57   | 9 Interest      | 10530.14    |
| 14 Incidental Expense       | 51.50       |                 |             |
|                             | \$280890.14 |                 | \$280890.14 |

| Dr                          | October     | Cr              |             |
|-----------------------------|-------------|-----------------|-------------|
| 6 Credits Receivable        | 157981.60   | 2 Capital Stock | 294640      |
| 11 Saco Water Power Company | 148396.16   | 9 Interest      | 11789.26    |
| 14 Incidental Expense       | 51.50       |                 |             |
|                             | \$306429.26 |                 | \$306429.26 |

| Dr |                          | November           |    | Cr            |                    |
|----|--------------------------|--------------------|----|---------------|--------------------|
| 6  | Notes Receivable         | 151543.50          | 2  | Capital Stock | 350000             |
| 12 | Saco Water Power Company | 209616.98          | 9  | Interest      | 12602.84           |
| 14 | Incidental Expense       | 2578               | 20 | Notes Payable | 18523.93           |
| 16 | Cotton                   | 19891.31           |    |               |                    |
|    |                          | <u>\$381126.77</u> |    |               | <u>\$381126.77</u> |

| Dr                         | December     | Cr                 |              |
|----------------------------|--------------|--------------------|--------------|
| 6 Notes Receivable         | 150546.30    | 2 Capital Stock    | 361280       |
| 12 Saco Water Power Co     | 219872.50    | 9 Interest         | 12729.50     |
| 14 Incidental Expense      | 65282        | 20 Notes Payable   | 19853.88     |
| 16 Cotton                  | 18526.24     | 26 Charges Payable | 220          |
| 23 Boston Knapp & McArthur | 13299.95     |                    |              |
| 25 Insurance               | 1490.24      |                    |              |
| 27 Wm P Harris Agent       | 1447.68      |                    |              |
|                            | \$ 393865.58 |                    | \$ 393865.58 |



# Ledger Balances

1851

| Dr                           | January            |    |                 | Cr                 |
|------------------------------|--------------------|----|-----------------|--------------------|
| 6 Notes Receivable           | 1514256.           | 3  | Capital Stock   | 382191.21          |
| 12 Saco Water Power Co       | 226849.12          | 9  | Interest        | 13052.92           |
| 14 Accidental Expense        | 938.44             | 20 | Notes Payable   | 9029.95            |
| 16 Cotton                    | 19200.58           | 26 | Charges Payable | 2.20               |
| 23 Boston & W. S. F. Ins. Co | 1329.95            | 31 | William Dwight  | 6440.60            |
| 25 Insurance                 | 1490.24            |    |                 |                    |
| 27 Wm. P. Haines Agent       | 9464.02            |    |                 |                    |
| 29 Cotton Insurance          | 19                 |    |                 |                    |
|                              | <u>\$440746.88</u> |    |                 | <u>\$440746.88</u> |

| Dr                           | February           |    |                  | Cr                 |
|------------------------------|--------------------|----|------------------|--------------------|
| 6 Notes Receivable           | 141814.98          | 3  | Capital Stock    | 388831.21          |
| 12 Saco Water Power Co       | 243035.82          | 9  | Interest         | 13120.18           |
| 14 Accidental Expense        | 1016.80            | 20 | Notes Payable    | 21866.95           |
| 16 Cotton                    | 11913.22           | 26 | Charges Payable  | 51.10              |
| 18 Wm. C. Clifton            | 44.83              | 29 | Cotton Insurance | 2447.77            |
| 23 Boston & W. S. F. Ins. Co | 2405.90            | 31 | William Dwight   | 7713.40            |
| 25 Insurance                 | 1465.43            | 31 | Commissions      | 181.53             |
| 27 Wm. P. Haines Agent       | 290409.16          |    |                  |                    |
|                              | <u>\$432012.14</u> |    |                  | <u>\$432012.14</u> |

| Dr                           | March              |    |                  | Cr                 |
|------------------------------|--------------------|----|------------------|--------------------|
| 6 Notes Receivable           | 153502.38          | 3  | Capital Stock    | 421440             |
| 13 Saco Water Power Co       | 253622.22          | 10 | Interest         | 15483.94           |
| 14 Accidental Expense        | 1104.80            | 20 | Notes Payable    | 36018.35           |
| 16 Cotton                    | 12194.68           | 26 | Charges Payable  | 51.10              |
| 18 Wm. C. Clifton            | 44.83              | 29 | Cotton Insurance | 2447.77            |
| 23 Boston & W. S. F. Ins. Co | 2405.90            | 31 | Commissions      | 181.53             |
| 24 Mutual Insurance          | 5651.40            | 33 | Wash             | 16263              |
| 25 Insurance                 | 2580.54            |    |                  |                    |
| 27 Wm. P. Haines Agent       | 38142.54           |    |                  |                    |
|                              | <u>\$443585.35</u> |    |                  | <u>\$443585.35</u> |

| Dr                           | April               |    |                  | Cr                 |
|------------------------------|---------------------|----|------------------|--------------------|
| 6 Notes Receivable           | 116282.89           | 3  | Capital Stock    | 4244380            |
| 13 Saco Water Power Co       | 244058.65           | 10 | Interest         | 15020.35           |
| 14 Accidental Expense        | 2823.56             | 20 | Notes Payable    | 48720.74           |
| 16 Cotton                    | 21280.06            | 26 | Charges Payable  | 51.10              |
| 23 Boston & W. S. F. Ins. Co | 2405.90             | 29 | Cotton Insurance | 2447.77            |
| 24 Mutual Insurance          | 5651.40             | 31 | Commissions      | 181.53             |
| 25 Insurance                 | 2580.54             | 33 | Wash             | 16263              |
| 27 Wm. P. Haines Agent       | 64602.56            | 34 | Dwight, Abbott   | 1221.47            |
|                              | <u>\$1189985.59</u> |    |                  | <u>\$489985.59</u> |



# Ledger Balances

| Dr                        | May                |                            | Cr                 |
|---------------------------|--------------------|----------------------------|--------------------|
| 6 Notes Receivable        | 13204.99           | 3 Capital Stock            | 427500             |
| 10 Interest               | 6164.99            | 13 Sav. State Loan Company | 155956.08          |
| 14 Accidental Expenses    | 3456.39            | 20 Notes Payable           | 61236.57           |
| 16 Cotton                 | 26054.51           | 26 Charges Payable         | 21.82              |
| 18 Jm C. Hickson          | 9136.14            | 29 Cotton Insurance        | 2447.47            |
| 23 Boston Stock & Bond Co | 2705.90            | 30 William Dwyer           | 629.70             |
| 24 Mutual Insurance       | 5651.40            | 31 Commissions             | 181.53             |
| 25 Insurance              | 2580.57            | 32 F. Skinner & Co         | 629.70             |
| 27 Jm P. Cairns Agent     | 65616.59           | 33 Waste                   | 200.33             |
| 34 Dwyer, Abbott          | 3078.53            | 38                         |                    |
| 36 Mill No 1              | 250000             |                            |                    |
| 37 Mill No 2              | 250000             |                            |                    |
| 38 Cash                   | 8750.16            |                            |                    |
|                           | <u>\$646603.50</u> |                            | <u>\$646603.50</u> |

| Dr                        | June               |                            | Cr                 |
|---------------------------|--------------------|----------------------------|--------------------|
| 7 Notes Receivable        | 16649.79           | 3 Capital Stock            | 431145             |
| 10 Interest               | 11212.24           | 13 Sav. State Loan Company | 155956.08          |
| 23 Boston Stock & Bond Co | 2705.90            | 16 Cotton                  | 1883.26            |
| 24 Mutual Insurance       | 5651.40            | 20 Notes Payable           | 111568.27          |
| 27 Jm P. Cairns Agent     | 121282.14          | 26 Charges Payable         | 21.82              |
| 36 Mill No 1              | 250000             | 29 Cotton Insurance        | 1254               |
| 37 " 2                    | 250000             | 30 William Dwyer           | 629.70             |
| 38 Cash                   | 100.56             | 31 Commissions             | 1787.96            |
| 40 F. Skinner & Co Agents | 25181.66           | 32 F. Skinner & Co         | 629.70             |
| 45 Clock                  | 25130.13           | 33 Waste                   | 535.10             |
| 47 Profit, Loss           | 8276.21            | 34 Dwyer, Abbott           | 3694.92            |
|                           | <u>\$709220.03</u> | 43 Danvers Bleaching Co    | 174.12             |
|                           |                    | 44 Bills Payable           | 919.80             |
|                           |                    |                            | <u>\$709220.03</u> |

| Dr                        | July               |                         | Cr                 |
|---------------------------|--------------------|-------------------------|--------------------|
| 7 Notes Receivable        | 333536.88          | 3 Capital Stock         | 443845             |
| 10 Interest               | 21038.35           | 13 Sav. State Loan Co   | 155956.08          |
| 14 Accidental Expenses    | 1090.99            | 20 Notes Payable        | 118486.79          |
| 16 Cotton                 | 8427.79            | 26 Charges Payable      | 21.82              |
| 23 Boston Stock & Bond Co | 2705.90            | 29 Cotton Insurance     | 1254               |
| 24 Mutual Insurance       | 5651.40            | 31 Commissions          | 1787.96            |
| 27 Jm P. Cairns Agent     | 127264.14          | 33 Waste                | 1058.23            |
| 30 William Dwyer          | 18961.31           | 43 Danvers Bleaching Co | 174.12             |
| 36 Mill No 1              | 250000             | 44 Bills Payable        | 802.81             |
| 37 " 2                    | 250000             |                         |                    |
| 38 Cash                   | 2236.20            |                         |                    |
| 40 F. Skinner & Co Agents | 24652.31           |                         |                    |
| 45 Clock                  | 25130.13           |                         |                    |
| 47 Profit, Loss           | 8276.21            |                         |                    |
|                           | <u>\$752386.81</u> |                         | <u>\$752386.81</u> |



# Ledger Balances

1861

| Dr                      | August      | Cr                      |             |
|-------------------------|-------------|-------------------------|-------------|
| 7 Notes Receivable      | 52207 8     | 3 Capital Stock         | 483545      |
| 10 Interest             | 1919 10     | 13 Sav. State Insur Co  | 155956 08   |
| 14 Incidental Expense   | 853 40      | 20 Notes Payable        | 101748 59   |
| 16 Cotton               | 1839 88     | 26 Charges Payable      | 21 82       |
| 23 Boston Wash & Fin Co | 2705 90     | 29 Cotton Insurance     | 1254        |
| 24 Mutual Insurance     | 5651 40     | 30 William Dought       | 3339 07     |
| 25 Insurance            | 550         | 31 Commissions          | 787 96      |
| 27 Wm P Barnes Agent    | 139432 46   | 32 F Skinner Co         | 639 50      |
| 36 Hill No 1            | 250000      | 33 Waste                | 1555 21     |
| 37 Hill No 2            | 250000      | 43 Danvers Bleaching Co | 1741 21     |
| 38 Cash                 | 1603 20     | 44 Bills Payable        | 572 81      |
| 40 F Skinner Co Agents  | 9125 48     |                         |             |
| 45 Cloth                | 25130 13    |                         |             |
| 47 Profit & Loss        | 8276 21     |                         |             |
|                         | \$749594 16 |                         | \$749594 16 |

| Dr                          | September          | Cr                    |                    |
|-----------------------------|--------------------|-----------------------|--------------------|
| 7 Notes Receivable          | 43750 30 3         | Capital St. K         | 483545.            |
| 10 Interest                 | 2982 92 13         | Sav. State Insur Co.  | 155956.08          |
| 14 Incidental Expense       | 1095 77 20         | Notes Payable         | 133883.72          |
| 16 Cotton                   | 1814 74 26         | Charges Payable       | 14 36              |
| 18 Wm C Lichborn            | 5000 29            | Cotton Insurance      | 1254.              |
| 23 Boston Wash, M & Fin Co. | 2705 90 30         | William Dought        | 3809.75            |
| 24 Mutual Insurance         | 5651.40 31         | Commissions           | 275 96             |
| 25 Insurance                | 550 32             | F Skinner Co.         | 639 50             |
| 27 Wm P Barnes Agent        | 166145 77 33       | Waste                 | 1808.13            |
| 34 Peter Abbott             | 2000 43            | Danvers Bleaching Co. | 1741.21            |
| 36 Hill No 1                | 250000 44          | Bills Payable         | 249.26             |
| 37 Hill No 2                | 250000             |                       |                    |
| 38 Cash                     | 7654 72            |                       |                    |
| 40 F Skinner Co Agents      | 8825 48            |                       |                    |
| 42 Sale of Cloth            | 28 54              |                       |                    |
| 45 Cloth                    | 25130 13           |                       |                    |
| 47 Profit & Loss            | 8276 21            |                       |                    |
|                             | <u>\$781609 88</u> |                       | <u>\$781609.88</u> |



# Ledger Balances

1851

October

| Dr |                       | October            |    | Cr                    |                    |
|----|-----------------------|--------------------|----|-----------------------|--------------------|
| 7  | Notes Receivable      | 60466.46           | 3  | Capital Stock         | 491060             |
| 10 | Interest              | 28438.1            | 13 | Seco State Insur Co   | 155956.08          |
| 14 | Incidental Expense    | 1430.37            | 20 | Notes Payable         | 149871.66          |
| 16 | Cotton                | 27231.58           | 26 | Charges Payable       | 26.56              |
| 23 | Boston Mch Frs & S Co | 270590             | 29 | Cotton Insurance      | 12.54              |
| 24 | Mutual Insurance      | 5651.40            | 30 | William Dought        | 515.25             |
| 25 | Insurance             | 550                | 31 | Commissions           | 27596              |
| 27 | Wm P Barnes Agent     | 177632.32          | 32 | F Skinner Co          | 639.50             |
| 34 | Dwight Abbott         | 8.98               | 33 | Waste                 | 2284.33            |
| 36 | Mill No 1             | 250000             | 40 | F Skinner & Co Agents | 16808.09           |
| 37 | Mill No 2             | 250000             | 43 | Samuel Blacking Co    | 174.12             |
| 38 | Cash                  | 750190             | 44 | Bills Payable         | 587.08             |
| 42 | Salv of Clock         | 28.54              |    |                       |                    |
| 45 | Clock                 | 25130.13           |    |                       |                    |
| 47 | Profit & Loss         | 8276.21            |    |                       |                    |
|    |                       | <u>\$819757.63</u> |    |                       | <u>\$819757.63</u> |

| Dr                       | November     | Cr                       |              |
|--------------------------|--------------|--------------------------|--------------|
| 7 Notes Receivable       | 104385 05    | Capital Stock            | 534960       |
| 10 Interest              | 65250        | Seco State Insur Company | 145956 08    |
| 14 Accidental Expense    | 2288 70      | Notes Payable            | 159737 65    |
| 16 Cotton                | 43313 40     | Charges Payable          | 26 56        |
| 23 Boston Mch Frs & S Co | 27105 90     | Cotton Insurance         | 27 15        |
| 24 Mutual Insurance      | 5651 40      | Commissions              | 27596        |
| 25 Insurance             | 550          | F Skinner & Co           | 648 40       |
| 27 Wm P Barnes Agent     | 192560 40    | Waste                    | 2675 11      |
| 30 Wm Dought             | 11762 4      | F Skinner & Co Agents    | 61231 18     |
| 34 Dwight Abbott         | 8 98         | Samuel Blacking Co       | 174 12       |
| 36 Mill No 1             | 250000       | Bills Payable            | 587 08       |
| 37 Mill No 2             | 250000       | David Paul & Co          | 4863 32      |
| 38 Cash                  | 24660 69     |                          |              |
| 42 Salv of Clock         | 28 54        |                          |              |
| 45 Clock                 | 25130 13     |                          |              |
| 47 Profit, Loss          | 8276 21      |                          |              |
|                          | \$ 911388 14 |                          | \$ 911388 14 |



# Ledger Balance

| Dr |                        | December           |    | Cr                  |                    |
|----|------------------------|--------------------|----|---------------------|--------------------|
| 7  | Notes Receivable       | 111548.45          | 3  | Capital Stock       | 531065             |
| 16 | Cotton                 | 24334.95           | 1  | Interest            | 582.27             |
| 23 | Boston Manfg Co        | 2445.91            | 13 | Swan Hall Iron Co   | 104603.70          |
| 24 | Mutual Insurance       | 5651.40            | 21 | Notes Payable       | 191343.96          |
| 26 | Charges Payable        | 21.34              | 29 | Cotton Insurance    | 44232              |
| 27 | Wm Polakins Agent      | 60186.59           | 31 | Commissions         | 56313              |
| 30 | William Dwight         | 11762.4            | 32 | J. Skinner & Co     | 6448.40            |
| 34 | Outlay Abell           | 8.98               | 33 | James Buchanan & Co | 599.65             |
| 36 | Wall No 1              | 269105.74          | 44 | Bills Payable       | 3317.11            |
| 37 | Wall No 2              | 269105.74          | 48 | David Vail & Co     | 44803.82           |
| 38 | Cash                   | 14210.05           | 50 | Dedford & Sons      | 3802.70            |
| 40 | J. Skinner & Co Agents | 4605.28            | 54 | Somerville Bk Co    | 326.30             |
| 45 | Check                  | 38086.76           | 55 | Swan Hall Iron Co   | 119.05             |
| 47 | Profit, Loss           | 1546.98            | 56 | Boston Manfg Co     | 345.61             |
| 51 | Suspense Account       | 68.81              |    |                     |                    |
| 52 | American Ins Co        | 2501               |    |                     |                    |
| 53 | Merchants Ins Co       | 18.46              |    |                     |                    |
|    |                        | <u>\$544903.52</u> |    |                     | <u>\$544903.52</u> |

| Dr |                        | January 1852       |    | Cr                |                    |
|----|------------------------|--------------------|----|-------------------|--------------------|
| 8  | Notes Receivable       | 49524.99           | 3  | Capital Stock     | 614825             |
| 14 | Accidental Expenses    | 345.85             | 10 | Interest          | 440.27             |
| 17 | Cotton                 | 83090.26           | 13 | Swan Hall Iron Co | 104603.70          |
| 18 | Wm Buchanan            | 18000              | 21 | Notes Payable     | 196781.91          |
| 23 | Boston Manfg Co        | 2445.90            | 29 | Cotton Insurance  | 44232              |
| 24 | Mutual Insurance       | 5651.40            | 31 | Commissions       | 56313              |
| 25 | Insurance              | 24.70              | 32 | J. Skinner & Co   | 6448.40            |
| 26 | Charges Payable        | 21.34              | 33 | Cash              | 61016              |
| 27 | Wm Polakins Agent      | 60188.84           | 44 | Bills Payable     | 2482.98            |
| 30 | Wm Dwight              | 11762.4            | 48 | David Vail & Co   | 3833.82            |
| 34 | Outlay Abell           | 8.98               | 54 | Somerville Bk Co  | 326.30             |
| 36 | Wall No 1              | 269105.74          | 55 | Swan Hall Iron Co | 119.05             |
| 37 | Wall No 2              | 269105.74          | 56 | Boston Manfg Co   | 345.61             |
| 38 | Cash                   | 19496.19           |    |                   |                    |
| 40 | J. Skinner & Co Agents | 4605.28            |    |                   |                    |
| 45 | Check                  | 38086.76           |    |                   |                    |
| 47 | Profit, Loss           | 1546.98            |    |                   |                    |
| 50 | Dedford & Sons         | 9659.14            |    |                   |                    |
| 51 | Suspense Account       | 426.81             |    |                   |                    |
| 52 | American Ins Co        | 2501               |    |                   |                    |
| 53 | Merchants Ins Co       | 18.46              |    |                   |                    |
|    |                        | <u>\$929403.15</u> |    |                   | <u>\$929403.15</u> |



# Ledger Balances

| Dr                       | Balance             | Cr                      |                     |
|--------------------------|---------------------|-------------------------|---------------------|
| 17 Notes Receivable      | 67425.13            | 3 Capital Stock         | 6263.15             |
| 18 Interest              | 18.63               | 15 Paid Water Insurance | 40668.40            |
| 19 Insurance on Goods    | 575.55              | 21 Cotton Insurance     | 442.32              |
| 20 Cotton                | 24650.49            | 29 Commission           | 563.13              |
| 21 Am Cotton Co          | 22584.33            | 31 To Insurance         | 648.40              |
| 22 Boston Cotton Co      | 2415.40             | 32 Freight              | 515.17              |
| 23 Mutual Insurance      | 5607.20             | 33 Bill Payable         | 1919.98             |
| 24 Insurance             | 241                 | 44 Townville, Fla Co    | 326.80              |
| 25 Chicago Payable       | 24.64               | 51 Townville, Fla Co    | 119.15              |
| 26 Am Cotton Co Agent    | 1326.50             | 55 Boston Manufacturing | 315.61              |
| 27 William Dought        | 1140.24             | 56 Notes Payable        | 340890.68           |
| 28 Dues, Mkt             | 37.71               | 57 Price of Cotton      | 128.45              |
| 29 Mill No 1             | 2469105.44          | 58 Henry Easton & Co    | 2313.31             |
| 30 Mill No 2             | 260105.44           |                         |                     |
| 31 Cash                  | 43119.01            |                         |                     |
| 32 To Insurance Agent    | 31633.85            |                         |                     |
| 33 Clock                 | 3508.46             |                         |                     |
| 34 Profit & Loss         | 1546.98             |                         |                     |
| 35 David Parker          | 11609.47            |                         |                     |
| 36 H F Lacy, & A D Ellis | 1121.67             |                         |                     |
| 37 Sidelight & Fyke      | 371.74              |                         |                     |
| 38 Insurance Account     | 426.81              |                         |                     |
| 39 American Insurance Co | 250.1               |                         |                     |
| 40 Merchants             | 1846                |                         |                     |
| 41 Am Dought Trust       | 4163.37             |                         |                     |
|                          | <u>\$4076155.50</u> |                         | <u>\$4076155.50</u> |



# Ledger Balance

1852

| Dr.                         | March        | Cr.                        |              |
|-----------------------------|--------------|----------------------------|--------------|
| 14 To Receivable            | 247595.50    | 5 Capital Stock            | 247595.50    |
| 14 Accidental Expense       | 595.35       | 10 Interest                | 314.66       |
| 14 Cotton                   | 24525.40     | 13 Sweet Water Insurance   | 666.70       |
| 18 Am. Insurance            | 20455.50     | 21 Notes Payable           | 342049.35    |
| 23 Boston & N. York         | 2455.90      | 29 Cotton Insurance        | 442.52       |
| 24 Mutual Insurance         | 5369.40      | 31 Commissions             | 363.13       |
| 25 Insurance                | 1095.60      | 33 Hauls                   | 2151.15      |
| 26 Charges Payable          | 234.         | 34 Bills Payable           | 1820.85      |
| 27 Am. Ins. Agent           | 9595.41      | 35 Supreme Ins. Co. Long   | 326.80       |
| 30 William Knight           | 11813.48     | 36 Small Ins. Co. Long     | 119.05       |
| 32 F. Kinnear & Co.         | 28988.34     | 36 Boston Marine Insurance | 315.61       |
| 34 Peter, Abbott            | 3441.        | 37 J. W. & J. W. W.        | 825.45       |
| 36 Hall & Co.               | 260.15       | 38 Kinnear & Co.           | 2010.21      |
| 37 J. Hall & Co.            | 269.10       |                            |              |
| 38 Cash                     | 11281.46     |                            |              |
| 40 F. Kinnear & Co. Agents  | 901.42       |                            |              |
| 45 Cash                     | 3808.46      |                            |              |
| 47 Profits Loss             | 1546.98      |                            |              |
| 48 Am. Ins. Co.             | 34.41        |                            |              |
| 49 H. H. Hall & J. P. Ellis | 112.59       |                            |              |
| 50 Ins. Agent Long          | 371.74       |                            |              |
| 51 Insurance Account        | 291.83       |                            |              |
| 52 American Insurance Co.   | 35.01        |                            |              |
| 53 Insurance Co.            | 18.46        |                            |              |
| 54 Am. Ins. Co. Agents      | 125.44       |                            |              |
| 60 F. Kinnear & Co.         | 33.00        |                            |              |
|                             | \$ 116363.31 |                            | \$ 116363.31 |



# Ledger Balance

1853

April

| Dr                       | Amount    | Cr                         | Amount    |
|--------------------------|-----------|----------------------------|-----------|
| 14 John Smith & Co       | 553 1/2   | 5 Capital Stock            | 2765 3/4  |
| 16 Interest              | 2 1/2     | 13 New York Iron Company   | 256 1/2   |
| 18 Special Agent Expense | 1019 9/16 | 18 Am. Colliery Co         | 10        |
| 19 Cotton                | 212 1/2   | 21 Notes Payable           | 339 1 1/2 |
| 23 John Smith & Co       | 20 1/2    | 29 Cotton Insurance        | 1112 1/2  |
| 25 Mutual Insurance      | 13 1/2    | 31 Commission              | 563 1/2   |
| 26 Insurance             | 15 1/2    | 33 Profit                  | 513 1/2   |
| 28 Charges Payable       | 2 1/2     | 36 J. S. Kenna & Co Agents | 113 1/2   |
| 29 Am. P. & S. Agent     | 113 1/2   | 38 Bills Payable           | 182 1/2   |
| 30 Am. Freight           | 107 1/2   | 39 Freight & Steaming      | 119 1/2   |
| 31 J. S. Kenna & Co      | 153 1/2   | 40 Insurance Steaming Co   | 326 1/2   |
| 32 Profit                | 269 1 1/2 | 41 Boston Company Co       | 345 1/2   |
| 34 Profit                | 269 1 1/2 | 42 Insurance Steaming      | 825 1/2   |
| 35 Cash                  | 18 1/2    | 43 Profit                  | 112 1/2   |
| 36 Cash                  | 55 1/2    |                            |           |
| 37 Profit                | 13 1/2    |                            |           |
| 38 Profit                | 12 1/2    |                            |           |
| 39 Profit                | 112 1/2   |                            |           |
| 40 Profit                | 311 1/2   |                            |           |
| 41 Profit                | 292 1/2   |                            |           |
| 42 Profit                | 25 1/2    |                            |           |
| 43 Profit                | 18 1/2    |                            |           |
| 44 Profit                | 129 1/2   |                            |           |
| 45 Profit                | 10 1/2    |                            |           |
| <u>\$ 1153 1/2</u>       |           | <u>\$ 1153 1/2</u>         |           |



# Ledger Balance

1852

| Dr                        | Amount       | Cr                   | Amount       |
|---------------------------|--------------|----------------------|--------------|
| of Hols Receivable        | 52467.75     | 3 Capital Stock      | 7863.75      |
| 40 Interest               | 96.92        | 21 Hols Payable      | 5139.21      |
| 44 Accidental Expense     | 1419.95      | 23 Cotton Insurance  | 412.32       |
| 47 Cotton                 | 28809.60     | 31 Commissions       | 563.13       |
| 53 Boston & Hartford Co   | 2705.90      | 33 Wages             | 3981.33      |
| 24 Mutual Insurance       | 13769.40     | 42 Salary Clerk      | 112815.60    |
| 25 Insurance              | 1587.60      | 44 Bills Payable     | 182285       |
| 26 Charges Payable        | 31.34        | 55 Lowell Bleaching  | 119.05       |
| 27 Jm P. Harris Agent     | 164436.88    | 56 Boston Wool Co    | 545.61       |
| 30 William Wright         | 42409.74     | 57 Oliver Bacon      | 828.45       |
| 32 F. Skinner & Co        | 11292.68     | 59 Jm Wright Trustee | 825.71       |
| 36 Mill No 1              | 269105.74    | 61 Wages             | 338.87       |
| 37 Mill No 2              | 269105.74    | 62 Fainda Chapman    | 3381.65      |
| 38 Cash                   | 6670.24      |                      |              |
| 40 F. Skinner & Co Agents | 41245.60     |                      |              |
| 45 Clerk                  | 38086.76     |                      |              |
| 47 Profit Loss            | 1546.95      |                      |              |
| 51 Suspense Account       | 439.44       |                      |              |
| 52 American Insurance Co  | 25.01        |                      |              |
| 53 Merchants              | 18.76        |                      |              |
| 60 A & C Co               | 44.44        |                      |              |
| 63 F. H. Quice            | 105.00       |                      |              |
|                           | \$1225311.66 |                      | \$1225311.66 |

|                           |              |                         |              |
|---------------------------|--------------|-------------------------|--------------|
|                           | 1852         |                         |              |
|                           | June         |                         |              |
| of Hols Receivable        | 146244.64    | 3 Capital Stock         | 7863.75      |
| 20 Boston Wool Co         | 2705.90      | 21 Hols Payable         | 529753.76    |
| 24 Mutual Insurance       | 13769.40     | 36 Charges Payable      | 418.74       |
| 36 Mill No 1              | 269105.74    | 39 Cotton Insurance     | 366.44       |
| 37 Mill No 2              | 269105.74    | 31 Commissions          | 1841.50      |
| 38 Cash                   | 56038.01     | 43 Danvers Bleaching Co | 2514.05      |
| 40 F. Skinner & Co Agents | 190865.83    | 44 Bills Payable        | 1369.01      |
| 45 Clerk                  | 3734.60      | 47 Profit & Loss        | 6613.735     |
| 51 Suspense Account       | 660.07       | 54 F. H. Quice & Co     | 393.47       |
| 52 American Insurance Co  | 25.01        | 55 Lowell Bleaching     | 177.18       |
| 53 Merchants Insurance Co | 18.76        | 56 Boston Wool Co       | 613.81       |
| 60 A & C Co               | 44.44        | 57 Oliver Bacon         | 828.45       |
| 63 F. H. Quice            | 188.00       | 59 Jm Wright Trustee    | 825.71       |
| 69 Jm P. Harris Agent     | 231019.27    | 61 Wages                | 331.87       |
| 71 Bay & Walker           | 1676.50      | 62 Fainda Chapman       | 33.02        |
| 72 F. H. Quice & Co       | 536.93       | 65 Interest             | 1009.13      |
|                           |              | 73 Insurance Fund       | 196.46       |
|                           |              | 74 Guaranty             | 539.27       |
|                           |              |                         |              |
|                           | \$1215142.33 |                         | \$1215142.33 |



## 102

[illegible]

| Dr.                          | 1852<br>August. | Cr.                           |           |
|------------------------------|-----------------|-------------------------------|-----------|
| of Holy Innocents            | 24965 1/2       | Capital Stock                 | 24965 1/2 |
| 100 Accidentals & Expenses   | 46996           | 17 Collins                    | 2628 1/2  |
| 203 Boston & Albany M & S Co | 31225 50        | 21 Holy Payable               | 26285 94  |
| 212 Merchant's Insurance Co  | 15957 60        | 26 Change Payable             | 31225 50  |
| 215 Insurance                | 51098           | 29 Collins & Insurance        | 34944 29  |
| 20 William Wright            | 43091           | 33 Hark                       | 33000 00  |
| 36 Merchants Co              | 269105 1/2      | 100 Holy Payable              | 300000    |
| 37 Merchants Co              | 269105 1/2      | 51 Domestic Ins Co Contingent | 300000    |
| 38 Cash                      | 10222 65        | 55 General Insurance          | 100000    |
| 40 F. Skinner & Co           | 26953 60        | 56 Boston & Albany Insurance  | 65321     |
| 45 Clark                     | 5754 60         | 57 Insurance                  | 65321     |
| 51 Insurance Company         | 309982          | 61 Hark                       | 206896    |
| 52 American Ins Co           | 3000            | 62 Insurance Company          | 3000      |
| 53 Merchants Ins Co          | 1846            | 65 Capital                    | 500000    |
| 60 F & O. Co                 | 200000          | 73 Insurance Fund             | 1910000   |
| 63 F. H. Co                  | 52212 50        | 74 Insurance                  | 550929    |
| 69 F. H. Co                  | 251400 1/2      | 76 Change Fund                | 15000     |
|                              |                 | 77 Insurance Fund             | 1910000   |
|                              | 1100000         |                               | 1100000   |



# Trading Balance

1853

January

|                           |                   |                     |                   |
|---------------------------|-------------------|---------------------|-------------------|
| 1 Notes Receivable        | 21395.00          | 3 Capital Stock     | 109122.00         |
| 2 Accidental Expense      | 115.19            | 24 Notes Payable    | 21321.67          |
| 3 Cotton                  | 4629.14           | 26 Change Payable   | 12.00             |
| 43 Merchants Ins. Co      | 3142.55           | 29 Order Insurance  | 158.57            |
| 44 Mutual Insurance       | 15951.60          | 33 Waste            | 1960.69           |
| 45 Insurance              | 510.98            | 44 Bills Payable    | 229.54            |
| 30 Wm Dwight              | 130.91            | 54 Somerset Bk Co   | 393.07            |
| 36 Mill No 1              | 269105.74         | 55 Lowell Bleachery | 109.18            |
| 37 Mill No 2              | 269105.74         | 56 R. C. Ames & Co  | 633.12            |
| 38 Cash                   | 5650.49           | 61 Adams            | 6795.33           |
| 40 Skinner & Co Agents    | 15488.71          | 62 J. Chapman       | 31.00             |
| 41 Sales of Cloth         | 73.35             | 65 Interest         | 3735.11           |
| 42 Cloth                  | 5734.60           | 73 Int Fund         | 1926.16           |
| 51 Suspense Account       | 584.84            | 74 Guaranty         | 5339.29           |
| 53 Merchants Insurance Co | 18.76             | 76 Repair Fund      | 10000             |
| 60 S. E. Ames & Co        | 4444.40           | 77 Reserved Fund    | 19137.55          |
| 63 J. H. Pierce           | 50                |                     |                   |
| 67 Daniels & Thurd        | 333.53            |                     |                   |
| 69 Wm Perkins Agent       | 2611.50           |                     |                   |
|                           | <u>1080996.62</u> |                     | <u>1080996.62</u> |

October

|                        |                  |                     |                  |
|------------------------|------------------|---------------------|------------------|
| 7 Notes Receivable     | 107369.50        | 3 Capital Stock     | 109122.00        |
| 12 Accidental Expense  | 32837.00         | 24 Notes Payable    | 21321.67         |
| 13 Cotton              | 32193.13         | 26 Change Payable   | 12.00            |
| 23 Wm M. F. Ins Co     | 436.65           | 33 Waste            | 1960.69          |
| 24 Mutual Insurance    | 10300.20         | 44 Bills Payable    | 229.54           |
| 25 Insurance           | 510.98           | 54 Somerset Bk Co   | 393.07           |
| 30 William Dwight      | 130.91           | 55 Lowell Bleachery | 109.18           |
| 36 Mill No 1           | 269105.74        | 56 R. C. Ames & Co  | 633.12           |
| 37 Mill No 2           | 269105.74        | 61 Adams            | 6795.33          |
| 38 Cash                | 3335.11          | 62 J. Chapman       | 31.00            |
| 40 Skinner & Co Agents | 13317.63         | 65 Interest         | 3735.11          |
| 42 Sales of Cloth      | 32678.07         | 73 Int Fund         | 1926.16          |
| 45 Cloth               | 5734.60          | 74 Guaranty         | 5339.29          |
| 49 Hall & Pablos       | 23336.76         | 76 Repair Fund      | 10000            |
| 51 Suspense Account    | 333.53           | 77 Reserved Fund    | 19137.55         |
| 53 American Insurance  | 50.01            |                     |                  |
| 53 Merchants Ins Co    | 1807.60          |                     |                  |
| 63 J. H. Pierce        | 50               |                     |                  |
| 69 Wm Perkins Agent    | 2611.50          |                     |                  |
| 73 Daniels & Thurd     | 333.53           |                     |                  |
| 80 Exp. Laps           | 96.00            |                     |                  |
| 81 A. S. Coffey        | 16000            |                     |                  |
| 89 O. B. Parker        | 10000            |                     |                  |
|                        | <u>110351.99</u> |                     | <u>110351.99</u> |



# Ledger Balances

1892

| Debit  |                    |                  | Credit               |           |                  |
|--------|--------------------|------------------|----------------------|-----------|------------------|
| Number |                    |                  | Number               |           |                  |
| 01     | Notes Payable      | 279189 19 5      | Capital Stock        | 279189 25 |                  |
| 14     | Accidental Expense | 5095 21 21       | Notes Payable        | 282334 32 |                  |
| 17     | Cotton             | 193540 79 21     | Notes Payable        | 15 34     |                  |
| 23     | J. M. M. & Co      | 431 50 33        | Stock                | 11925 21  |                  |
| 24     | Mutual Ins         | 10300 20 40      | J. S. Hennessey & Co | 95151 46  |                  |
| 25     | Insurance          | 631 65 44        | Bills Payable        | 971 47    |                  |
| 30     | J. M. Coughlin     | 730 91 54        | Hennings & Co        | 20873 20  |                  |
| 36     | Mill No 1          | 269105 74 33     | Lyndell Bleachery    | 19715     |                  |
| 37     | " 2                | 269105 74 61     | Items                | 6098 58   |                  |
| 38     | Cash               | 599522 62        | J. Chapman           | 2000      |                  |
| 42     | Sales of Cloth     | 2434 60 65       | Interest             | 564 08    |                  |
| 45     | Cloth              | 5734 60 93       | Insurance Fund       | 1946 46   |                  |
| 48     | Grand Park & Co    | 23300 94         | Quarantine           | 3339 29   |                  |
| 49     | Hall & O'Brien     | 61932 96         | Repair Fund          | 10000     |                  |
| 50     | Madison & Co       | 56715 17 60      | Overhead             | 19137 35  |                  |
| 51     | Suspense Account   | 53482 56         | Overhead             | 1315 61   |                  |
| 52     | American Ins Co    | 5000             |                      |           |                  |
| 53     | Merchants          | 1500             |                      |           |                  |
| 60     | A. E. Conner & Co  | 1424 70          |                      |           |                  |
| 63     | J. H. Purce        | 50               |                      |           |                  |
| 64     | J. P. Haines Agent | 300725           |                      |           |                  |
| 78     | Daniels & Hurd     | 135443           |                      |           |                  |
| 82     | C. A. Parker       | 2231532          |                      |           |                  |
|        |                    | <u>139366502</u> |                      |           |                  |
|        |                    |                  |                      |           | <u>139366502</u> |



# Ledger Balances

1855

December

| Dr.                         | December         | Cr.                   |                  |
|-----------------------------|------------------|-----------------------|------------------|
| 10 J. Cotton                | 200 90 28 5      | Capital Stock         | 775 25           |
| 13 J. M. M. Jones Co.       | 59 26 32         | Notes Payable         | 374 62 98        |
| 20 Mutual Ins               | 100 00 20 26     | Charges Payable       | 5 62             |
| 30 J. M. Gough              | 7 30 91 43       | Jan. 31st Co.         | 41 56 38         |
| 31 Peter's Cellar           | 100 00           | Bills Payable         | 144 140          |
| 36 Mill St. 1               | 269 10 34 48     | Colth                 | 73 12 89         |
| 37 " 2                      | 269 10 34 50     | Padelford & Van 3 Co. | 47 54 36         |
| 38 Cash                     | 84 33 63 33      | Sam. Allen Co.        | 4 74 03          |
| 40 W. S. Skinner & Co. Agts | 100 48 8 08      | Lowell Bleachery      | 123 2 36         |
| 41 Colth                    | 16 36 40 9       | St. Louis             | 70 14 04         |
| 42 David Park & Co.         | 19 6 33 62       | Lucinda Chapman       | 20 70 00         |
| 49 South & L. L. Co.        | 6 9 34 63        | Interest              | 91 69 18         |
| 51 Sustained Account        | 22 3 17 43       | Ans. M. Ward          | 38 63 37         |
| 52 American Ins. Co.        | 5 00 1 44        | Guaranty              | 115 90 05        |
| 60 A. E. Jones Co.          | 21 00 4 41       | Repair Fund           | 15 00 00         |
| 63 J. G. Durce              | 5 00 4 41        | Reserve               | 19 13 4 05       |
| 64 J. M. Haines Agent       | 14 36 13 93      |                       |                  |
| 68 Canals & Harbors         | 15 38 13         |                       |                  |
| 70 Burdette                 | 16 02 49         |                       |                  |
| 72 C. A. Parker             | 19 5 02          |                       |                  |
| 73 Notes Receivable         | 104 51 96        |                       |                  |
|                             | <u>135159298</u> |                       | <u>135159298</u> |



# Ledger Balances

1853

| Dr                         | January     | Cr                  |            |
|----------------------------|-------------|---------------------|------------|
| 14 Accidental Expense      | 1038 33     | 3 Capital Stock     | 3772 25    |
| 17 Cotton                  | 2932 46 40  | 22 Notes Payable    | 315 75 20  |
| 23 A. M. M. & Sons Co      | 892 60      | 33 Waste            | 203 1 95   |
| 24 Mutual Ins              | 105 00      | 45 Guaranty Bldg Co | 4036 38    |
| 25 Insurance               | 131 20      | 46 Notes Payable    | 300 40     |
| 26 W. H. Hays Payable      | 3 33        | 49 Ball & Delley    | 8334 66    |
| 30 Geo. Wright             | 750 91      | 50 Guaranty Bldg Co | 407 03     |
| 34 Debt. Al. bet           | 246 01      | 53 Smith & Leachway | 1252 36    |
| 36 Mill Ste 1              | 2691 57 74  | 61 St. Louis        | 7177 32    |
| 37 " 2                     | 2691 57 74  | 62 L. Chapman       | 2700       |
| 38 Cash                    | 13200 56    | 63 Antient          | 3000 00    |
| 40 F. Skinner's Col Agents | 50990 14    | 73 Ant. Fund        | 3863 37    |
| 45 Colthi                  | 16367 09    | 82 Guaranty         | 11590 03   |
| 48 David Wark & Co         | 196 23      | 86 Repair Fund      | 30000      |
| 50 Madelford Fray & Co     | 718 67      | 97 Reserved         | 30264 21   |
| 51 Suspense Account        | 2005 19     |                     |            |
| 52 American Ins Co         | 5000        |                     |            |
| 60 R. E. Cook & Co         | 1770 33     |                     |            |
| 63 J. H. Ance              | 30          |                     |            |
| 69 Geo. A. Adams Agent     | 15074 33 63 |                     |            |
| 78 Daniels & Burd          | 1350 16     |                     |            |
| 80 Burlaps                 | 1994 71     |                     |            |
| 83 Notes Receivable        | 110611 67   |                     |            |
|                            | 1242538 46  |                     | 1242538 46 |



# Ledger Balance

| Dr                       | February         | Cr                 |                  |
|--------------------------|------------------|--------------------|------------------|
| 14 Accidental Expense    | 116825           | 5 Capital Stock    | 779225           |
| 17 Cotton                | 30648499         | 22 Note Payable    | 52653933         |
| 23 East Mfg Co Bonds     | 89265            | 33 Note            | 2919             |
| 25 Mutual Ins            | 4030020          | 44 Mills Payable   | 29484            |
| 25 Insurance             | 13123            | 61 Bonds           | 717732           |
| 26 Charles Payable       | 538              | 62 L. C. Payman    | 2700             |
| 30 Jm. Dwight            | 73091            | 65 Interest        | 518132           |
| 31 Carter & Abbot        | 24601            | 73 Sps. Fund       | 531337           |
| 36 Mill St.              | 26910574         | 74 Insurance       | 1159005          |
| 37                       | 26910574         | 76 Repair Fund     | 30000            |
| 38 Cash                  | 193123           | 77 Bond            | 502424           |
| 40 A. Skinner & Co Agent | 7202246          | 84 Cotton Suspense | 17250            |
| 45 Cloth.                | 1636709          |                    |                  |
| 48 David Parker & Co     | 19623            |                    |                  |
| 49 Ball & Cable Co       | 31933            |                    |                  |
| 51 Suspense Account      | 200319           |                    |                  |
| 52 American Ins Co       | 5001             |                    |                  |
| 63 O. D. Murrell         | 50               |                    |                  |
| 69 Jm. A. Stevens Agent  | 18035079         |                    |                  |
| 80 Auditors              | 289433           |                    |                  |
| 83 Note Receivable       | 90993210         |                    |                  |
|                          | <u>123522977</u> |                    | <u>123522977</u> |



# Ledger Balances

| Dr.                     |                      | March                 |          | Cr.                  |
|-------------------------|----------------------|-----------------------|----------|----------------------|
| 14. Accidental Expense  | 1221 90              | 3 Capital Stock       | 500 000  |                      |
| 23 B. M. M. & Son's Co  | 5742 60              | 23 Notes Payable      | 500 000  |                      |
| 24. Mutual Insurance Co | 10000 20             | 33 Draft              | 555 25   |                      |
| 25 Insurance            | 801 60               | 40 H. S. Kimball & Co | 11457 77 |                      |
| 26 Charges Payable      | 500                  | 44 Bills Payable      | 71 50    |                      |
| 30 Jm. Dwight           | 700 91               | 61 Items              | 7177 52  |                      |
| 34 Dexter & Abbott      | 546 01               | 62 L. Chapman         | 20321 12 |                      |
| 36 Mill St.             | 269105 74            | 70 Ins Fund           | 5565 87  |                      |
| 37 . 2.                 | 269105 74            | 74 Guaranty           | 11590 00 |                      |
| 38 Cash                 | 4106 96              | 76 Repair Fund        | 50 000   |                      |
| 42 Sale of Cloth        | 607 74               | 77 Reserve            | 50264 24 |                      |
| 45 Cloth                | 11567 09             | 84 Cotton Insurance   | 507 50   |                      |
| 48 David Park & Co      | 196 23               |                       |          |                      |
| 49 Hall & Deblais       | 819 38               |                       |          |                      |
| 51 Suspense Account     | 2005 19              |                       |          |                      |
| 52 American Ins Co      | 5595                 |                       |          |                      |
| 63 J. H. Murre          | 50                   |                       |          |                      |
| 65 Interest             | 1126 38              |                       |          |                      |
| 69 Jm. A. Haines Aq.    | 1936 21 63           |                       |          |                      |
| 80 Burlaps              | 2894 83              |                       |          |                      |
| 83 Notes Receivable     | 134361 52            |                       |          |                      |
| 85 Cotton               | 312513 83            |                       |          |                      |
|                         | <u>\$ 1229464 46</u> |                       |          | <u>\$ 1229464 46</u> |

| Dr                     | April                | Cr                    |                      |
|------------------------|----------------------|-----------------------|----------------------|
| 14 Accidental Expense  | 20510 71             | 3 Capital Stock       | 500.000              |
| 23 B. M. M. & Son's Co | 5742 60              | 22 Notes Payable      | 521.795 05           |
| 24 Mutual Insurance    | 10700 20             | 33 Draft              | 4079 26              |
| 25 Insurance           | 2018 12              | 40 H. S. Kimball & Co | 109591 42            |
| 26 Charges Payable     | 500                  | 44 Bills Payable      | 71 30                |
| 30 Jm Dwight           | 700 91               | 61 Items              | 7499 08              |
| 34 Mill St. 1          | 269105 74            | 70 Ins Fund           | 5565 87              |
| 37 . 2                 | 269105 74            | 74 Guaranty           | 11590 00             |
| 38 Cash                | 39928 01             | 76 Repair Fund        | 50.000               |
| 42 Sale of Cloth       | 607 74               | 77 Reserve            | 50264 24             |
| 45 Cloth               | 11567 09             | 84 Cotton Insurance   | 507 50               |
| 48 David Park, Co      | 196 23               | 63 L. C. Chapman      | 19021 12             |
| 49 Hall & Deblais      | 819 38               |                       |                      |
| 51 Suspense Account    | 2005 19              |                       |                      |
| 52 American Ins Co     | 5595                 |                       |                      |
| 63 J. H. Murre         | 50                   |                       |                      |
| 65 Interest            | 5081 89              |                       |                      |
| 69 Jm A. Haines Aqk.   | 206592 62            |                       |                      |
| 80 Burlaps             | 2894 83              |                       |                      |
| 83 Notes Receivable    | 186350 99            |                       |                      |
| 85 Cotton              | 324553 98            |                       |                      |
|                        | <u>\$ 1341996 45</u> |                       | <u>\$ 1341996 45</u> |



## Ledger Balance

| Dr                      |                  | May                   |           | Cr               |
|-------------------------|------------------|-----------------------|-----------|------------------|
| 114 Overland Expens     | 2,357.31         | 3 Capital Stock       | 500.00    |                  |
| 23 B. Mfg. M. F. Ins Co | 3,742.65         | 22 Notes Payable      | 2,357.31  |                  |
| 24 Mutual Ins Co        | 15,700.20        | 55 Cash               | 5,327.38  |                  |
| 25 Insurance            | 2,315.42         | 40 F. S. Insurance Co | 15,700.20 |                  |
| 26 Overland Payable     | 3.38             | 44 Bills Payable      | 1,151.33  |                  |
| 30 Am. Express          | 750.91           | 61 Terms              | 1,151.33  |                  |
| 31 M. L. St. 1          | 2,691.00         | 73 Ins. Fund          | 5,327.38  |                  |
| 37                      | 2,691.00         | 44 Guarantee          | 1,151.33  |                  |
| 38 Wash                 | 10.00            | 46 Repair Fund        | 50.00     |                  |
| 42 Sale of Cloth        | 1,651.69         | 48 Reserve            | 5,327.38  |                  |
| 43 Cloth                | 1,651.69         | 54 Cotton Expenses    | 507.50    |                  |
| 48 D. D. Co             | 1,516.33         |                       |           |                  |
| 49 Wash, Debts          | 315.33           |                       |           |                  |
| 51 Suspense Account     | 2,063.77         |                       |           |                  |
| 52 Commercial Ins Co    | 55.95            |                       |           |                  |
| 62 L. Chapman           | 447.68           |                       |           |                  |
| 63 F. S. St. 1          | 50.00            |                       |           |                  |
| 64 Interest             | 681.23           |                       |           |                  |
| 69 D. D. Co             | 21,911.35        |                       |           |                  |
| 80 Burlap               | 2,374.88         |                       |           |                  |
| 83 Notes Rec            | 2,000.73         |                       |           |                  |
| 85 Cotton               | 3,219.30         |                       |           |                  |
|                         | <u>13,566.97</u> |                       |           | <u>13,566.97</u> |

| Dr                      |                  | June                |                  | Cr |
|-------------------------|------------------|---------------------|------------------|----|
| 23 B. Mfg. M. F. Ins Co | 4,398.90         | 3 Capital Stock     | 500.00           |    |
| 24 Mutual Ins           | 15,700.20        | 22 Notes Payable    | 2,959.12         |    |
| 30 Am. Express          | 750.91           | 26 Overland Payable | 496.62           |    |
| 31 M. L. St. 1          | 2,691.00         | 29 Cotton Ins.      | 381.35           |    |
| 37                      | 2,691.00         | 47 Profit & Loss    | 8,420.76         |    |
| 38 Wash                 | 2,371.69         | 48 D. D. Co         | 1,457.94         |    |
| 40 F. S. Insurance Co   | 12,356.35        | 44 Bills Payable    | 854.94           |    |
| 45 Wash                 | 519.44           | 54 Term Policy Co.  | 1,951.54         |    |
| 51 Suspense Acct        | 1,858.39         | 61 Terms            | 1,123.74         |    |
| 52 Com. Ins Co          | 55.95            | 63 Interest         | 5,327.38         |    |
| 62 L. Chapman           | 447.68           | 73 Ins. Fund        | 1,796.19         |    |
| 63 F. S. St. 1          | 50.00            | 74 Guarantee        | 50.00            |    |
| 69 D. D. Co             | 20,777.64        | 76 Repair Fund      | 5,327.38         |    |
| 72 A. Commercial Co     | 216.05           | 77 Reserve          | 5,327.38         |    |
| 80 Burlap               | 2,854.88         | 84 Cotton Expenses  | 507.50           |    |
| 83 Notes Receivable     | 2,421.57         | 86 Barod, Darling   | 1,726.55         |    |
|                         | <u>13,193.09</u> |                     | <u>13,193.09</u> |    |



1853

## Ledger Balances

| Dr                   | July              | Cr                 |                   |
|----------------------|-------------------|--------------------|-------------------|
| 14 General Expense   | 2045 84           | 3 Capital Stock    | 800000            |
| 23 R. M. M. & Co     | 1898 90           | 22 Notes Payable   | 282664 29         |
| 24 Mutual Ins.       | 15000 20          | 26 Change Payable  | 65 41             |
| 25 Insurance         | 126               | 33 Cash            | 519 14            |
| 29 Cotton Insurance  | 1                 | 43 Cash Bk & Co    | 1487 94           |
| 30 Oth Freight       | 730 91            | 44 Bill Payable    | 449 11            |
| 31 Mill No 1         | 269105 74         | 61 Items           | 7566 28           |
| 32 " 2               | 269105 74         | 65 Interest        | 5339 29           |
| 33 Cash              | 43924 33          | 73 Ins Fund        | 5987 32           |
| 40 O Skinner de. A/c | 123566 55         | 74 Guarantee       | 17961 91          |
| 43 Cash              | 51944 21          | 75 Dividend        | 32000             |
| 51 Suspens Acct      | 1858 39           | 76 Repair Fund     | 45000             |
| 62 L Chapman         | 3197 8            | 77 Reserve         | 87471 80          |
| 63 J. K. Peirce      | 50                | 84 Cotton Suspens  | 351               |
| 69 Oth A Haines Ac   | 311640 99         | 86 Hares & Darling | 4213 55           |
| 80 Burdett           | 522 61            |                    |                   |
| 83 Notes Receivable  | 187411 84         |                    |                   |
| 85 Cotton            | 11609 60          |                    |                   |
|                      | <u>1294038 55</u> |                    | <u>1294038 55</u> |

| Dr                     | August            |                     | Cr                |
|------------------------|-------------------|---------------------|-------------------|
| 14 General Expense     | 2045 84           | 3 Capital Stock     | 800000            |
| 23 R. M. M. & Co       | 5148 90           | 22 Note Payable     | 249199 06         |
| 24 Mutual Ins          | 14500 20          | 26 Change Payable   | 65 41             |
| 25 Insurance           | 426               | 33 Cash             | 2948 26           |
| 29 Cotton Insurance    | 1                 | 44 Bills Payable    | 449 11            |
| 30 Oth Freight         | 730 91            | 61 Items            | 7566 28           |
| 31 Mill No. 1.         | 269105 74         | 65 Interest         | 5339 29           |
| 32 " 2.                | 269105 74         | 73 Insurance Fund   | 5987 32           |
| 33 Cash                | 5832 29           | 74 Guarantee        | 17961 91          |
| 41 F. Skinner de. A/c  | 123566 55         | 76 Repair Fund      | 45000             |
| 43 Sale of Cloth       | 38 80             | 77 Reserve          | 87471 80          |
| 45 Cloth               | 51944 21          | 84 Cotton Suspense  | 351               |
| 51 Suspense Account    | 1858 39           | 86 Harrod & Darling | 263 55            |
| 62 L. Chapman          | 1476 8            |                     |                   |
| 63 J. K. Peirce        | 50                |                     |                   |
| 69 Oth. A. Haines Acct | 328264 05         |                     |                   |
| 73 Canale & Hurd       | 1879 20           |                     |                   |
| 80 Burdett             | 522 61            |                     |                   |
| 83 Note Receivable     | 133238 08         |                     |                   |
| 85 Cotton              | 11609 60          |                     |                   |
|                        | <u>1222958 29</u> |                     | <u>1222958 29</u> |



# Ledger Balance

1853

Dr

September

Cr

|                        |                  |                     |                  |
|------------------------|------------------|---------------------|------------------|
| 14 Accidental Expenses | 2268 89          | 5 Capital Stock     | 500.000          |
| 23 A. M. M. F. Ins Co  | 5148 90          | 55 Waste            | 5275 86          |
| 24 Mutual Ins          | 13409 10         | 61 Items            | 7965 57          |
| 25 Insurance           | 514 20           | 65 Interest         | 4072 05          |
| 26 Charges Payable     | 74 76            | 73 Ins Fund         | 5987 32          |
| 29 C. M. Insurance     | 1                | 74 Guarantee        | 17961 91         |
| 30 Jm Wright           | 730 91           | 76 Repair Fund      | 45000            |
| 36 Mills No 1          | 269105 74        | 77 Reserve          | 87471 80         |
| 37 " 2                 | 269105 74        | 84 Cotton Expenses  | 301              |
| 38 Cash                | 12055 23         | 86 Howard & Darling | 213 85           |
| 41 F. Skinner & Co     | 13851 83         | 87 Debt Payable     | 215355 04        |
| 42 Sale of Cloth       | 410 47           |                     |                  |
| 44 Bills Payable       | 190 97           |                     |                  |
| 45 Cloth               | 51944 21         |                     |                  |
| 51 Suspense Account    | 1858 37          |                     |                  |
| 62 L. Chapman          | 147 68           |                     |                  |
| 63 J. St. Pierre       | 50               |                     |                  |
| 69 J. A. Haines Agr    | 34329 41         |                     |                  |
| 78 Daniel & Howard     | 1408 80          |                     |                  |
| 83 Debt Receivable     | 192149 35        |                     |                  |
| 85 Cotton              | 11993 73         |                     |                  |
|                        | <u>118965440</u> |                     | <u>118965440</u> |

1853

Dr

October

Cr

|                        |                  |                        |                  |
|------------------------|------------------|------------------------|------------------|
| 14 Accidental Expenses | 3486 01          | 3 Capital Stock        | 500.000          |
| 23 A. M. M. F. Ins Co  | 5148 90          | 55 Waste               | 6846 99          |
| 24 Mutual Ins          | 13409 10         | 41 F. Skinner & Co Agr | 93468 29         |
| 25 Insurance           | 1576 14          | 61 Items               | 7965 57          |
| 26 Charges Payable     | 74 76            | 65 Interest            | 1587 30          |
| 29 C. M. Insurance     | 1                | 73 Insurance Fund      | 5987 32          |
| 30 Jm Wright           | 730 91           | 74 Guarantee           | 17961 91         |
| 36 Mills No 1          | 269105 74        | 76 Repair Fund         | 45000            |
| 37 " 2                 | 269105 74        | 77 Reserve             | 87471 80         |
| 38 Cash                | 4285 72          | 84 Cotton Expenses     | 301              |
| 42 Sale of Cloth       | 5092 93          | 87 Debt Payable        | 232233 79        |
| 44 Bills Payable       | 190 97           |                        |                  |
| 45 Cloth               | 51944 21         |                        |                  |
| 51 Suspense Account    | 4965 48          |                        |                  |
| 60 K. E. Co            | 3379 47          |                        |                  |
| 62 L. Chapman          | 147 68           |                        |                  |
| 63 J. St. Pierre       | 50               |                        |                  |
| 69 Jm. A. Haines Agr   | 37545 96         |                        |                  |
| 78 Daniel & Howard     | 2479 28          |                        |                  |
| 83 Debt Receivable     | 263455 11        |                        |                  |
| 85 Cotton              | 24744 68         |                        |                  |
|                        | <u>129877397</u> |                        | <u>129877397</u> |



# Ledger Balances

1853

Dr

November

Cr

|                        |                   |
|------------------------|-------------------|
| 14 Lowell Express      | 3619 02           |
| 23 A. M. M. & Co       | 5148 90           |
| 24 Mutual Ins          | 13409 10          |
| 25 Insurance           | 1576 14           |
| 26 Charles Mayall      | 74 76             |
| 29 Cotton Ins.         | 1                 |
| 30 Jm Dwight           | 730 91            |
| 36 Mill Mt. 1.         | 269 105 74        |
| 37 " 2                 | 269 105 74        |
| 39 Cash                | 12320 20          |
| 42 Sale of Cloth       | 3072 93           |
| 44 Mills Payable       | 190 97            |
| 45 Cloth               | 51944 21          |
| 51 Insurance Account   | 4965 48           |
| 62 L. Chapman          | 147 68            |
| 63 J. D. Pierce        | 50                |
| 65 Interest            | 194 47            |
| 70 Jm. A. Daines Agent | 376843 33         |
| 78 Daniels & Howard    | 2534 88           |
| 81 J. S. Coffin        | 2500              |
| 83 Notes Receivable    | 286284 33         |
| 85 Cotton              | 182390 79         |
|                        | <u>1486181 10</u> |

|                          |           |
|--------------------------|-----------|
| 3 Capital Stock          | 800.000   |
| 33 Debt                  | 969048    |
| 41 F. Skinner & Co Agent | 147759 47 |
| 60 A. E. Cms             | 4000      |
| 61 Terms                 | 7765 37   |
| 73 Insurance Fund        | 5987 32   |
| 74 Insurance             | 17961 91  |
| 76 Repair Fund           | 45000     |
| 77 Reserve               | 87471 80  |
| 82 C. A. Parker          | 4961 82   |
| 84 Cotton Insurance      | 301       |
| 87 Notes Payable         | 335031 73 |

1486181 10

December

|                          |                     |
|--------------------------|---------------------|
| 23 A. M. M. & Co         | ✓ 882               |
| 24 Mutual Ins            | ✓ 9618              |
| 30 J. Dwight             | ✓ 730 91            |
| 36 Mill Mt. 1.           | ✓ 269 105 74        |
| 37 " 2                   | ✓ 269 105 74        |
| 39 Cash                  | ✓ 9799 36           |
| 41 F. Skinner & Co Agent | ✓ 261768 62         |
| 44 Mills Payable         | ✓ 367 72            |
| 45 Cloth                 | ✓ 26081 80          |
| 51 Insurance Account     | ✓ 5942 94           |
| 62 L. Chapman            | ✓ 147 68            |
| 70 Jm. A. Daines Agent   | ✓ 164736 87         |
| 72 G. Emerson & Co       | ✓ 527 44            |
| 78 Daniels & Howard      | ✓ 1136 88           |
| 81 J. S. Coffin          | ✓ 5100              |
| 83 Notes Receivable      | ✓ 197964 80         |
| 85 Cotton                | ✓ 135808 38         |
|                          | <u>✓ 1358824 90</u> |

|                     |             |
|---------------------|-------------|
| 3 Capital Stock     | 800.000     |
| 26 Charles Mayall   | ✓ 73 74     |
| 29 Cotton Ins       | ✓ 307 40    |
| 43 Daines & Co      | ✓ 2226 97   |
| 47 Profit & Loss    | ✓ 59125 01  |
| 54 Somerville & Co  | ✓ 279 10    |
| 60 A. E. Cms        | ✓ 4000      |
| 61 Terms            | ✓ 8157 88   |
| 66 Interest         | ✓ 11037 40  |
| 73 Insurance Fund   | ✓ 8084 66   |
| 74 Insurance        | ✓ 24253 93  |
| 76 Repair           | ✓ 45000     |
| 77 Reserve          | ✓ 87471 80  |
| 82 C. A. Parker     | ✓ 4961 82   |
| 84 Cotton Insurance | ✓ 301       |
| 87 Notes Payable    | ✓ 303524 19 |

✓ 1358824 90

1853

1854



# Ledger Balances

| Dr                      | January           | Cr                  |                   |
|-------------------------|-------------------|---------------------|-------------------|
| 14 Unrecorded Expenses  | 1041 67           | 3 Capital Stock     | 800000            |
| 23 A. M. M. F. Ins Co   | 882               | 26 Charles Mayall   | 6778              |
| 24 Mutual Insurance     | 9618              | 27 Cotton Insurance | 30740             |
| 30 Am. Dime             | 730 91            | 43 Danvers A. & Co  | 2226 97           |
| 36 Mill No 1            | 269105 74         | 44 Mills Mayall     | 82 65             |
| 37 " 2                  | 269105 74         | 54 Com. A. & Co     | 277 10            |
| 37 Cash                 | 12690 79          | 60 A. E. Co         | 4000              |
| 41 F. Skinner & Co Cash | 82209 69          | 61 Terms            | 8157 88           |
| 45 Cash                 | 26081 80          | 66 Interest         | 9918 84           |
| 51 Insurance Account    | 5893 88           | 73 Insurance Fund   | 8084 66           |
| 70 Am. A. Danvers Cash  | 167196 88         | 74 Insurance        | 24253 93          |
| 78 Daniels & Board      | 1136 88           | 75 Dividend         | 32000             |
| 81 J. S. Coffin         | 6100              | 76 Repair Fund      | 60000             |
| 83 M. & Receivable      | 305277 80         | 77 Reserve          | 99596 81          |
| 85 Cotton               | 169806 37         | 82 C. A. Parker     | 4961 82           |
| 90 J. Fardwell          | 61171 35          | 84 Cotton Insurance | 301               |
|                         |                   | 87 M. & Mayall      | 333810 66         |
|                         | <u>1388049 50</u> |                     | <u>1388049 50</u> |

| February                |                   |                     |                   |
|-------------------------|-------------------|---------------------|-------------------|
| 14 Unrecorded Expenses  | 1091 57           | 3 Capital Stock     | 800000            |
| 23 R. M. M. F. Ins Co   | 3600              | 26 Charles Mayall   | 3642              |
| 24 Mutual Ins           | 9618              | 27 Cotton Insurance | 30740             |
| 30 Am Dime              | 730 91            | 33 Cash             | 2274 22           |
| 36 Mill No 1            | 269105 74         | 54 Com. A. & Co     | 277 10            |
| 37 " 2                  | 269105 74         | 61 Terms            | 82253 34          |
| 37 Cash                 | 19859 24          | 66 Interest         | 4272 73           |
| 41 F. Skinner & Co Cash | 82209 69          | 73 Ins Fund         | 8084 66           |
| 42 Sales of Cash        | 6795              | 74 Insurance        | 24253 93          |
| 44 Bill Payable         | 130 33            | 76 Repair Fund      | 60000             |
| 45 Cash                 | 26081 80          | 77 Reserve          | 99596 81          |
| 51 Insurance Account    | 7001 39           | 84 Cotton Insurance | 301               |
| 70 Am. A. Danvers Cash  | 196987 83         | 87 M. & Mayall      | 333812 08         |
| 81 J. S. Coffin         | 6100              |                     |                   |
| 83 M. & Receivable      | 200550 12         |                     |                   |
| 85 Cotton               | 202460 70         |                     |                   |
| 90 J. Fardwell          | 18318 68          |                     |                   |
|                         | <u>1313021 69</u> |                     | <u>1313021 69</u> |



# Ledger Balances

1854

| Dr |                    | March   |    | Cr              |                  |         |
|----|--------------------|---------|----|-----------------|------------------|---------|
| 14 | Incidental Expense | 1215    | 66 | 3 Capital Stock | 800.000          |         |
| 23 | R. M. M. & Co      | 56.00   |    | 26              | Wm. W. Payable   | 56.42   |
| 24 | Wm. W. Insurance   | 96.18   |    | 29              | Wm. W. Insurance | 507.40  |
| 30 | Wm. W. Payable     | 97.00   | 91 | 34              | Wm. W. & Co      | 277.10  |
| 36 | Wm. W. 1.          | 267.10  | 74 | 61              | Wm. W.           | 96.63   |
| 37 | Wm. W. 2.          | 267.10  | 74 | 66              | Wm. W.           | 58.00   |
| 39 | Cash               | 8722    | 01 | 73              | Wm. W. Insurance | 8084.66 |
| 41 | F. S. Wm. W. & Co  | 812.00  | 69 | 74              | Wm. W. Insurance | 242.53  |
| 42 | Sales of Gold      | 67.75   |    | 76              | Wm. W. Insurance | 600.00  |
| 44 | Wm. W. Payable     | 130.33  |    | 77              | Wm. W. Insurance | 99.57   |
| 45 | Gold               | 260.81  | 80 | 84              | Wm. W. Insurance | 301     |
| 51 | Wm. W. Insurance   | 80.61   | 39 | 87              | Wm. W. Payable   | 3132.47 |
| 70 | Wm. W. Insurance   | 200.00  | 57 | 92              | Wm. W.           | 56.18   |
| 78 | Daniels & Howard   | 512.72  |    |                 |                  |         |
| 81 | F. S. Wm. W.       | 20.58   | 69 |                 |                  |         |
| 83 | Wm. W. Receivable  | 172.83  | 08 |                 |                  |         |
| 85 | Gold               | 255.72  | 61 |                 |                  |         |
| 90 | F. S. Wm. W.       | 11.67   | 86 |                 |                  |         |
|    |                    | 1321.18 | 77 |                 |                  | 1321.18 |

|    |                        | April      |    |                   |            |
|----|------------------------|------------|----|-------------------|------------|
| 14 | Incidental Expense     | 2047.33    | 3  | Capital Stock     | 800.000    |
| 23 | A. M. M. & Co          | 4236       | 26 | Wm. W. Payable    | 56.42      |
| 24 | Wm. W. Payable         | 6700       | 29 | Wm. W. Insurance  | 507.40     |
| 25 | Insurance              | 5292.20    | 41 | F. S. Wm. W. & Co | 80594.66   |
| 30 | Wm. W. Payable         | 780.91     | 54 | Wm. W. & Co       | 277.10     |
| 36 | Wm. W. 1.              | 26910574   | 61 | Wm. W.            | 9663.85    |
| 37 | " " 2.                 | 26910574   | 66 | Wm. W.            | 2617.56    |
| 39 | Cash                   | 13975.45   | 73 | Wm. W. Insurance  | 8084.66    |
| 42 | Sales of Gold          | 6795       | 74 | Wm. W. Insurance  | 24253.93   |
| 44 | Wm. W. Payable         | 189.87     | 76 | Wm. W. Insurance  | 60000      |
| 45 | Gold                   | 26081.80   | 77 | Wm. W. Insurance  | 99576.81   |
| 51 | Wm. W. Insurance       | 8061.39    | 84 | Wm. W. Insurance  | 301        |
| 70 | Wm. W. Insurance Agent | 200192.77  | 87 | Wm. W. Payable    | 30076.63   |
| 78 | Daniels & Howard       | 1734.56    | 92 | Wm. W.            | 7087.45    |
| 81 | F. S. Wm. W.           | 6360       |    |                   |            |
| 83 | Wm. W. Receivable      | 289332.22  |    |                   |            |
| 85 | Gold                   | 261463.72  |    |                   |            |
| 93 | Wm. W. Payable         | 5000       |    |                   |            |
|    |                        | 1391581.47 |    |                   | 1391581.47 |



# Ledger Balances.

May 1854

|                        |            |                     |           |
|------------------------|------------|---------------------|-----------|
| 14 Incidental Expenses | 2399 78    | 3 Capital Stock     | 800000    |
| 23 B. M. M. F. Ins. Co | 4236       | 26 Charges Payable  | 30 112    |
| 24 Mutual Insurance    | 3450       | 29 Cotton Insurance | 30740     |
| 25 Insurance           | 3292 20    | 41 F. Skinner & Co  | 80594 66  |
| 30 William Dwight      | 730 91     | 61 Items            | 7965 70   |
| 36 Mill No 1 269105.74 | 538211 118 | 73 Insurance Fund   | 8084 66   |
| 37 Mill No 2 269105.74 |            | 74 Guarantee        | 24253 93  |
| 39 Cash                | 10696      | 76 Repair           | 60000     |
| 42 Sales Cloth         | 147 12     | 77 Reserved         | 99596 81  |
| 44 Bills Payable       | 189 87     | 84 Cotton Insurance | 301       |
| 45 Cloth               | 26081 80   | 87 Notes Payable    | 263856 03 |
| 57 Suspense Ac         | 7928 107   | 92 Waste            | 8822 111  |
| 60 R. E. One           | 949 74     |                     |           |
| 66 Interest            | 18 80      |                     |           |
| 70 Wm. P. Haines Agent | 252262 03  |                     |           |
| 78 Daniels & Hurd      | 3258 96    |                     |           |
| 81 P. S. Coffin        | 63 60      |                     |           |
| 83 Notes Receivable    | 205686 71  |                     |           |
| 85 Cotton              | 287345 42  |                     |           |
| 93 A. H. Ladd          | 6869 83    |                     |           |

Dollars 1353819 02

Dollars 1353819 02

June 1854

|                         |           |                     |           |
|-------------------------|-----------|---------------------|-----------|
| 14 Incidental Expenses  | 2436 28   | 3 Capital Stock     | 800000    |
| 23 B. M. M. F. Ins. Co  | 4236      | 26 Charges Payable  | 994408    |
| 24 Mutual Insurance     | 3450      | 29 Cotton Insurance | 6989      |
| 25 Insurance            | 3292 20   | 41 F. Skinner & Co  | 244138 54 |
| 30 William Dwight       | 730 91    | 60 R. E. One        | 71 85     |
| 36 Mill No 1 269.105.74 | 538211 48 | 61 Items            | 7965 70   |
| 37 Mill No 2 269.105.74 | 1066203   | 73 Insurance Fund   | 8084 66   |
| 39 Cash                 |           | 74 Guarantee        | 24253 93  |
| 42 Sales Cloth          | 258 46    | 76 Repair           | 60000     |
| 44 Bills Payable        | 189 87    | 77 Reserved         | 99596 81  |
| 45 Cloth                | 26081 80  | 84 Cotton Insurance | 301       |
| 57 Suspense Account     | 1244989   | 87 Notes Payable    | 222311 94 |
| 66 Interest             | 3810 59   | 92 Waste            | 10953 35  |
| 70 Wm. P. Haines Agt    | 612462 69 |                     |           |
| 72 A. Ammons & Co       | 20942     |                     |           |
| 78 Daniels & Hurd       | 1921 52   |                     |           |
| 83 Notes Receivable     | 267337 89 |                     |           |
| 93 A. H. Ladd           | 6869 83   |                     |           |

1494610 86

1494610 86



# Ledger Balances

June 1854

|                          |           |
|--------------------------|-----------|
| 23 B. M. M. F. Ins Co    | ✓ 4236    |
| 24 Mutual Insurance      | ✓ 3450    |
| 30 William Wright        | ✓ 73091   |
| 36 Mill No 1             | 26910574  |
| 37 Mill No 2             | 26910574  |
| 39 Cash                  | 1066203   |
| 42 F. Shinger & Co       | ✓ 9990985 |
| 44 Bills Payable         | ✓ 18987   |
| 45 Blotto                | ✓ 5841916 |
| 57 Suspense Account      | ✓ 1244989 |
| 70 William P. Haines Apt | 33026363  |
| 72 A. Emerson & Co       | 20942     |
| 78 Daniels & Hunt        | 192152    |
| 83 Notes Receivable      | 26733892  |
| 93 A. H. Ladd            | 686983    |

133480191

|                     |           |
|---------------------|-----------|
| 3 Capital Stock     | ✓ 800000  |
| 26 Charges Payable  | ✓ 994408  |
| 29 Cotton Insurance | ✓ 6989    |
| 47 Profit & Loss    | ✓ 7017596 |
| 60 H. E. Orne       | ✓ 7185    |
| 61 Items            | ✓ 796570  |
| 66 Interest         | ✓ 937558  |
| 73 Insurance Fund   | 985397    |
| 74 Guarantee Fund   | 2956186   |
| 76 Repair Fund      | 60000     |
| 77 Reserved Fund    | 9959681   |
| 84 Cotton Suspense  | 301       |
| 87 Notes Payable    | 23031194  |
| 43 Danvers Blea Co  | 65416     |

133480191

July 1854

|                           |          |
|---------------------------|----------|
| 14 Incidental Expense     | 88916    |
| 23 B. M. M. F. Ins Co     | 4236     |
| 24 Mutual Insurance       | 3450     |
| 30 William Wright         | 73091    |
| 36 Mill No 1              | 26910574 |
| 37 Mill No 2              | 26910574 |
| 39 Cash                   | 2906630  |
| 41 F. Shinger & Co (left) | 9962252  |
| 44 Bills Payable          | 18987    |
| 45 Blotto                 | 5841916  |
| 57 Suspense Account       | 1421761  |
| 70 Wm. P. Haines Apt      | 33827265 |
| 81 S. J. Coffin           | 33552    |
| 83 Notes Receivable       | 20406087 |
| 93 A. H. Ladd             | 686983   |
| 95 Sales of Blotto        | 8404     |

129862586

|                       |          |
|-----------------------|----------|
| 3 Capital Stock       | 800000   |
| 26 Charges Payable    | 912344   |
| 29 Cotton Insurance   | 6989     |
| 43 Danvers Blea Co    | 65416    |
| 60 H. E. Orne         | 4570     |
| 61 Items              | 796570   |
| 66 Interest           | 766069   |
| 73 Insurance Fund     | 985397   |
| 74 Guarantee " "      | 2956186  |
| Dividend              | 32000    |
| 76 Repair Fund        | 75000    |
| 77 Reserved " "       | 12277277 |
| 84 Cotton Suspense    | 301      |
| 87 Notes Payable      | 18169757 |
| 94 Wm. P. Haines Pres | 15000    |

129862586



# Ledger Balances

August 1854

|                       |           |
|-----------------------|-----------|
| 14 Incidental Expense | 1175 97   |
| 23 B. M. M. F. Ins Co | 4236      |
| 24 Mutual Insurance   | 3450      |
| 30 William Wright     | 730 91    |
| 36 Mill No 1          | 269105.74 |
| 37 " " 2              | 269105.74 |
| 39 Cash               | 1400 74   |
| 41 F. S. & Co Lyle    | 37059 48  |
| 44 Bills Payable      | 189 87    |
| 45 Blotto             | 58419 16  |
| 51 Expense Account    | 14217 61  |
| 70 Wm. P. Haines Jr   | 362552 25 |
| 88 Notes Receivable   | 214027 80 |
| 93 A. H. Ladd         | 6869 83   |
| 95 Sales of Blotto    | 84 04     |

1242625 14

|                           |           |
|---------------------------|-----------|
| 3 Capital Stock           | 800000    |
| 26 Charges Payable        | 5744 08   |
| 29 Cotton Insurance       | 6989      |
| 60 K. E. Orms             | 45 70     |
| 61 Steams                 | 8266 70   |
| 66 Interest               | 5321 52   |
| 73 Insurance Fund         | 9853 97   |
| 74 Guaranteed "           | 29561 86  |
| 76 Repair "               | 75000     |
| 77 Reserved "             | 122772 77 |
| 87 Notes Payable          | 164069 54 |
| 94 William P. Haines Pres | 15000     |

1242625 14

September 1854

|                         |           |
|-------------------------|-----------|
| 15 Incidental Expense   | 1190 36   |
| 23 B. M. M. F. Ins. Co. | 4236      |
| 24 Mutual Insurance     | 3450      |
| 30 William Wright       | 730 91    |
| 36 Mill No 1            | 269105.74 |
| 37 " " No 2             | 269105.74 |
| 39 Cash                 | 2853 37   |
| 44 Bills Payable        | 189 87    |
| 45 Blotto               | 58419 16  |
| 57 Expense Act          | 13702 88  |
| 70 Wm. P. Haines Jr     | 386482 75 |
| 88 Notes Receivable     | 297096 91 |
| 85 Cotton               | 7648 57   |
| 93 A. H. Ladd           | 70 82     |
| 95 Sales of Blotto      | 84 04     |

1314367 06

|                       |           |
|-----------------------|-----------|
| 3 Capital Stock       | 800000    |
| 26 Charges Payable    | 3895 59   |
| 29 Cotton Insurance   | 6989      |
| 41 F. Haines & Co     | 67602 48  |
| 61 Steams             | 8488 36   |
| 66 Interest of        | 3384 16   |
| 73 Insurance Fund     | 9853 97   |
| 74 Guaranteed "       | 29561 86  |
| 76 Repair "           | 75000     |
| 77 Reserved "         | 122772 77 |
| 87 Notes Payable      | 170898 17 |
| 92 Wm. P. Haines      | 916 70    |
| 94 Wm. P. Haines Pres | 15000     |

1314367 06



# Ledger Balances

October 1854

|                          |            |
|--------------------------|------------|
| 15 Incidental Expense    | 3413 25    |
| 23 B. M. M. & Co. lco    | 4236       |
| 24 Mutual Insurance      | 3450       |
| 25 Insurance             | 212 13     |
| 30 William Dought        | 730 91     |
| 36 Mill No 1 269105.74   |            |
| 37 Mill No 2 269105.74   | 538211 48  |
| 39 Cash                  | 13186 01   |
| 44 Bills Payable         | 189 87     |
| 45 Cloth                 | 58419 16   |
| 51 Suspense Account      | 12382 26   |
| 70 William P. Haines Agt | 486640 04  |
| 83 Notes Receivable      | 329799 46  |
| 85 Cotton                | 11612 64   |
| 95 Sales of Cloth        | 567 23     |
|                          | <hr/>      |
|                          | 1412000 44 |

|                         |            |
|-------------------------|------------|
| 3 Capital Stock         | 800000     |
| 26 Changes Payable      | 1651 21    |
| 29 Cotton Insurance     | 6989       |
| 41 Francis Skinner & Co | 129208 29  |
| 61 Items                | 8489 36    |
| 66 Interest             | 1542 44    |
| 73 Insurance Fund       | 9853 97    |
| 74 Guaranteed "         | 29561 86   |
| 76 Repair "             | 75000      |
| 77 Reserved "           | 122772 77  |
| 87 Notes Payable        | 211014 84  |
| 92 Trust                | 916 70     |
| 94 Wm. P. Haines Pres   | 15000      |
|                         | <hr/>      |
|                         | 1412000 44 |

November 1854

|                          |            |
|--------------------------|------------|
| 15 Incidental Expense    | 243134     |
| 23 B. M. M. & Co. lco    | 4236       |
| 24 Mutual Ins            | 3450       |
| 25 Insurance             | 383 96     |
| 30 William Dought        | 730 91     |
| 36 Mill No 1 269105.74   |            |
| 37 Mill No 2 269105.74   | 538211 48  |
| 39 Cash                  | 2117 16    |
| 44 Bills Payable         | 189 87     |
| 45 Cloth                 | 58419 16   |
| 51 Suspense Account      | 16340 82   |
| 66 Interest              | 139 83     |
| 70 William P. Haines Agt | 484413 44  |
| 85 Cotton                | 33409 67   |
| 90 S. Bandwell           | 32000      |
| 95 Sales of Cloth        | 587 12     |
| 83 Notes Receivable      | 280339 44  |
|                          | <hr/>      |
|                          | 1457300 20 |

|                       |            |
|-----------------------|------------|
| 3 Capital Stock       | 800000     |
| 26 Changes Payable    | 1615 43    |
| 29 Cotton Insurance   | 6989       |
| 41 F. Skinner & Co    | 129208 29  |
| 61 Items              | 8489 36    |
| 73 Insurance Fund     | 9853 97    |
| 74 Guaranteed "       | 29561 86   |
| 76 Repair "           | 75000      |
| 77 Reserved "         | 122772 77  |
| 87 Notes Payable      | 257892 82  |
| 92 Trust              | 916 70     |
| 94 Wm. P. Haines Pres | 15000      |
|                       | <hr/>      |
|                       | 1457300 20 |



# Ledger Balances

|                        |                  |                        |                  |
|------------------------|------------------|------------------------|------------------|
| 15 Incidentat Expense  | 249533           | 3 Capital Stock        | 800000           |
| 23 B. M. M. F. Ins Co  | 4236             | 26 Charges Payable     | 38756            |
| 24 Mutual Insurance    | 3450             | 28 Equitable Insurance | 186556           |
| 25 Insurance           | 38396            | 29 Cotton Insurance    | 141              |
| 30 Freight             | 73091            | 41 F. Skinner & Co     | 19741068         |
| 36 Mill No 1 269105.74 |                  | 61 Items               | 1237823          |
| 37 Mill No 2 269105.74 | 53821148         | 73 Insurance Fund      | 985397           |
| 35 N. A. Wright        | 326169           | 74 Guarantee           | 2956156          |
| 39 Cash                | 58090            | 76 Repair              | 75000            |
| 44 Bills Payable       | 18987            | 77 Reserve             | 12277277         |
| 45 Cloth               | 5841916          | 87 Notes Payable       | 22141192         |
| 57 Expense Account     | 1783208          | 92 Trade               | 91670            |
| 66 Interest            | 184352           |                        |                  |
| 70 Wm. P. Skinner Agt  | 57126717         |                        |                  |
| 83 Notes Receivable    | 26147430         |                        |                  |
| 85 Cotton              | 3167676          |                        |                  |
| 90 S. Bardwell         | 35000            |                        |                  |
| 95 Sales of cloth      | 64712            |                        |                  |
|                        | <u>147170025</u> |                        | <u>147170025</u> |

## December 1854

|                           |                  |                        |                  |
|---------------------------|------------------|------------------------|------------------|
| 23 B. M. M. F. Ins Co     | 4236             | 3 Capital Stock        | 800000           |
| 24 Mutual Insurance       | 3450             | 26 Charges Payable     | 38756            |
| 30 William Wright         | 73091            | 28 Equitable Ins Co    | 186556           |
| 35 N. A. Wright           | 326169           | 29 Cotton Insurance    | 141              |
| 36 Mill No 1 269105.74    |                  | 43 Wm. P. Skinner & Co | 206613           |
| 37 Mill No 2 269105.74    | 53821148         | 47 Profit & Loss       | 4652756          |
| 39 Cash                   | 58090            | 54 Loan Wm. P. Skinner | 14614            |
| 41 F. Skinner & Co        | 10742430         | 61 Items               | 1254390          |
| 44 Bills Payable          | 18987            | 66 Interest            | 830935           |
| 45 Cloth                  | 8312449          | 73 Ins Fund            | 1144335          |
| 57 Expense Account        | 2022178          | 74 Guarantee Fund      | 34330            |
| 70 William P. Skinner Agt | 28883560         | 76 Repair              | 75000            |
| 83 Notes Receivable       | 26067822         | 77 Reserve             | 12277277         |
| 90 S. Bardwell            | 35000            | 87 Notes Payable       | 22941192         |
|                           | <u>134494524</u> |                        | <u>134494524</u> |



# Ledger Balances

| January                |                   | L         |
|------------------------|-------------------|-----------|
| 15 Accidental Expenses | 1286 52           |           |
| 23 B.M.M. F. Lins Co   | 4236              |           |
| 24 Mutual Insurance    | 3450              |           |
| 30 William Dwight      | 730 91            |           |
| 35 D. O. Dwight        | 6853 38           |           |
| 36 Mill No 1           | 269105.74         |           |
| 37 " " 2               | 269105.74         | 538211 48 |
| 39 Cash                | 25102 78          |           |
| 41 F. Skinner & Co     | 13494 97          |           |
| 44 Bills Payable       | 189 87            |           |
| 45 Cloth               | 82124 49          |           |
| 49 Hall & Belton       | 442 70            |           |
| 50 Padelford Foy & Co  | 29305             |           |
| 54 Lock Blue Co        | 402 11            |           |
| 70 Wm. P. Haines Agt   | 342436 97         |           |
| 95 Sales of Cloth      | 40 20             |           |
| 96 Insurance Account   | 19832 29          |           |
| 97 Notes Receivable    | 214539 50         |           |
| 99 Cotton              | 77629 08          |           |
| 90 J. Bardwell         | 74688 34          |           |
|                        | <u>1434998 55</u> |           |

| February             |           |  |
|----------------------|-----------|--|
| Capital Stock        | 800000    |  |
| Eq. Ins Co           | 1865 56   |  |
| Cotton Ins           | 141       |  |
| Items                | 12179 10  |  |
| Interest             | 2497 97   |  |
| Insurance Fund       | 11443 35  |  |
| Guarantee "          | 34330     |  |
| Repair "             | 90000     |  |
| Reserved "           | 122772 77 |  |
| Notes Payable        | 347268 80 |  |
| William P. Haines Pr | 12500     |  |

1434998 55

## April 1855

|                            |                   |           |
|----------------------------|-------------------|-----------|
| 10. Incident Expenses      | 21133 06          |           |
| 23 B.M.M. F. Lins Co       | 4236              |           |
| 24 Mutual Insurance        | 3450              |           |
| 25 Insurance               | 3999 40           |           |
| 30 William Dwight          | 730 91            |           |
| 35 D. O. Dwight M.O.       | 8396 19           |           |
| 36 Mill No 1               | 269105.74         |           |
| 37 " " 2                   | 269105.74         | 538211 48 |
| 39 Cash                    | 3955 87           |           |
| 41 Bills Payable           | 189 87            |           |
| 45 Cloth                   | 82124 49          |           |
| 54 Somersville Blue Co     | 908 27            |           |
| 66 Interest                | 2486 43           |           |
| 70 Wm. P. Haines Agent     | 333138 65         |           |
| 90 J. Bardwell, Gloucester | 69144 37          |           |
| 95 Sales Cloth             | 40 30             |           |
| 96 Expense Acct            | 19901 21          |           |
| 97 Notes Receivable        | 134214 03         |           |
| 99 Cotton                  | 234142 35         |           |
| 101 Dwight & Co Mobile     | 5500              |           |
|                            | <u>1544456 53</u> |           |

|                           |           |  |
|---------------------------|-----------|--|
| 3 Capital Stock           | 800000    |  |
| 28 Equitable Insurance Co | 1865 56   |  |
| 29 Cotton Insurance       | 141       |  |
| 31 F. Skinner & Co        | 233107 47 |  |
| 61 Items                  | 12179 10  |  |
| 73 Insurance Fund         | 11113 35  |  |
| 74 Guarantee "            | 34330 00  |  |
| 76 Repair "               | 90000     |  |
| 77 Reserved "             | 122772 77 |  |
| 83 Notes Payable          | 347268 80 |  |
| 91 Wm. P. Haines Pres     | 12500     |  |

1544456 53



# Jedger Balances.

May 1855.

|                          |                   |                         |                   |
|--------------------------|-------------------|-------------------------|-------------------|
| 15 Incid. Expense        | 2511 68           | 3 Capital Stock         | 800000            |
| 23 B. M. M. Ins. Co      | 4236              | 28 Equitable Ins. Co    | 1865 56           |
| 24 Mutual Insurance      | 3450              | 29 Cotton Insurance     | 141               |
| 25 Insurance             | 3999 40           | 41 S. Skinner & Co      | 162216 28         |
| 30 William Dwight        | 730 91            | 61 Items                | 12826 20          |
| 35 D. A. Dwight          | 5896 19           | 73 Insurance Fund       | 11443 35          |
| 36 Mill No. 1. 269105.74 |                   | 74 Guarantee Account    | 34330             |
| 37 Mill No. 2. 269105.74 | 538211 48         | 76 Repair Fund          | 90000             |
| 39 Cash                  | 8555 80           | 77 Reserved Fund        | 122772 77         |
| 44 Bills Payable         | 189 87            | 88 Notes Payable        | 411213 24         |
| 45 Cloth                 | 82124 49          | 94 Wm. J. Haines, Pres. | 12500 -           |
| 54 Torrerville Pl. Co    | 903 24            |                         |                   |
| 66 Interest              | 7504 72           |                         |                   |
| 90 J. S. Dardwell        | 87320 31          |                         |                   |
| 95 Sales Cloth           | 55 33             |                         |                   |
| 96 Suspense              | 19523 97          |                         |                   |
| 97 Notes Receivable      | 172542            |                         |                   |
| 99 Cotton                | 287633 75         |                         |                   |
| 101 Dwight & Co Mobile   | 5500              |                         |                   |
| 102 Wm. J. Haines Agent  | 425409 23         |                         |                   |
|                          | <u>1659298 40</u> |                         | <u>1659298 40</u> |

June 1855.

|                       |                   |                      |                   |
|-----------------------|-------------------|----------------------|-------------------|
| Cotton Suspense       | 10000             | Capital Stock        | 800000            |
| B. M. M. Ins. Co.     | 5748              | Cotton Insurance     | 14744 20          |
| Mutual Insurance      | 7650              | Davis & Bla. Company | 3556 56           |
| Charges Payable       | 1895 86           | Profit & Loss        | 68699 61          |
| Equitable Ins. Co.    | 1134 14           | Items.               | 15167 16          |
| William Dwight        | 730 91            | Interest.            | 5731 75           |
| D. A. Dwight          | 4880 91           | Insurance Fund       | 13538 02          |
| Mill No. 1. 269105.74 |                   | Guarantee Fund.      | 40199 91          |
| " " 2. 269105.74      | 538211 48         | Repair Fund.         | 90000             |
| Cash.                 | 9500 29           | Reserved Fund.       | 122772 77         |
| S. Skinner & Co.      | 263112 93         | Notes Payable.       | 359483 10         |
| Bills Payable.        | 189 87            | Wm. J. Haines, Pres. | 12500             |
| Cloth.                | 82180 70          |                      |                   |
| J. S. Dardwell.       | 87320 31          |                      |                   |
| Suspense A/c.         | 19533 86          |                      |                   |
| Notes Receivable      | 93126 59          |                      |                   |
| Cotton.               | 842 81            |                      |                   |
| Dwight & Co Mobile    | 5500              |                      |                   |
| W. J. Haines Agent    | 425409 15         |                      |                   |
|                       | <u>1533843 11</u> |                      | <u>1533843 11</u> |



# Ledger Balances

July 1855.

Pepperell Co.

|                          |              |                         |              |
|--------------------------|--------------|-------------------------|--------------|
| 15 Incid. Expenses       | 1187 36      | 3 Capital Stock         | 500000       |
| 19 Cotton Suspense       | 10000        | 27 Charges Payable      | 143 93       |
| 23 B. M. M. F. Ins. Co.  | 5748         | 29 Cotton Insurance     | 4744 20      |
| 24 Mutual Ins.           | 7650         | 43 Danvers Blea. Co.    | 3556 56      |
| 28 Equitable Ins. Co.    | 1134 11      | 61 Means                | 135212 38    |
| 30 William Dwight        | 730 91       | 67 Interest             | 3820 44      |
| 35 D. A. Dwight & Co.    | 5735 71      | 73 Insurance Fund.      | 13588 02     |
| 36 Mills No 1. 269105.74 |              | 74 Guarantee A/c        | 39784 09     |
| 37 " " 2. 269105.74      | 538211 48    | 75 Dividend             | 32000        |
| 39 Cash                  | 12484 57     | 76 Repair Fund          | 105000       |
| 41 F. Skinner & Co.      | 39768 31     | 77 Reserved Fund.       | 144472 41    |
| 44 Bills Payable         | 189 27       | 83 Notes Payable        | 346265 15    |
| 45 Cloth                 | 52180 70     | 94 Amos P. Haines Pres. | 12500        |
| 54 Somerville Blea. Co.  | 47909        |                         |              |
| 90 J. Bardwell           | 37320 31     |                         |              |
| 95 Sales Cloth.          | 65 87        |                         |              |
| 96 Suspense A/c.         | 18309 69     |                         |              |
| 97 Notes Receivable      | 203633 27    |                         |              |
| 99 Cotton                | 15395 03     |                         |              |
| 102 Amos P. Haines Agt.  | 579399 18    |                         |              |
|                          | \$1519399 73 |                         | \$1519399 73 |

August 1855.

|                          |              |                             |              |
|--------------------------|--------------|-----------------------------|--------------|
| 15 Incid. Expenses       | 1307 43      | 3 Capital Stock             | 500000       |
| 19 Cotton Suspense       | 10000        | 26 Charges Payable          | 440 36       |
| 23 B. M. M. F. Ins. Co.  | 5748         | 28 Cotton Insurance         | 4744 20      |
| 24 Mutual Insurance      | 7650         | 61 Means                    | 135228 88    |
| 29 Equitable Ins. Co.    | 1134 11      | 67 Interest                 | 645 39       |
| 30 William Dwight        | 730 91       | 73 Insurance Fund.          | 13588 02     |
| 36 Mills No 1. 269105.74 |              | 74 Guarantee Fund.          | 39784 09     |
| 37 " " 2. 269105.74      | 538211 48    | 76 Repair Fund.             | 105000       |
| 39 Cash                  | 3342 37      | 77 Reserved Fund.           | 144472 41    |
| 41 F. Skinner & Co.      | 39768 31     | 83 Notes Payable            | 390625 11    |
| 44 Bills Payable         | 189 27       | 94 Amos P. Haines President | 12500        |
| 45 Cloth                 | 52180 70     |                             |              |
| 54 Somerville Blea. Co.  | 47909        |                             |              |
| 90 J. Bardwell           | 37320 31     |                             |              |
| 95 Sales Cloth.          | 65 87        |                             |              |
| 96 Suspense A/c.         | 18309 69     |                             |              |
| 97 Notes Receivable      | 164810 57    |                             |              |
| 99 Cotton                | 16129 22     |                             |              |
| 102 Amos P. Haines Agent | 578151 90    |                             |              |
|                          | \$1524932 46 |                             | \$1524932 46 |



# September 1855.

|     |                         |                      |    |                           |                      |
|-----|-------------------------|----------------------|----|---------------------------|----------------------|
| 15  | Unaid Expenses          | 1301 73              | 3  | Capital Stock             | 500000               |
| 17  | Cotton Suspenses        | 10000                | 26 | Charges Payable           | 14 88                |
| 23  | B. M. M. F. Ins. Co.    | 5748                 | 20 | Cotton Insurances         | 12744 20             |
| 24  | Mutual Insurances       | 11572 80             | 61 | Stems                     | 13522 58             |
| 28  | Equitable Insurance Co. | 1134 44              | 73 | Insurance Fund            | 13588 02             |
| 30  | William Dwight          | 730 91               | 74 | Guarantee Fund            | 33591 08             |
| 36  | Millbrook 1. 269105.74  |                      | 76 | Repair Fund               | 105000               |
| 37  | " 2. 269105.74          | 538211 48            | 77 | Reserved Fund             | 111472 41            |
| 39  | Cash                    | 14791 47             | 88 | Notes Payable             | 436111 48            |
| 41  | J. Skinner & Co.        | 39468 31             | 91 | Wm. P. Haines & Co. Pres. | 12500                |
| 44  | Bills Payable           | 189 84               |    |                           |                      |
| 45  | Cloth                   | 52180 70             |    |                           |                      |
| 54  | Somerville Bros Co.     | 479 09               |    |                           |                      |
| 67  | Interest                | 3071 06              |    |                           |                      |
| 90  | J. Bardwell             | 87320 31             |    |                           |                      |
| 95  | Sales of Cloth          | 63 87                |    |                           |                      |
| 96  | Suspense A/c            | 17859 05             |    |                           |                      |
| 97  | Notes Receivable        | 125248 36            |    |                           |                      |
| 99  | Cotton                  | 1176 95              |    |                           |                      |
| 102 | Wm. P. Haines Agent     | 158226 55            |    |                           |                      |
|     |                         | <u>\$ 1568474 95</u> |    |                           | <u>\$ 1568474 95</u> |

# November 1855.

|      |                           |                      |     |                     |                      |
|------|---------------------------|----------------------|-----|---------------------|----------------------|
| 15.  | Unaid Expenses            | 2564 79              | 3.  | Capital Stock       | 500000               |
| 19.  | Cotton Suspenses          | 10000                | 26. | Charges Payable     | 14 88                |
| 23.  | B. M. M. F. Ins. Co. 6516 |                      | 29. | Cotton Insurances   | 12744 20             |
| 24.  | Mutual Insurance 11572 80 | 18088 80             | 41. | J. Skinner & Co.    | 110113 14            |
| 26.  | Insurance                 | 1087 13              | 61. | Stems               | 112131 52            |
| 28.  | Equitable Ins. Co.        | 1134 44              | 73. | Insurance Fund      | 13588 02             |
| 30.  | Wm. Dwight                | 730 91               | 74. | Guarantee Fund      | 33560 08             |
| 36.  | Millbrook 1. 269105.74    |                      | 76. | Repair Fund         | 105000               |
| 37.  | " 2. 269105.74            | 538211 48            | 77. | Reserved Fund       | 111472 41            |
| 39.  | Cash                      | 11336 79             | 91. | Wm. P. Haines Pres. | 9500                 |
| 44.  | Bills Payable             | 189 84               | 94. | Notes Payable       | 657257 07            |
| 45.  | Cloth                     | 52180 70             |     |                     |                      |
| 54.  | Somerville D. B. Co.      | 1246 80              |     |                     |                      |
| 64.  | Interest                  | 11364 16             |     |                     |                      |
| 91.  | J. Robinson & Co.         | 9500                 |     |                     |                      |
| 90.  | J. Bardwell & Co. Shop    | 87320 31             |     |                     |                      |
| 95.  | Sales of Cloth            | 141 81               |     |                     |                      |
| 96.  | Suspense Account          | 14894 92             |     |                     |                      |
| 97.  | Notes Receivable          | 183118 84            |     |                     |                      |
| 99.  | Cotton                    | 117253 19            |     |                     |                      |
| 102. | Wm. P. Haines Agent       | 433222 32            |     |                     |                      |
| 105. | J. Bardwell & Co. Memphis | 104172 85            |     |                     |                      |
|      |                           | <u>\$ 1897466 62</u> |     |                     | <u>\$ 1897466 62</u> |



# December 1855

|                                   |                |                            |                |
|-----------------------------------|----------------|----------------------------|----------------|
| 23. Robert F. & Co. 6016-         |                | 3. Capital Stock           | ✓ 800 000      |
| 24. Mutual Insurance Co. 18088 80 | 18088 80       | 19. Cotton Suspense        | ✓ 13888 02     |
| 25. Equitable S. Ins. Co.         | ✓ 3634 44      | 29. Cotton Insurance       | ✓ 5909 15      |
| 30. William D. Wright             | ✓ 730 91       | 143. Darners Bleaching Co. | ✓ 3553 28      |
| 36. Hill No 1. 269105 74          |                | 144. Bills Payable         | ✓ 5151 14      |
| 37. . 2. 269105 74                | 538211 48      | 147. Supt. & Law           | ✓ 64121 70     |
| 39. Cash                          | ✓ 1684 02      | 55. Lowell Bleachery       | ✓ 880 74       |
| 41. Skinner & Co.                 | ✓ 240728 80    | 61. Items.                 | ✓ 14168 03     |
| 45. Cloth                         | ✓ 49450 05     | 67. Interest               | ✓ 1921 72      |
| 81. J. B. Robinson No.            | ✓ 12934 49     | 73. Insurance Fund.        | ✓ 15896 79     |
| 90. J. B. Robinson No.            | ✓ 87320 31     | 74. Guarantee Fund.        | ✓ 43986 39     |
| 96. Suspense Account              | ✓ 11869 47     | 76. Repair Fund.           | ✓ 102000       |
| 97. Notes Receivable              | ✓ 113132 06    | 77. Reserve Fund.          | ✓ 144442 41    |
| 99. Cotton                        | ✓ 209117 35    | 94. Wm. P. Haines Ins?     | ✓ 9500         |
| 101. J. B. Robinson No. Mobile    | ✓ 5000         | 107. Notes Payable         | ✓ 82037809     |
| 102. William P. Haines Agent      | ✓ 661735 48    | 113. Charges Payable       | ✓ 50321        |
| 111. Wright & Co.                 | ✓ 10217 11     |                            |                |
|                                   | ✓ \$2050859 72 |                            | ✓ \$2050859 72 |

## January 1856

|                           |                |                            |                |
|---------------------------|----------------|----------------------------|----------------|
| 15. Incid. Expenses       | 114400         | 3. Capital Stock           | 800 000        |
| 23. Robert F. & Co.       | 6516           | 19. Cotton Suspense        | 13888 02       |
| 24. Mutual Ins. Co.       | 11572 80       | 29. Cotton Insurance       | 5909 15        |
| 25. Equitable S. Ins. Co. | 3634 44        | 144. Bills Payable         | 5033 31        |
| 30. William D. Wright     | 730 91         | 55. Lowell Bleachery       | 880 74         |
| 36. Hill No 1. 269105 74  |                | 61. Items.                 | 14168 03       |
| 37. . 2. 269105 74        | 538211 48      | 73. Insurance Fund.        | 15896 79       |
| 39. Cash                  | 19352 31       | 74. Guarantee Fund.        | 43986 39       |
| 41. Skinner & Co.         | 91460 13       | 76. Repair Fund.           | 120000         |
| 67. Interest              | 9000           | 77. Reserve Fund.          | 161394 11      |
| 79. Cloth                 | 49450 05       | 94. Wm. P. Haines Ins?     | 9500           |
| 81. J. B. Robinson        | 12934 49       | 107. Notes Payable         | 829401 33      |
| 90. J. B. Robinson No.    | 87320 31       | 113. Charges Payable       | 38631          |
| 96. Suspense Acct.        | 11869 47       | 143. Darners Bleaching Co. | 3553 28        |
| 97. Notes Receivable      | 129605 87      |                            |                |
| 99. Cotton                | 352796 55      |                            |                |
| 101. Wm. P. Haines Agent  | 674817 41      |                            |                |
| 102.                      |                |                            |                |
|                           | ✓ \$2050859 72 |                            | ✓ \$2050859 72 |



# February 1856.

|                              |                      |                          |                      |
|------------------------------|----------------------|--------------------------|----------------------|
| 15. Inceid. Expenses         | 11534.29             | 3. Capital Stock         | 500000               |
| 23. B. H. H. & Co. 6516      |                      | 19. Cotton Suspense.     | 13888 02             |
| 24. Mutual Insur. 115 1/2 30 | 18088 80             | 29. Cotton Insurance.    | 5909 15              |
| 28. Equitable Ins. Co.       | 3634 111             | 111. Bills Payable.      | 2710 90              |
| 30. Am. Freight              | 730 91               | 55. Lowell Bleachery     | 880 79               |
| 36. M. L. Nat. 269105.74.    |                      | 61. Items.               | 14168 03             |
| 37. . 2. 269105.74.          | 538211 118           | 73. Insurance fund.      | 13396 79             |
| 41. F. Skinner & Co. Apt.    | 54134 84             | 74. Quarantine fund      | 43986 39             |
| 115. Cloth                   | 79750 05             | 76. Repair fund.         | 120000               |
| 67. Interest.                | 19223 79             | 77. Reserved fund.       | 161594.11            |
| 81. J. Robinson              | 12034 49             | 94. Wm. P. Haines Trust. | 9500                 |
| 90. J. Barwell.              | 87320 51             | 107. Notes Payable.      | 86667 42             |
| 95. Sales of Cloth.          | 56 25                | 113. Charges Payable.    | 293 38               |
| 96. Suspense Check.          | 13899 97             |                          |                      |
| 97. Notes Receivable.        | 77586 26             |                          |                      |
| 99. Cotton                   | 361661 21            |                          |                      |
| 102. Wm. P. Haines. Apt.     | 750885 43            |                          |                      |
| 89. Cash.                    | 50925 39             |                          |                      |
|                              | <u>\$ 2055097.91</u> |                          | <u>\$ 2055097.91</u> |

# March 1856.

|                              |                      |                          |                      |
|------------------------------|----------------------|--------------------------|----------------------|
| 15. Inceid. Expenses.        | 6604 46              | 3. Capital Stock.        | 500000               |
| 23. B. H. H. & Co. 6516      |                      | 19. Cotton Suspense.     | 13888 02             |
| 24. Mutual Ins. 115 1/2 30   | 18088 80             | 29. Cotton Insurance.    | 5909 15              |
| 28. Equitable S. Ins. Co.    | 3634 111             | 111. Bills Payable.      | 2673 50              |
| 30. William Dwight           | 730 91               | 61. Items                | 14168 03             |
| 36. M. L. Nat. 269105.74     |                      | 73. Insurance Fund.      | 13396 79             |
| 37. . 2. 269105.74           | 538211 118           | 74. Quarantine Fund.     | 43986 39             |
| 39. Cash.                    | 17434 55             | 76. Repair Fund          | 120000               |
| 41. F. Skinner & Co.         | 54134 84             | 77. Reserved Fund.       | 161594.11            |
| 115. Cloth.                  | 79750 05             | 94. Wm. P. Haines Trust. | 9500                 |
| 55. Lowell Bleachery         | 347 41               | 107. Notes Payable.      | 865082.04            |
| 67. Interest.                | 23117 33             | 113. Charges Payable.    | 293 38               |
| 81. J. Robinson N.O.         | 20068 15             |                          |                      |
| 90. J. Barwell Shopt.        | 87320 51             |                          |                      |
| 95. Sales of Cloth.          | 117 75               |                          |                      |
| 96. Suspense Apt.            | 15934 33             |                          |                      |
| 97. Notes Receivable.        | 89736 54             |                          |                      |
| 100. Cotton.                 | 347542 86            |                          |                      |
| 102. William P. Haines. Apt. | 779292 60            |                          |                      |
|                              | <u>\$ 2052496.11</u> |                          | <u>\$ 2052496.11</u> |



April 1856

|                             |                   |                       |                   |
|-----------------------------|-------------------|-----------------------|-------------------|
| 15. Incid. Expenses         | 4993.26           | 3 Capital Stock       | 800,000           |
| 23. N. H. & S. Ins. Company | 1868.00           | 101 Cotton Suspense   | 18888.02          |
| 24. Mutual Insurance        | 18808.80          | 20 Cotton Insurance   | 5909.15           |
| 25. Insurance               | 6476.20           | 111 A. Skinner & Co.  | 12764.37          |
| 28. Equitable Insurance Co. | 3634.44           | 112 Bills Payable     | 2606.63           |
| 30. William Dwight          | 730.91            | 61 Items              | 14168.03          |
| 36. Mill No. 1. 269105.74.  |                   | 73 Insurance Fund     | 15396.79          |
| 37. " " 2. 269105.74.       | 538211.48         | 74 Guarantee Fund     | 43986.39          |
| 45. Cloth                   | 79750.05          | 76 Repair Fund        | 120000            |
| 55. Lowell Bleachery        | 347.41            | 77 Reserve Fund       | 161504.11         |
| 67. Interest                | 28388.66          | 94 Wm. P. Haines Post | 9500              |
| 81. J. S. Robinson N.O.     | 20068.15          | 101 Notes Payable     | 836245.98         |
| 90. J. S. Burdwell Shroport | 87320.31          | 113 Charges Payable   | 293.38            |
| 95. Sales of Cloth          | 117.45            |                       |                   |
| 96. Suspense Acct           | 15863.45          |                       |                   |
| 97. Notes Receivable        | 31945.96          |                       |                   |
| 99. Cotton                  | 351254.02         |                       |                   |
| 102. Wm. P. Haines Agent    | 929776.21         |                       |                   |
| 115. Cash                   | 8069.86           |                       |                   |
|                             | <u>2056356.25</u> |                       | <u>2056356.25</u> |

May 1856

|                               |                   |                            |                   |
|-------------------------------|-------------------|----------------------------|-------------------|
| 15. Incid. Expenses           | 2116.22           | 3 Capital Stock            | 800,000           |
| 23. Boston Mfg. Co. 1348      |                   | 10 Cotton Suspense         | 18888.02          |
| 24. Mutual Insurance 18808.80 | 20176.80          | 27 Cotton Insurance        | 5909.15           |
| 25. Insurance                 | 6476.20           | 41 C. Skinner & Co. Agents | 183849.49         |
| 28. Equitable Ins. Co.        | 3634.44           | 44 Bills Payable           | 925.95            |
| 30. Wm. Dwight                | 730.91            | 61 Items                   | 14168.03          |
| 36. Mill No. 1. 269105.74     |                   | 73 Insurance Fund          | 15396.79          |
| 37. " " 2. 269105.74.         | 538211.48         | 74 Guarantee Acct          | 43986.39          |
| 45. Cloth                     | 79750.05          | 76 Repair Fund             | 120000            |
| 55. Lowell Bleachery          | 347.41            | 77 Reserve Fund            | 161504.11         |
| 67. Interest                  | 28238.31          | 92 Master                  | 29766             |
| 81. J. S. Robinson N.O.       | 20068.15          | 94 Wm. P. Haines Post      | 9500              |
| 90. J. S. Burdwell Shroport   | 87320.31          | 101 Notes Payable          | 854289.70         |
| 95. Sales of Cloth            | 637.34            | 113 Charges Payable        | 293.38            |
| 96. Suspense Acct             | 15863.45          |                            |                   |
| 97. Notes Receivable          | 70448.15          |                            |                   |
| 99. Cotton                    | 319093.56         |                            |                   |
| 102. Wm. P. Haines Agt.       | 952361.89         |                            |                   |
| 115. Cash                     | 17435.70          |                            |                   |
|                               | <u>2174121.67</u> |                            | <u>2174121.67</u> |



June 30th 1856.

|                             |               |                            |               |
|-----------------------------|---------------|----------------------------|---------------|
| 23. Boston Mf. Mch. Ins Co  | 1368          | 4 Capital Stock.           | 500 000       |
| 24. Mutual Insurance.       | 18808 80      | 19. Cotton Suspense        | 18 888 02     |
| 25. Equitable Insurance Co. | 6134 44       | 29. Cotton Insurance       | 18 829 35     |
| 26. Insurance Mills         | 3238 10       | 44. Danvers Bleaching Co.  | 8 955 58      |
| 30. Wm. Dwight.             | 730 91        | 45. Mills Payable.         | 803 22        |
| 36. Mill Act. 269105.74.    |               | 61. Profit & Loss.         | 71 156 12     |
| 37. " " 269105.74.          | 338 211 48    | 55 Lowell Bleachery.       | 629 92        |
| 45. Cloth.                  | 118 461 70    | 54 Somerville Bleaching Co | 889 95        |
| 51. J. Robinson             | 20601 15      | 56 Boston Mch. Company.    | 8950 65       |
| 90. J. Wardwell             | 87320 31      | 61 Items.                  | 9097 45       |
| 96. Suspense Acct.          | 16119 98      | 68. Interest.              | 5064 24       |
| 98. Notes Receivable.       | 97447 86      | 73. Insurance fund.        | 17763 62      |
| 103. Wm. J. Haines Agent.   | 1015448 70    | 74 Guaranty fund.          | 51086 89      |
| 115. Cash                   | 4401 66       | 76 Repair fund.            | 1210 000      |
|                             |               | 77 Reserved fund.          | 161 874 11    |
|                             |               | 94 Wm. J. Haines President | 9500          |
|                             |               | 100. Cotton                | 60260 50      |
|                             |               | 108 Notes Payable.         | 814 126 31    |
|                             |               | 113 Charges Payable.       | 107 16        |
|                             | \$ 2157483 09 |                            | \$ 2157483 09 |

August 31st 1856.

|                           |            |                             |            |
|---------------------------|------------|-----------------------------|------------|
| 15 Paid Expenses.         | 1442 44    | 4 Capital Stock             | 958023 75  |
| 23 Boston Mf. Mch. Ins Co | 1368 00    | 19. Cotton Suspense.        | 18 888 02  |
| 24 Mutual Insurance.      | 18808 80   | 29. Cotton Insurance.       | 18 829 35  |
| 25 Insurance Mills        | 3330 80    | 44. Mills Payable.          | 823 58     |
| 28 Equitable Ins Co.      | 6134 44    | 45. Cloth.                  |            |
| 30. Wm. Dwight.           | 730 91     | 54 Somerville Bleaching Co. | 889 95     |
| 36 Mill Act. 269105.74    |            | 55 Lowell                   | 629 92     |
| 37 " " 269105.74          | 338 211 48 | 56 Boston Mch. Co.          | 8950 65    |
| 45 Cloth.                 | 118 461 70 | 61 Items.                   | 9214 43    |
| 68. Interest.             | 44073 30   | 73 Insurance Fund           | 17763 62   |
| 51. J. Robinson           | 20601 15   | 74 Guaranty Fund            | 51086 89   |
| 90. J. Wardwell           | 87320 31   | 76 Repair Fund              | 1210 000   |
| 95 Sales of Cloth         | 101 63     | 77 Reserved Fund            | 161 874 11 |
| 96 Suspense Acct.         | 16170 12   | 94 Wm. J. Haines Pres.      | 9500       |
| 98. Notes Receivable      | 51 842 61  | 100 Cotton                  | 60260 50   |
| 103 Wm. J. Haines Agt.    | 1075749 86 | 108 Notes Payable.          | 604331 90  |
| 113 Charges Pay.          | 184 67     |                             |            |
| 115 Cash.                 | 13266 15   |                             |            |
| 121. F. Spinner & Co.     | 136 466 41 |                             |            |
|                           | 2094445 11 |                             | 2094445 11 |



# September 1856

|                            |                   |                             |                   |
|----------------------------|-------------------|-----------------------------|-------------------|
| 15 Incid. Expenses.        | 1906 28           | 1. Capital Stock            | 988100 .          |
| 23 Boston M. M. Ins Co.    | 1868 .            | 19. Cotton Suspense.        | 13888 02          |
| 24 Mutual Insurance.       | 13808 80          | 29. Cotton Insurance.       | 13829 35          |
| 25 Insurance.              | 3880 80           | 44. Bills Payable.          | 325 88            |
| 28 Equitable Insurance Co. | 6134 44           | 54. Somerville Dr. & Co.    | 889 95            |
| 31 Wm. Dwight.             | 730 91            | 58. Lowell Bleaching Co.    | 629 92            |
| 36 Mill Not. 269105.74     |                   | 61. Items                   | 9214 45           |
| 37 . 2. 269105.74          | 538211 48         | 73 Insurance Fund. 17763.62 |                   |
| 45 Cloth                   | 118461 70         | 74 Guarantee -- --          | 51086 89          |
| 68 Interest                | 9415 79           | 76 Repair -- --             | 135000.           |
| 81 J. G. Robinson          | 20601 15          | 77 Reserved -- --           | 135750.23         |
| 90 J. Birdwell.            | 84320 31          | 94 Wm. J. Haines Inst.      | 9500 .            |
| 95 Sales of Cloth          | 101 63            | 100. Cotton.                | 69045 50          |
| 96 Suspense Acct           | 16170 12          | 108 Notes Payable.          | 533785 25         |
| 98 Notes Receivable.       | 55518 05          |                             |                   |
| 103 Wm. J. Haines Agt.     | 1102900 46        |                             |                   |
| 113 Charges Payable.       | 738 05            |                             |                   |
| 115 Cash.                  | 11194 18          |                             |                   |
| 121 F. Skinner & Co.       | 56773 91          |                             |                   |
|                            | <u>2050589 06</u> |                             | <u>2050589 06</u> |

# October 31<sup>st</sup> 1856

|                           |                   |                              |                   |
|---------------------------|-------------------|------------------------------|-------------------|
| 15 Incid. Expenses.       | 8089 61           | 4 Capital Stock              | 994000 .          |
| 24 Mutual Insurance.      | 18261 .           | 19. Cotton Suspense.         | 13888 02          |
| 25 Insurance promt.       | 4414 50           | 29. Cotton Insurance.        | 13829 35          |
| 28 Equitable Ins. Co.     | 6134 44           | 36. Bills Payable.           | 325 88            |
| 30 William Dwight         | 730 91            | 37. Somerville Dr. & Co.     | 889 95            |
| 45 Cloth.                 | 118461 70         | 61. Items.                   | 909120            |
| 68 Interest               | 15038 59          | 73 Reserved Fund. 135750.23  |                   |
| 36 Mill Not. 269105.74    |                   | 74 Guarantee Fund. 51086 89  |                   |
| 37 . 2. 269105.74         | 538211 48         | 76 Repair Fund. 135000.      |                   |
| 81 J. G. Robinson. W. Co. | 20601 15          | 73. Insurance Fund. 17763.62 | 539600 74         |
| 90 J. Birdwell.           | 84320 31          | 94 Wm. J. Haines Inst.       | 9500 .            |
| 95 Sales of Cloth         | 193 82            | 100. Cotton.                 | 69045 50          |
| 96 Suspense.              | 16144 87          | 108 Notes Payable.           | 533743 70         |
| 98 Notes Receivable       | 106.922 17        | 121 F. Skinner & Co.         | 662290            |
| 103. Wm. J. Haines Agt.   | 1156641 68        |                              |                   |
| 113. Charges Payable.     | 980 55            |                              |                   |
| 115 Cash.                 | 6450 16           |                              |                   |
|                           | <u>2099657 24</u> |                              | <u>2099657 24</u> |



# November 30th 1855

|                                 |                   |
|---------------------------------|-------------------|
| 12. Freight Express             | 8181 61           |
| 14. Mutual Insurance            | 18261             |
| 28. Insurance                   | 4671 68           |
| 28. Equitable Ins. Co.          | 6154 22           |
| 30. Wm. Dwight                  | 730 01            |
| 35. O. A. Dwight & Co.          | 2537 54           |
| 36. Mill Sal. 269105.74         |                   |
| 37. Mill Sal. 269105.74         | 538211 18         |
| 45. Cloth                       | 118461 40         |
| 45. J. B. Dewart & Co. 114      | 330 80            |
| 68. Interest                    | 25725 66          |
| 81. J. H. Robinson & Co.        | 20601 15          |
| 88. J. B. Dewart & Co. Sal.     | 11805 08          |
| 100. Sales of Cloth             | 1073 82           |
| 100. Suspense Acct.             | 10144 87          |
| 108. Notes Receivable           | 04535 00          |
| 100. Cotton Sal.                | 10230 73          |
| 100. Cotton Susp. Acct.         | 124454 86         |
| 101. J. B. Dewart & Co. Mobile  | 10000             |
| 103. W. P. Haines Agent         | 1208342 12        |
| 105. J. B. Dewart & Co. Memphis | 150000            |
| 111. O. A. Dwight & Co.         | 35160 25          |
| 113. Charges Payable            | 980 53            |
| 115. J. Skinner & Co. Agents    | 6532 06           |
|                                 | <u>3442229 74</u> |

|                              |           |
|------------------------------|-----------|
| 11. Capital Stock            | 994000    |
| 19. Cotton Suspense          | 18585 02  |
| 29. Cotton Insurance         | 18384 48  |
| 42. Bills Payable            | 325 88    |
| 44. Somersville Dr. B. Co.   | 589 95    |
| 61. Items                    | 0091 20   |
| 73. Insurance Fund           | 11163 62  |
| 74. Guarantee Fund           | 51086 89  |
| 76. Repair Fund              | 135000    |
| 77. Reserve Fund             | 185750 23 |
| 94. Wm. P. Haines Agent      | 6500      |
| 108. Notes Payable           | 505505 01 |
| 121. J. Skinner & Co. Agents | 118053 79 |

2442229 74

# December 1856

|                                |                    |
|--------------------------------|--------------------|
| 24. Mutual Insurance           | 18261              |
| 25. Insurance from Mill        | 3521               |
| 25. Equitable Ins. Company     | 9134 44            |
| 30. Wm. Dwight                 | 730 91             |
| 35. O. A. Dwight & Co.         | 2537 54            |
| 36. Mill Sal. 269105.74        |                    |
| 37. . 2 269105.74              | 538211 18          |
| 45. Cloth                      | 63711 30           |
| 81. J. H. Robinson & Co.       | 20601 15           |
| 96. Suspense Acct.             | 10328 10           |
| 98. Notes Receivable           | 171141 03          |
| 100. Cotton                    | 567735 60          |
| 101. J. B. Dewart & Co. Mobile | 23140 60           |
| 103. W. P. Haines Agent        | 866412 93          |
| 111. Dwight & Co. & Co.        | 25138 88           |
| 113. Charges Payable           | 980 53             |
| 115. Cash                      | 22963 47           |
| 121. J. Skinner & Co. Agents   | 550522 69          |
|                                | <u>12706233 67</u> |

|                            |            |
|----------------------------|------------|
| 11. Capital Stock          | 994000     |
| 19. Cotton Suspense        | 18585 02   |
| 29. Cotton Insurance       | 18384 48   |
| Diapers Bleaching Co       | 3543 36    |
| 44. Bills Payable          | 287 15     |
| Profit & Loss              | 75735 77   |
| 54. Somersville Dr. B. Co. | 1595 23    |
| Boston Bank Company        | 4719 94    |
| 61. Items                  | 9091 20    |
| 65. Interest               | 6326 96    |
| 73. Insurance Fund         | 20458 90   |
| 74. Guarantee Fund         | 55781 68   |
| 76. Repair Fund            | 135000     |
| 77. Reserve Fund           | 185750 23  |
| 94. Wm. P. Haines Agent    | 6500       |
| 108. Notes Payable         | 1161309 42 |
| 121. Insurance Notes       | 18261      |

12706233 67



# January 1857

|                               |                  |
|-------------------------------|------------------|
| 18 Incident Expenses          | 1250 .           |
| 24 Mutual Insurance           | 18261 .          |
| 25 Insurance                  | 352 .            |
| 25 Equitable S. Insurance Co  | 9134 111         |
| 26 Wm Dwyght                  | 700 91           |
| 26 O A Dwyght & Co            | 2557 51          |
| 26 Mill No 1                  | 269105 71        |
| 27 . 2.                       | 269105 71        |
| 28 Cloth                      | 63711 30         |
| 29 American Ins Co            | 2501 .           |
| 33 Manufacturers Ins Co       | 2501 .           |
| 65 Interest                   | 10591 111        |
| 81 J. B. Robinson & Co        | 20601 15         |
| 95 Sales of cloth             | 95 28            |
| 96 Suspense Acct              | 16211 97         |
| 98 Notes Receivable           | 100324 .         |
| 100 Cotton Old Acct           | 18439 73         |
| Cotton                        | 594764 51        |
| 101 Dwyght & Co. Mobile       | 5335 51          |
| 104 W. P. Haines Agent        | 881653 71        |
| 111 Dwyght & Co. N. O.        | 25138 33         |
| 116 Cash                      | 43049 39         |
| 121 F. S. Haines & Co. Agents | 195138 73        |
|                               | <u>254535 03</u> |

|                         |           |
|-------------------------|-----------|
| 11 Capital Stock        | 994000 .  |
| 19 Cotton Suspense      | 18383 02  |
| 29 Cotton Insurance     | 18384 18  |
| 25 Farmers Bleaching Co | 3345 51   |
| 26 Bills Payable        | 257 18    |
| 54 Somerville Dr. B. Co | 1595 23   |
| 56 Boston Knaf Company  | 4719 91   |
| 61 Items                | 9091 20   |
| 73 Insurance Fund       | 20755 90  |
| 74 Guaranty Fund        | 55604 91  |
| 75 Dividend             | 110000    |
| 76 Repair Fund          | 150000    |
| 77 Reserve Fund         | 206456 .  |
| 94 W. P. Haines Trust   | 6500 .    |
| 105 Notes Payable       | 100694 73 |
| 125 Insurance Notes     | 18261 .   |

254535 03

# February 25<sup>th</sup> 1857

|                               |                   |
|-------------------------------|-------------------|
| 18 Incid. Expenses            | 1417 16           |
| 24 Mutual Insurance           | 18261             |
| 25 Insurance                  | 352 .             |
| 25 Equitable S. Ins Co        | 9134 111          |
| 25 O. A. Dwyght & Co          | 2557 51           |
| 26 Mill No 1                  | 269105 71         |
| 27 . 2.                       | 269105 71         |
| 28 Cloth                      | 63711 30          |
| 29 American Ins. Co           | 2501 .            |
| 33 Manufacturers Ins Co       | 2501 .            |
| 65 Interest                   | 21338 99          |
| 81 J. B. Robinson N. O.       | 20601 15          |
| 95 Sales of cloth             | 95 28             |
| 96 Suspense Acct              | 23463 15          |
| 98 Notes Receivable           | 51465 40          |
| 100 Cotton New Acct           | 345211 113        |
| Old                           | 18439 73          |
| 104 W. P. Haines Agt          | 917097 35         |
| 111 O. A. Dwyght & Co. N. O.  | 4678 53           |
| 116 Cash                      | 19633 57          |
| 121 F. S. Haines & Co. Agents | 124614 68         |
|                               | <u>2380292 11</u> |

|                         |           |
|-------------------------|-----------|
| 11 Capital Stock        | 996000 .  |
| 19 Cotton Suspense      | 18383 02  |
| 29 Cotton Insurance     | 18384 18  |
| 25 Bills Payable        | 257 18    |
| 54 Somerville Dr. B. Co | 1595 23   |
| 56 Boston Knaf. Co.     | 4719 91   |
| 61 Items                | 9091 20   |
| 73 Insurance Fund       | 20755 90  |
| 74 Guaranty             | 55604 91  |
| 76 Repair               | 150000    |
| 77 Reserve              | 206456 .  |
| 94 W. P. Haines Trust   | 6500 .    |
| 105 Notes Payable       | 333715 22 |
| 125 Insurance Notes     | 18261 .   |

2380292 11



March 31<sup>st</sup> 1857

|                            |                     |                           |                     |
|----------------------------|---------------------|---------------------------|---------------------|
| 22. Mutual Insurance       | 18261               | 4 Capital Stock           | 996000              |
| 23 Insurance               | 552                 | 17 Cotton Suspense        | 1355502             |
| 25 Equitable Ins Co        | 915444              | 20 Cotton Insurance       | 1355445             |
| 26 Mills No 1. 269105.74   |                     | 44 Bills Payable          | 28716               |
| 27 " 2. 269105.74          | 53321148            | 54 Somerville Dr B Co     | 159523              |
| 45 Cloth                   | 6841130             | 61 Items                  | 909120              |
| 52 American Ins Co         | 4502                | 73 Insurance Fund 2075390 |                     |
| 53 Manufacturer Ins Co     | 4502                | 74 Insurance Fund 5560494 |                     |
| 62 Incid Expenses          | 151457              | 76 Repair Fund 150000     |                     |
| 68 Interest                | 2409373             | 77 Reserve Fund 206ush    | 43284984            |
| 81 J. S. Robinson & Co     | 2060115             | 94 W. P. Haines Pres      | 6500                |
| 95 Sales of Cloth          | 19228               | 103 Notes Payable         | 78322869            |
| 96 Suspense Acct           | 2313585             | 125 Insurance Notes       | 18261               |
| 98 Notes Receivable        | 12526997            |                           |                     |
| 100 Cotton Old Acct        | 1843973             |                           |                     |
| 100 " New Acct             | 46638425            |                           |                     |
| 104 W. P. Haines Agent     | 922911211           |                           |                     |
| 116 Cash                   | 1434844             |                           |                     |
| 121 J. Skinner & Co Agents | 15464244            |                           |                     |
|                            | <u>\$ 227505564</u> |                           | <u>\$ 227505564</u> |

April 30<sup>th</sup> 1857

|                            |                     |                           |                     |
|----------------------------|---------------------|---------------------------|---------------------|
| 10 Cotton Suspense         | 9044                | 4 Capital Stock           | 996400              |
| 22 Mutual Insurance        | 18261               | 25 Equitable Ins Co       | 180991              |
| 25 Insurance of Mills from | 752674              | 28 Cotton Insurance       | 244013              |
| 26 Mills No 1. 269105.74   |                     | 44 Bills Payable          | 28718               |
| 27 " 2. 269105.74          | 53321148            | 61 Items                  | 909120              |
| 45 Cloth                   | 6841130             | 73 Insurance Fund 2075390 |                     |
| 48 J. Bardwell & Co N.Y.   | 622840              | 74 Insurance Fund 5560494 |                     |
| 52 American Ins Co         | 4502                | 76 Repair Fund 150000     |                     |
| 53 Manufacturer Ins Co     | 4502                | 77 Reserve Fund 206ush    | 43284984            |
| 54 Somerville Dr B Co      | 56455               | 94 W. P. Haines Pres      | 6500                |
| 64 Incid Expenses          | 351243              | 103 Notes Payable         | 85918348            |
| 68 Interest                | 2423373             | 121 J. Skinner & Co Agt   | 9443623             |
| 95 Sales of Cloth          | 19228               | 125 Insurance Notes       | 18261               |
| 96 Suspense Acct           | 2534585             |                           |                     |
| 98 Notes Receivable        | 15138465            |                           |                     |
| 100 Cotton Old Acct        | 931573              |                           |                     |
| 100 " New Acct             | 55603374            |                           |                     |
| 104 W. P. Haines Agent     | 96479083            |                           |                     |
| 116 Cash                   | 2064203             |                           |                     |
|                            | <u>\$ 242435932</u> |                           | <u>\$ 242435932</u> |



June 30<sup>th</sup> 1857

|                            |            |                         |           |
|----------------------------|------------|-------------------------|-----------|
| 19 Cotton Suspense         | 9047 "     | 4 Capital Stock         | 1000000 " |
| 24 Mutual Insurance        | 18261 "    | 29 Cotton Insurance     | 2440 13   |
| 25 Insurance premiums      | 373737     | 43 Danvers Bleaching Co | 3679 78   |
| 28 Equitable Insurance Co. | 119009     | 44 Bills Payable        | 287 18    |
| 26 Mill No. 1 269105.74    |            | 47 Profit & Loss        | 4847951   |
| 27 " " 2 269105.74         | 338211 48  | 54 Boston Manfy Co.     | 7938 73   |
| 45 Cloth                   | 271858 14  | 56 Somerville D & B. Co | 4271 18   |
| 52 American Insurance Co.  | 4302 "     | 61 Items                | 9953 65   |
| 53 Manufacturers " "       | 4302 "     | 73 Insurance Fund       | 23001.22  |
| 96 Suspense Acct           | 4435569    | 74 Guarantee Fund       | 62352.88  |
| 98 Notes Receivable        | 15065760   | 76 Repair Fund          | 150000. " |
| 100 Cottons Old Acct       | 340021     | 77 Reserved Fund        | 206486. " |
| 105 Wm P. Haines Agent.    | 1075823 19 | 45 Wm P. Haines Pres    | 3500 "    |
| 113 Charges Payable        | 906234     | 109 Notes Payable       | 739788 68 |
| 116 Cash                   | 2633693    | 125 Insurance Notes     | 18261 "   |
| 121 F Skinner & Co Agents  | 11386490   | 132 Interest            | 3000 66   |
| 127 Cotton                 | 865766     |                         |           |

\$ 2283447 60

\$ 2283447 60



July 31<sup>st</sup> 1857

|                          |                      |                            |                      |
|--------------------------|----------------------|----------------------------|----------------------|
| 24 Mutual Insurance      | 18261 .              | 4 Capital Stock            | 1000000 .            |
| 25 Insurance             | 373737               | 29 Cotton Insurance        | 244013               |
| 28 Equitable F. Ins. Co  | 119009               | 43 Danvers Bleaching Co    | 367978               |
| 36 Mill Mol. 26910574    |                      | 44 Bills Payable           | 28718                |
| 37 " " 2. 26910574       | 338211 48            | 54 Somerville Bleaching Co | 427113               |
| 45 Cloth                 | 27183814             | 56 Boston Manfy Co.        | 793878               |
| 52 American Ins. Co.     | 4502 .               | 61 Items                   | 103155               |
| 53 Manufacturers Ins. Co | 4502 .               | 73 Insurance Fund 2300822  |                      |
| 64 Incid. Expenses       | 176413               | 74 Guaranty Fund 3489863   |                      |
| 96 Suspense Acct         | 3678491              | 76 Repair Fund 150000 .    |                      |
| 98 Notes Receivable      | 8116321              | 77 Reserved Fund 21098551  | 438887 38            |
| 100 Cotton Old Acct      | 340021               | 78 Dividend                | 40000 .              |
| 104 W. P. Haines Agent   | 109066102            | 94 W. P. Haines Post       | 3500 .               |
| 113 Charges Payable      | 6352 .               | 109 Notes Payable          | 676899 44            |
| 116 Cash                 | 3433011              | 125 Insurance Notes        | 18261 .              |
| 121 F. Skinner & Co      | 9286490              |                            |                      |
| 127 Cotton               | 383559               |                            |                      |
| 132 Interest             | 379821               |                            |                      |
|                          | <u>\$ 2197196 37</u> |                            | <u>\$ 2197196 37</u> |

August 31<sup>st</sup> 1857.

|                          |                      |                           |                      |
|--------------------------|----------------------|---------------------------|----------------------|
| 24 Mutual Insurance      | 18261 .              | 5 Capital Stock           | 1000000 .            |
| 25 Insurance paid        | 373737               | 29 Cotton Insurance       | 244013               |
| 28 Equitable F. Ins. Co. | 119009               | 44 Bills Payable          | 28718                |
| 36 Mill Mol. 26910574    |                      | 54 Somerville Dr. B. Co   | 427113               |
| 37 " " 2. 26910574       | 338211 48            | 61 Items                  | 103155               |
| 45 Cloth                 | 27183814             | 73 Insurance Fund 2300822 |                      |
| 52 American Ins. Co.     | 4502 .               | 74 Guaranty Fund 3489863  |                      |
| 53 Manufact. Ins. Co.    | 4502 .               | 76 Repair Fund 150000     |                      |
| 64 Incid. Expenses       | 1960305              | 77 Reserved Fund 21098551 | 43868281             |
| 95 Sales of cloth        | 9106                 | 94 W. P. Haines Post      | 3500 .               |
| 96 Suspense Acct         | 3696057              | 109 Notes Payable         | 676881 46            |
| 98 Notes Receivable      | 7941774              | 121 F. Skinner & Co.      | 148981               |
| 100 Cotton Old Acct      | 340021               | 125 Insurance Notes       | 18261 .              |
| 116 Cash                 | 693322               |                           |                      |
| 127 Cotton               | 455850               |                           |                      |
| 132 Interest             | 997364               |                           |                      |
| 141 W. P. Haines Agt.    | 112915799            |                           |                      |
| 113 Charges Payable      | 2152 .               |                           |                      |
|                          | <u>\$ 2116845 12</u> |                           | <u>\$ 2116845 12</u> |



September 30<sup>th</sup> 1857.

|                            |                   |
|----------------------------|-------------------|
| 22 Mutual Insurance        | 18261             |
| 23 Insurance               | 8787 57           |
| 28 Equitable Insurance Co. | 1190 09           |
| 36 Hill St. 269105 74      |                   |
| 37 " " 269105 74           | 338211 48         |
| 45 Cloth.                  | 271838 12         |
| 52 American Ins. Co.       | 4502              |
| 53 Manufact. Ins. Co.      | 4502              |
| 54 Somerville Dr & Co.     | 4470 38           |
| 64 Divid. Expenses         | 2229 37           |
| 95 Sales of Cloth.         | 91 06             |
| 96 Suspense Acct           | 26960 57          |
| 98 Notes Receivable        | 39059 00          |
| 100 Cotton.                | 3400 21           |
| 113 Charges Payable.       | 2152 00           |
| 116 Cash.                  | 11854 17          |
| 127 Cotton.                | 4592 13           |
| 132 Interest.              | 1862 7            |
| 141 Wm P. Hoimes Agent.    | 114805 41         |
|                            | <u>2163709 58</u> |

|                             |           |
|-----------------------------|-----------|
| 4 Capital Stock             | 1000000   |
| 29 Cotton Insurance         | 2440 15   |
| 44 Bills Payable.           | 257 15    |
| 61 Items                    | 1081 55   |
| 73 Insurance Fund           | 23008 22  |
| 74 Guarantee                | 22659 08  |
| 76 Repair                   | 150000    |
| 77 Reserve                  | 210985 51 |
| 94 Wm P. Hoimes Agent       | 3500      |
| 109 Notes Payable.          | 634523 16 |
| 121 F. Skinner & Co. Agents | 45761 53  |
| 125 Insurance Notes         | 18261     |
| 131 S. S. Ward & Co.        | 190221 22 |

2163709 58

October 31<sup>st</sup> 1857.

|                              |            |
|------------------------------|------------|
| 19 Cotton Suspense           | 571 70     |
| 24 Mutual Insurance          | 18261      |
| 25 Insurance                 | 8803 57    |
| 28 Equitable Insurance Co.   | 1190 09    |
| 36 Hill St. 269105 74        |            |
| 37 " " 269105 74             | 338211 48  |
| 45 Cloth.                    | 271838 12  |
| 52 American Ins. Co.         | 4502       |
| 53 Manufacturers Ins. Co.    | 4502       |
| 54 Somerville Dr & Co.       | 5246 15    |
| 64 Divid. Expenses           | 2229 37    |
| 95 Sales of Cloth.           | 91 06      |
| 98 Notes Receivable          | 251086 91  |
| 105 Dwight Hill & Co Memphis | 6255 57    |
| 113 Charges Payable.         | 2152       |
| 116 Cash.                    | 19366 20   |
| 127 Cotton                   | 8160 25    |
| 132 Interest.                | 22106 15   |
| 141 Wm P. Hoimes Agent.      | 1167145 14 |
| 153 Suspense Acct            | 51505 09   |

2380163 70

|                             |           |
|-----------------------------|-----------|
| 4 Capital Stock             | 1000000   |
| 29 Cotton Insurance         | 2440 15   |
| 44 Bills Payable.           | 287 15    |
| 61 Items                    | 1081 55   |
| 73 Insurance fund           | 23008 22  |
| 74 Guarantee fund           | 22659 08  |
| 76 Repair fund              | 150000    |
| 77 Reserve fund             | 210985 51 |
| 109 Notes Payable.          | 533740 69 |
| 121 F. Skinner & Co. Agents | 271275 90 |
| 125 Insurance Notes         | 18261     |
| 131 S. S. Ward & Co.        | 190221 22 |
| 151 Loan Acct               | 15000     |

2380163 70



November 30<sup>th</sup> 1857

|                          |                      |                            |                      |
|--------------------------|----------------------|----------------------------|----------------------|
| 19 Cotton Suspense       | 580 46               | 4 Capital Stock            | 1000.000 .           |
| 24 Mutual Insurance      | 18861 .              | 29 Cotton Insurance        | 2440 13              |
| 25 Insurance             | 3803 87              | 44 Bills Payable           | 287 13               |
| 28 Equitable Ins. Co     | 1190 09              | 61 Items.                  | 1031 53              |
| 36 Merch. Adv. 269105.74 |                      | 78 Insurance Fd            | 23008.22             |
| 37 . . 269105.74         | 538211 48            | 79 Insurance Fd            | 53874.76             |
| 46 Cloth                 | 271888 14            | 76 Repair Fd               | 150000.              |
| 52 American Ins. Co      | 4502 .               | 77 Reserved Fd             | 210985.51            |
| 53 Manufacturers Ins Co  | 4502 .               | 105 Dwight Hill Co Memphis | 437571 49            |
| 55 Somerville Dr B Co    | 5246 18              | 109 Notes Payable          | 18700 67             |
| 62 Incid. Expenses       | 2359 17              | 121 F. Skinner & Co Agents | 543874 82            |
| 95 Sales of cloth        | 91 06                | 125 Insurance Notes        | 256186 15            |
| 98 Notes Receivable      | 234820 92            | 126 Insurance Notes        | 18261 .              |
| 112 Charges Payable      | 2132 .               | 127 S. Hart & Co           | 49324 44             |
| 116 Cash                 | 29645 23             | 51 Loan Fd                 | 20500 .              |
| 127 Cotton               | 46593 15             |                            |                      |
| 122 Interest             | 34806 50             |                            |                      |
| 141 W. P. Haines & Co    | 1175415 87           |                            |                      |
| 153 Suspense Acct.       | 74139 81             |                            |                      |
|                          | <u>\$ 2448177 43</u> |                            | <u>\$ 2448177 43</u> |



# January 31<sup>st</sup> 1858.

|                                 |                   |                     |                     |
|---------------------------------|-------------------|---------------------|---------------------|
| 24 Mutual Insurance             | 18261 .           | 4 Capital Stock     | 1000000             |
| 26 Mill No 1                    | 269105.74.        | 29 Cotton Insurance | 1250 04             |
| 27 . 2.                         | 269105.74.        | 56 Boston Manfg Co  | 3339 47             |
| 46 Cloth                        | 54042 11          | 61 Stems            | 1818 78             |
| 47 Profit & Loss                | 28355 62          | 73 Insurance fund   | 267995              |
| 52 Manufact <sup>y</sup> Ins Co | 7501 .            | 74 Guaranty fund    | 48789.00            |
| 64 Incid Expenses               | 217 .             | 76 Repair fund      | 150000.             |
| 100 Dwight Mill Co              | 26998 71          | 77 Reserve fund     | 210952.51 453052.51 |
| 111 D St Dwight Co              | 11911 06          | 109 Notes Payable   | 663512 20           |
| 116 Cash                        | 41083 22          | 118 Charges Payable | 6018 48             |
| 121 F Skinner Co                | 28649 84          | 120 Insurance Notes | 18261 .             |
| 127 Cotton                      | 110209 50         | 132 Interest        | 4710 61             |
| 131 S S Ward Mfg                | 5613 35           |                     |                     |
| 141 Wm P Haines Agt.            | 581707 21         |                     |                     |
| 151 Loan A/c                    | 6500 .            |                     |                     |
| 153 Suspense A/c                | 55569 25          |                     |                     |
| 156 Notes Receivable            | 309975 26         |                     |                     |
| 49 Hall & Dexter                | 65195             |                     |                     |
|                                 | <u>2132480 19</u> |                     | <u>2133480 19</u>   |

## April 30<sup>th</sup> 1858.

|                     |                   |                          |                     |
|---------------------|-------------------|--------------------------|---------------------|
| 24 Mutual Insurance | 18261 .           | 4 Capital Stock          | 1000000             |
| 26 Mill No 1        | 269105.74         | 29 Cotton Insurance      | 1250 04             |
| 27 . 2.             | 269105.74         | 48 Claflin & Hollins Co. | 26353 75            |
| 26 Cloth            | 54042 11          | 61 Stems                 | 1818 78             |
| 47 Profit & Loss    | 28355 62          | 73 Insurance fund        | 267995              |
| 53 Manufa Ins Co    | 112521 .          | 74 Guaranty              | 58706.34            |
| 54 Snow & Lee       | 2416 17           | 76 Repair                | 150000.             |
| 64 Incid Expenses   | 5527 59           | 77 Reserve               | 210952.51 453771 50 |
| 113 Charges Payable | 2642 .            | 109 Notes Payable        | 106656 12           |
| 116 Cash            | 17840 04          | 122 F Skinner Co Agt     | 77812 71            |
| 126 Sales of Cloth  | 21471             | 125 Insurance Notes      | 18261 .             |
| 128 Cotton          | 705749 22         | 151 Loan A/c             | 5400 .              |
| 131 S S Ward Mfg    | 20307 42          |                          |                     |
| 132 Interest        | 11985 95          |                          |                     |
| 141 Wm P Haines Agt | 972895 10         |                          |                     |
| 154 Suspense A/c    | 46291 01          |                          |                     |
| 156 Notes Receiv.   | 150161 20         |                          |                     |
| 162 Insurance       | 5827 25           |                          |                     |
|                     | <u>2592803 17</u> |                          | <u>2592803 17</u>   |



May 31. 1858.

|                            |            |                      |             |
|----------------------------|------------|----------------------|-------------|
| 24. Mutual Insurance       | 18361      | 4. Capital Stock     | 1000000     |
| 26. Bill to 1. 269105.44   |            | 29. Cotton Insurance | 125004      |
| 27. " " 21. 269105.44      | 533211.51  | 30. Clifton Mfg Co   | 255275      |
| 46. Cash                   | 20042.11   | 61. Bond             | 201418      |
| 44. Profit & Loss          | 28575.69   | 42. Insurance Fund   | 2079.05     |
| 38. Manufacturers Exp Co   | 11232      | 44. Guarantee        | 38406.50    |
| 54. Snow & Lee             | 241614     | 46. Repair           | 10000       |
| 50. Miscellaneous Expenses | 15000      | 47. Reserve          | 210955.51   |
| 118. Charges Payable       | 2652       | 109. Notes Payable   | 461554.63   |
| 116. Cash                  | 10200.25   | 132. Clifton Mfg Co  | 241401.41   |
| 126. Notes of Clifton      | 120.08     | 135. Insurance Total | 18261       |
| 128. Cotton                | 6685.04    | 137. Loan            | 400         |
| 131. J. H. Ward & Co       | 42000.42   |                      |             |
| 133. Interest              | 22084.11   |                      |             |
| 142. Wm. C. Haines & Co    | 105133.34  |                      |             |
| 155. Insurance             | 12648.07   |                      |             |
| 156. Notes Receivable      | 24761.40   |                      |             |
| 162. Insurance             | 4168.62    |                      |             |
|                            | 5277791.51 |                      | 12477791.51 |

June 30. 1858.

|                          |            |                      |           |
|--------------------------|------------|----------------------|-----------|
| 24. Mutual Insurance     | 18361      | 4. Capital Stock     | 1000000   |
| 26. Bill to 1. 269105.44 |            | 29. Cotton Insurance | 125004    |
| 27. " " 21. 269105.44    | 533211.48  | 42. Insurance Fund   | 2079.05   |
| 46. Cash                 | 10200.25   | 44. Profit & Loss    | 70244.5   |
| 38. Manufacturers Exp Co | 11232      | 46. Clifton Mfg Co   | 1470458   |
| 118. Charges Payable     | 2808.08    | 54. Snow & Lee       | 220087    |
| 116. Cash                | 12504.06   | 56. Clifton Mfg Co   | 211095    |
| 122. Clifton Mfg Co      | 53464.52   | 61. Bond             | 2830.18   |
| 128. Cotton              | 283.54     | 42. Insurance Fund   | 2079.05   |
| 142. Wm. C. Haines & Co  | 1279796.45 | 44. Guarantee Fund   | 25178.37  |
| 155. Insurance           | 21285.34   | 46. Repair           | 150000    |
| 156. Notes Receivable    | 24761.40   | 47. Reserve          | 16219497  |
| 162. Insurance           | 4168.62    | 109. Notes Payable   | 514131.78 |
|                          |            | 132. Insurance Total | 18261     |
|                          |            | 137. Interest        | 212425    |
|                          | 81994347   |                      | 81994347  |



July 31 1858.

|                           |                    |
|---------------------------|--------------------|
| 24. Mutual Insurance      | 18261              |
| 26. Mill St. 1. 269105.74 |                    |
| 27. " 2. 269105.74        | 538211.48          |
| 46. Cloth                 | 19299.28           |
| 53. Manufacturers' stock  | 11222              |
| 64. incidental Expenses   | 1484.64            |
| 113. Charges Payable      | 2205.00            |
| 116. Cash                 | 42181.05           |
| 122. St. Finney & Co      | 19299.28           |
| 128. Cotton               | 285.54             |
| 132. Interest             | 1355.28            |
| 142. Hm. C. Haines & Co   | 151699.28          |
| 151. Loans Account        | 500                |
| 154. Advances a/c         | 61425.50           |
| 156. Notes Receivable     | 300000.00          |
| 162. Insurance            | 4163.62            |
|                           | <u>12153451.84</u> |

|                       |                    |
|-----------------------|--------------------|
| 4. Capital Stock      | 1000000.           |
| 29. Cotton Insurance  | 1250.00            |
| 33. Danvers Bleaching | 34.44              |
| 56. Cotton Mfg Co     | 2110.95            |
| 61. Bonds             | 3530.18            |
| 73. Insurance Fund    | 29145.62           |
| 74. Guaranty          | 22150.80           |
| 76. Capital           | 100000.            |
| 77. Bonds             | 192456.28          |
| 78. Dividend a/c      | 40000.             |
| 110. Notes Payable    | 608055.30          |
| 125. Insurance Notes  | 18261              |
| 126. Sales of Cloth   | 84122.00           |
|                       | <u>42153451.84</u> |

August 31 1858.

|                           |                    |
|---------------------------|--------------------|
| 24. Mutual Insurance      | 18261              |
| 26. Mill St. 1. 269105.74 |                    |
| 27. " 2. 269105.74        | 538211.48          |
| 46. Cloth                 | 19299.28           |
| 64. incidental Expenses   | 1484.64            |
| 113. Charges Payable      | 2205.00            |
| 116. Cash                 | 42205.10           |
| 122. St. Finney & Co      | 194523.74          |
| 128. Cotton               | 1051.31            |
| 132. Interest             | 4424.11            |
| 142. Hm. C. Haines & Co   | 151600.00          |
| 151. Advances a/c         | 25304.54           |
| 156. Notes Receivable     | 146559.30          |
| 162. Insurance            | 4163.62            |
|                           | <u>42153111.26</u> |

|                      |                    |
|----------------------|--------------------|
| 4. Capital Stock     | 1000000.           |
| 29. Cotton Insurance | 1250.00            |
| 33. Danvers Bleach   | 34.44              |
| 61. Bonds            | 3530.18            |
| 73. Insurance Fund   | 29145.62           |
| 74. Guaranty         | 22150.80           |
| 76. Capital          | 100000.            |
| 77. Bonds            | 192456.28          |
| 110. Notes Payable   | 500510.00          |
| 125. Insurance Notes | 18261              |
| 126. Sales of cloth  | 84514.22           |
|                      | <u>42153111.26</u> |



# September 30, 1858.

|                          |                     |                      |                     |
|--------------------------|---------------------|----------------------|---------------------|
| 24. Mutual Insurance     | 18261.              | 4. Capital Stock     | 1000000             |
| 26. Mill No 1. 269105.44 |                     | 20. Cotton Insurance | 125504              |
| 34. " " 2. 269105.44     | 538211.48           | 51. Rent             | 2520.18             |
| 40. Cloth                | 192092.8            | 43. Insurance Fund   | 29148.62            |
| 54. Incidental Expenses  | 1481.81             | 44. Guarantee        | 32255.03            |
| 113. Charges Payable     | 2602.               | 46. Repair           | 150000.             |
| 116. Cash                | 154001.             | 47. Reserve          | 102436.43           |
| 122. 3/4 Flour 76        | 141250.44           | 110. Notes Payable   | 544105.44           |
| 125. Cotton              | 10659.99            | 125. Insurance Notes | 18261.              |
| 133. Interest            | 10025.8             | 130. Sales of Cloth  | 3112161             |
| 142. Hon. E. Vaines Agt  | 134685.49           |                      |                     |
| 151. Loan a/c            | 598.                |                      |                     |
| 154. Suspense a/c        | 28553.08            |                      |                     |
| 156. Notes Receivable    | 40945.21            |                      |                     |
| 162. Insurance           | 41556.2             |                      |                     |
|                          | <u>\$2222004.92</u> |                      | <u>\$2222004.92</u> |

|                             |                     |                      |                     |
|-----------------------------|---------------------|----------------------|---------------------|
| October 30, 1858.           |                     |                      |                     |
| 24. Mutual Insurance        | 18261.              | 4. Capital Stock     | 1000000.            |
| 26. Mill No 1. 269105.44    |                     | 20. Cotton Insurance | 125504              |
| 34. " " 2. 269105.44        | 538211.48           | 51. Rent             |                     |
| 40. Cloth                   | 192092.8            | 49. Chally Duty for  | 3224.60             |
| 54. Income & Loss           | 2866.22             | 110. Notes Payable   | 544105.44           |
| 64. Incidental Expenses     | 3252.81             | 125. Insurance Notes | 18261.              |
| 105. Dwight, Bell & Co. mms | 41451.44            | 130. Sales of Cloth  | 409038.58           |
| 113. Charges Payable        | 2602.               | 51. Rent             | 2520.18             |
| 116. Cash                   | 154000.6            | 43. Insurance Fund   | 29148.62            |
| 122. 3/4 Flour 76           | 141250.15           | 44. Guarantee        | 32255.03            |
| 125. Cotton                 | 10659.00            | 46. Repair           | 150000.             |
| 133. Interest               | 33009.63            | 47. Reserve          | 102436.43           |
| 142. Hon. E. Vaines Agt     | 1399122.4           |                      | 376700.25           |
| 151. Loan a/c               | 7918.50             |                      |                     |
| 154. Suspense a/c           | 38279.73            |                      |                     |
| 156. Notes Receivable       | 30154.55            |                      |                     |
| 162. Insurance              | 42206.2             |                      |                     |
|                             | <u>\$2704086.18</u> |                      | <u>\$2704086.18</u> |



# November 1858.

|                        |                    |                       |                    |
|------------------------|--------------------|-----------------------|--------------------|
| 24 Mutual Insurance    | 18261              | 4 Capital Stock       | 1000000            |
| 36 Mill St. 269105.74  |                    | 29 Cotton Insurance   | 1250.04            |
| 37 " 2. 269105.74      | 538211.48          | 40 Tracy Dexter Co    | 3922.96            |
| 46 Cloth               | 19299.28           | 61 Bond               | 2820.18            |
| 54 Spruce & Lee        | 2866.22            | 73 Insurance Fund     | 29148.62           |
| 64 Accidental Expenses | 3416.71            | 74 Guarantee          | 32268.03           |
| 113 Charges Payable    | 2652               | 76 Repair             | 150000.            |
| 115 Cash               | 44531.42           | 77 Reserved           | 102436.42          |
| 122 Steamer Co         | 22463.40           | 105 Freight Ship & Co | 3545.05            |
| 125 Cotton Old a/c     | 1063.900           | 110 Notes Payable     | 80805.32           |
| 129 " New              | 39353.036          | 125 Insurance Notes   | 18261              |
| 132 Interest           | 13442.25           | 126 Sales of Cloth    | 53762.99           |
| 142 Wm C. Haines a/c   | 143066.135         |                       |                    |
| 151 Loan a/c           | 7918.50            |                       |                    |
| 154 Expenses a/c       | 22562.28           |                       |                    |
| 156 Notes Receivable   | 8670.25            |                       |                    |
| 162 Interest           | 42206.21           |                       |                    |
|                        | <u>1246184.661</u> |                       | <u>8246184.661</u> |

# December 1858.

|                           |                   |                      |                   |
|---------------------------|-------------------|----------------------|-------------------|
| 24 Mutual Insurance       | 18261             | 4 Capital Stock      | 1000000           |
| 36 Mill St. 269105.74     | 2000.             | 29 Cotton Insurance  | 1250.04           |
| 37 " 2. 269105.74         | 538211.48         | 43 Drovers Bleachery | 1182.48           |
| 46 Cloth                  | 25050.41          | 44 Spruce & Lee      | 70515.12          |
| 100 Freight Ship & Co     | 44500             | 49 Mill & Dexter Co  | 3922.96           |
| 105 Freight Ship & Co     | 1430.50           | 56 Cotton Manf & Co  | 5622.00           |
| 111 Freight Ship & Co     | 2500.             | 61 Bond              | 2836.10           |
| 113 Charges Payable       | 2758.88           | 73 Insurance Fund    | 29445.10          |
| 115 Cash                  | 2649.05           | 74 Guarantee         | 32654.75          |
| 122 Steamer Co            | 113748.79         | 76 Repair            | 150000.           |
| 125 Cotton Old a/c        | 1500.00           | 77 Reserved          | 102436.42         |
| 129 " New                 | 477505.24         | 110 Notes Payable    | 81305.450         |
| 142 William C. Haines a/c | 95305.745         | 125 Insurance Notes  | 18261             |
| 151 Loan a/c              | 7918.50           | 132 Interest         | 5380.04           |
| 154 Expenses a/c          | 22562.28          |                      |                   |
| 156 Notes Receivable      | 8670.25           |                      |                   |
|                           | <u>823291.726</u> |                      | <u>823291.726</u> |



# January 1859.

|                        |                 |                        |                  |
|------------------------|-----------------|------------------------|------------------|
| 24 Mutual Insurance    | 1836            | 4 Capital Stock        | 1000000          |
| 36 Mill St. 269105.44  |                 | 29 Cotton Insurance    | 125004           |
| 34 " 2. 269105.44      | 53021148        | 53 Canvas & Sailing    | 115248           |
| 46 Cloth               | 2500741         | 55 Boston Manfg Co     | 562286           |
| 49 Fall & Winter Col   | 1253108         | 70 Dividend a/c        | 10000            |
| 54 Prudential Expenses | 164218          | 77 Dividend Fund       | 10029464         |
| 10 Freight & C. A. Co  | 52672           | 110 Notes Payable      | 96510014         |
| 105 Freight & C. A. Co | 43059           | 120 Insurance Notes    | 18361            |
| 111 Freight & C. A. Co | 324850          | 130 Sales of Cloth     | 10288345         |
| 113 Charges Payable    | 245838          | 151 Loan a/c           | 154524           |
| 116 Cash               | 3000000         | 168 Guaranty Insurance | 4005643          |
| 120 3/4 Dinner & Co    | 1801451         |                        |                  |
| 128 Cotton Old a/c     | 103999          |                        |                  |
| 129 Cotton             | 41553040        |                        |                  |
| 133 Interest           | 400044          |                        |                  |
| 143 1/2 William & Co   | 150099988       |                        |                  |
| 150 Expenses a/c       | 4120015         |                        |                  |
| 156 Notes Receivable   | 1440803         |                        |                  |
|                        | <u>82594614</u> |                        | <u>254546453</u> |

# February 1859.

|                        |                 |                        |                  |
|------------------------|-----------------|------------------------|------------------|
| 24 Mutual Insurance    | 1836            | 4 Capital Stock        | 1000000          |
| 36 Mill St. 269105.44  |                 | 29 Cotton Insurance    | 125004           |
| 37 " 2. 269105.44      | 53021148        | 56 Boston Manfg Co     | 562286           |
| 46 Cloth               | 2500741         | 77 Dividend Fund       | 10029464         |
| 49 Fall & Winter Col   | 1253108         | 110 Notes Payable      | 96510014         |
| 54 H. A. Co            | 432918          | 120 Insurance Notes    | 18361            |
| 64 Prudential Expenses | 163352          | 130 Sales of Cloth     | 10288345         |
| 111 Freight & C. A. Co | 324850          | 151 Loan a/c           | 154524           |
| 113 Charges Payable    | 245838          | 168 Guaranty Insurance | 4005643          |
| 116 Cash               | 3000000         |                        |                  |
| 120 3/4 Dinner & Co    | 22110451        |                        |                  |
| 128 Cotton Old a/c     | 103999          |                        |                  |
| 129 Cotton             | 41553040        |                        |                  |
| 133 Interest           | 400044          |                        |                  |
| 143 1/2 William & Co   | 150099988       |                        |                  |
| 150 Expenses a/c       | 4120015         |                        |                  |
| 156 Notes Receivable   | 1440803         |                        |                  |
|                        | <u>82594614</u> |                        | <u>254546453</u> |



# March 1859.

|                           |                     |
|---------------------------|---------------------|
| 34 Mutual Insurance       | 18361               |
| 36 Mgt ch.                | 269105.74           |
| 37 " " 2                  | <u>269105.74</u>    |
| 46 Cloth                  | 3821148             |
| 54 Mgt ch.                | 250941              |
| 64 Incident al Expenses   | 432918              |
| 111 Dr. Wright & Co. N.C. | 108450              |
| 113 Charges Payable       | 24588               |
| 116 Cash                  | 1603328             |
| 128 Dr. Skinner & Co.     | 21509450            |
| 129 Cotton                | 73465721            |
| 133 Interest              | 1348184             |
| 143 Wm. C. Haines Agt     | 103828980           |
| 154 Suspense a/c          | 3801334             |
| 156 Notes Receivable      | 297912              |
| 128 Cotton Old a/c        | 163000              |
|                           | <u>\$2684078.62</u> |

|                         |          |
|-------------------------|----------|
| 1 Capital Stock         | 1000000  |
| 20 Cotton Insurance     | 125000   |
| 36 Cotton Mgt ch.       | 55280    |
| 44 Edward Bond          | 4002064  |
| 110 Notes Payable       | 59361408 |
| 125 Insurance Notes     | 18281    |
| 126 Notes of Cash       | 32404064 |
| 151 Loan a/c            | 14200    |
| 153 Guarantee Insurance | 1000648  |

\$2684078.62

# April 1859.

|                           |                     |
|---------------------------|---------------------|
| 36 Mgt ch.                | 269105.74           |
| 37 " " 2                  | <u>269105.74</u>    |
| 46 Cloth                  | 3821148             |
| 54 Mgt ch.                | 250941              |
| 64 Incident al Expenses   | 432918              |
| 111 Dr. Wright & Co. N.C. | 108450              |
| 113 Charges Payable       | 245888              |
| 116 Cash                  | 16034221            |
| 128 Dr. Skinner & Co.     | 15099439            |
| 128 Cotton Old a/c        | 163000              |
| 129 " " New               | 40404094            |
| 133 Interest              | 243016              |
| 143 Wm. C. Haines Agt     | 106210582           |
| 154 Suspense a/c          | 3801334             |
| 157 Notes Receivable      | 1906664             |
| 153 Insurance             | 125000              |
|                           | <u>\$2684078.62</u> |

|                         |          |
|-------------------------|----------|
| 4 Capital Stock         | 1000000  |
| 20 Cotton Insurance     | 125000   |
| 36 Cotton Mgt ch.       | 55280    |
| 44 Edward Bond          | 4002064  |
| 110 Notes Payable       | 59361409 |
| 125 Insurance Notes     | 18281    |
| 126 Notes of Cash       | 32404064 |
| 151 Loan a/c            | 14200    |
| 153 Guarantee Insurance | 1000648  |

\$2684078.62



May 1859.

|                        |           |                   |                         |                    |
|------------------------|-----------|-------------------|-------------------------|--------------------|
| 30 Ball's              | 269105.74 |                   | 4 Capital Stock         | 1000000            |
| 37 " 2.                | 269105.74 | 53821148          | 39 Cotton Insurance     | 125004             |
| 40 Cash                |           | 2595941           | 56 Cotton Mfg Co        | 23370              |
| 54 St. Louis R.R.      |           | 432018            | 42 Railroad Fund        | 5000000            |
| 60 Accidental Expenses |           | 333510            | 110 Notes Payable       | 40016378           |
| 113 Change Payable     |           | 30818             | 130 Notes of Cash       | 557150             |
| 116 Cash               |           | 319274            | 163 Guarantee Insurance | 4003643            |
| 120 St. Louis R.R.     |           | 4051664           |                         |                    |
| 128 Cotton Old A/c     |           | 163000            |                         |                    |
| 129 Cotton             |           | 23854868          |                         |                    |
| 133 Interest           |           | 2634016           |                         |                    |
| 143 Am. & Maine's A/c  | 105639456 |                   |                         |                    |
| 150 Suspense A/c       | 3805045   |                   |                         |                    |
| 157 Notes Receivable   | 30000     |                   |                         |                    |
| 162 Insurance          | 5255      |                   |                         |                    |
|                        |           | <u>\$27546239</u> |                         | <u>\$269546239</u> |

June 1859.

|                       |           |                    |                         |                    |
|-----------------------|-----------|--------------------|-------------------------|--------------------|
| 30 Ball's             | 269105.74 |                    | 4 Capital Stock         | \$1,000,000        |
| 37 " 2.               | 269105.74 | 53821148           | 43 Overland Stage       | 354813             |
| 40 Cash               |           | 1223084            | 44 Profit & Loss        | 924009             |
| 113 Change Payable    |           | 122485             | 54 St. Louis R.R.       | 378150             |
| 116 Cash              |           | 412263             | 55 Freight Receipts     | 179994             |
| 120 St. Louis R.R.    |           | 13005162           | 56 Cotton Mfg Co        | 655094             |
| 128 Cotton Old A/c    |           | 163000             | 57 Providence R.R. Co   | 12780              |
| 129 Cotton            |           | 204184             | 442 Railroad Fund       | 4003664            |
| 143 Am. & Maine's A/c | 133551054 |                    | 110 Notes Payable       | 6100029            |
| 150 Suspense A/c      | 3805020   |                    | 133 Interest            | 1224800            |
| 157 Notes Receivable  | 11430408  |                    | 163 Guarantee Insurance | 547876             |
| 162 Insurance         | 1362450   |                    |                         |                    |
|                       |           | <u>\$218422192</u> |                         | <u>\$218422192</u> |



# July 1859.

|                         |           |                    |
|-------------------------|-----------|--------------------|
| 36 Mill No. 1.          | 269105.74 |                    |
| 37 " " 2.               | 269105.74 | 53821148           |
| 46 Cloth                |           | 1253084            |
| 113 Charges Payable     |           | 125488             |
| 116 Cash                |           | 4092419            |
| 123 C. Skinner & Co     |           | 18045463           |
| 128 Cotton Old a/c      |           | 163999             |
| 129 " New               |           | 514602             |
| 143 Wm C. Haines & Co   | 135794395 |                    |
| 151 Loan a/c            |           | 3000               |
| 154 Suspense a/c        |           | 3855640            |
| 154 Notes Receivable    |           | 5895938            |
| 162 Insurance           |           | 262750             |
| 165 Incidental Expenses |           | 168963             |
|                         |           | <u>\$223829869</u> |

|                         |          |                    |
|-------------------------|----------|--------------------|
| 4 Capital Stock         | 1000000  |                    |
| 43 Turner & Bleachery   | 584813   |                    |
| 54 Snow & Lee           | 3731.50  |                    |
| 55 Lowell Bleachery     | 114994   |                    |
| 56 Boston Mfg Co        | 655494   |                    |
| 57 Providence S. Ry. Co | 12480    |                    |
| 75 Dividend a/c         | 50000    |                    |
| 77 Reserved Fund        | 14405423 |                    |
| 110 Notes Payable       | 6004553  |                    |
| 126 Sales of Cloth      | 642841   |                    |
| 133 Interest            | 655549   |                    |
| 163 Guarantee Insurance | 544376   |                    |
|                         |          | <u>\$223829869</u> |

# August 1859.

|                            |           |                    |
|----------------------------|-----------|--------------------|
| 36 Mill No. 1.             | 269105.74 |                    |
| 37 " " 2.                  | 269105.74 | 53821148           |
| 46 Cloth                   |           | 1253084            |
| 113 Charges Payable        |           | 125488             |
| 116 Cash                   |           | 512250             |
| 123 C. Skinner & Co        |           | 36410804           |
| 128 Cotton Old a/c         |           | 163999             |
| 129 Cotton                 |           | 39515              |
| 143 William J. Haines & Co | 138631005 |                    |
| 154 Suspense a/c           |           | 395563             |
| 154 Notes Receivable       |           | 457346             |
| 162 Insurance              |           | 262750             |
| 165 Incidental Expenses    |           | 202903             |
|                            |           | <u>\$230734125</u> |

|                         |          |                    |
|-------------------------|----------|--------------------|
| 4 Capital Stock         | 1000000  |                    |
| 55 Lowell Bleachery     | 114994   |                    |
| 56 Boston Mfg Co        | 655494   |                    |
| 57 Providence S. Ry. Co | 12480    |                    |
| 77 Reserved Fund        | 14405423 |                    |
| 110 Notes Payable       | 57739572 |                    |
| 126 Sales of Cloth      | 21044652 |                    |
| 133 Interest            | 280531   |                    |
| 151 Loan a/c            | 10800    |                    |
| 163 Guarantee Insurance | 544376   |                    |
|                         |          | <u>\$230734125</u> |



# September 1859.

|                           |                  |                         |                   |
|---------------------------|------------------|-------------------------|-------------------|
| 36 Bill etc. 1. 269105.44 |                  | 4 Capital Stock         | 1000000.          |
| 37 " 2. 269105.44         | 538211.48        | 55 Lowell Bleachery     | 1149.94           |
| 46 Cloth                  | 12520.34         | 56 Boston Manfg Co      | 634.94            |
| 113 Charges Payable       | 1252.88          | 57 Providence Bk Co     | 124.80            |
| 116 Cash                  | 43304.6          | 58 Reserved Fund        | 144054.23         |
| 123 Cotton Spinner etc    | 22092.34         | 110 Notes Payable       | 248445.8          |
| 125 Cotton Old a/c        | 1639.00          | 126 Sales of Cloth      | 31622.24          |
| 129 " New a/c             | 2205.10          | 133 Interest            | 562.16            |
| 143 William C. Haines Agt | 141830.41        | 151 Loan a/c            | 1458.11           |
| 154 Suspense Account      | 3055.62          | 163 Guarantee Insurance | 54448.46          |
| 157 Notes Receivable      | 130706.39        |                         |                   |
| 162 Insurance             | 2624.50          |                         |                   |
| 165 Incidental Expenses   | 2002.24          |                         |                   |
|                           | <u>239358.14</u> |                         | <u>4239358.14</u> |

# October 1859.

|                           |                  |                         |                  |
|---------------------------|------------------|-------------------------|------------------|
| 36 Bill etc. 1. 269105.44 |                  | 4 Capital Stock         | 1000000.         |
| 37 " 2. 269105.44         | 538211.48        | 58 Reserved Fund        | 144054.23        |
| 46 Cloth                  | 12530.34         | 110 Notes Payable       | 248445.8         |
| 105 Freight Bill etc. New | 80000            | 126 Sales of Cloth      | 125481.36        |
| 113 Charges Payable       | 1254.88          | 133 Interest            | *                |
| 116 Cash                  | 9383.36          | 151 Loan Account        | 1458.11          |
| 123 Cotton Spinner etc    | 22092.34         | 163 Guarantee Insurance | 54448.46         |
| 125 Cotton Old a/c        | 1639.00          |                         |                  |
| 129 " New                 | 2205.15          |                         |                  |
| 133 Interest              | 8444.5           |                         |                  |
| 143 William C. Haines Agt | 14136936.00      |                         |                  |
| 154 Suspense a/c          | 3055.430         |                         |                  |
| 157 Notes Receivable      | 130144.72        |                         |                  |
| 162 Insurance             | 2624.50          |                         |                  |
| 165 Incidental Expenses   | 2002.24          |                         |                  |
|                           | <u>250240.08</u> |                         | <u>250240.08</u> |



November 1859.

|     |                         |           |                    |
|-----|-------------------------|-----------|--------------------|
| 26  | Will Crs.               | 260100.44 |                    |
| 27  | " "                     | 260100.44 | 538211.48          |
| 46  | Cash                    |           | 1238384            |
| 113 | Charges Payable         |           | 125138             |
| 54  | Henry A. Brown & Co     |           | 245320             |
| 105 | Guy & Co. Pitt & Co.    |           | 27207.45           |
| 113 | Charges Payable         |           |                    |
| 116 | Cash                    |           | 510646             |
| 123 | C. Kinner & Co          |           | 141431.01          |
| 128 | Cotton Old A/c          |           | 1630.99            |
| 120 | Cotton A/c No 2         |           | 539918             |
| 130 | Cotton A/c . 3          |           | 134906.42          |
| 133 | Interest                |           | 14949.88           |
| 143 | William N. Hancock & Co |           | 1463341.61         |
| 154 | Expenses A/c            |           | 39919.44           |
| 157 | Notes Receivable        |           | 119448.44          |
| 162 | Insurance               |           | 2624.80            |
| 165 | Incidental Expenses     |           | 3666.11            |
|     |                         |           | <u>\$266168.46</u> |

|                     |              |
|---------------------|--------------|
| Capital Stock       | 1000000.     |
| Reserve Fund        | 440000.28    |
| Notes Payable       | \$6962.90    |
| Sales of Bonds      | 102000.80    |
| Loan acc            | 1000.        |
| Guarantee Insurance | 5448.40      |
|                     | <hr/>        |
|                     | \$2561687.18 |

December 1859.

|     |                             |                   |                 |
|-----|-----------------------------|-------------------|-----------------|
| 36  | Agst. 101.                  | Ag 105. 74        |                 |
| 37  | " 2.                        | <u>Ag 105. 74</u> | 33821148        |
| 46  | Cash                        |                   | 2005400         |
| 105 | Quight, J. L. R. Co Memphis |                   | 2400400         |
| 118 | Charge Payable              |                   | 125408          |
| 116 | Cash                        |                   | 446106          |
| 120 | W. Skinner & Co             |                   | 0030812         |
| 128 | Cotton Old Affe             |                   | 163099          |
| 130 | " New Affe                  |                   | 14700404        |
| 148 | William H. Haines Agt       |                   | 1042212         |
| 154 | Insurance Affe              |                   | 4000088         |
| 154 | Notes Receivable            |                   | <u>20064200</u> |
|     |                             |                   | \$222100048     |

|                       |                |
|-----------------------|----------------|
| Capital Stock         | 100000         |
| Surplus Bleaching     | 200000         |
| Profit & Loss         | 100000         |
| Stock of Iron &c      | 100000         |
| Lowell Bleaching      | 100000         |
| Boston Manfg Co       | 100000         |
| Reserved Fund         | 100000         |
| Interest              | 100000         |
| Guarantee & Insurance | 100000         |
| Dep't Standard        | 100000         |
| Notes Payable         | 100000         |
|                       | <u>1000000</u> |



# January 1860.

|                                    |                                   |
|------------------------------------|-----------------------------------|
| 36. Chills to 1. 269105.44         | 4. Capital Stock 1000000.         |
| 87. " 2. 269105.44 538911.48       | 13. Sumner & Co 2050.87           |
| 46. Cloth 25437.59                 | 54. H. & S. Newell 440.33         |
| 105. Dwight & Co 6847.60           | 55. Lowell & Co 607.92            |
| 113. Charges Payable 1254.88       | 56. Boston City Co 6051.          |
| 116. Cash 35515.48                 | 44. Dividend Account 50000.       |
| 124. C. Skinner & Co 10605.86      | 47. Reserved Fund 406067.93       |
| 125. Cotton & Co to 1. 1639.00     | 163. Guarantee Insurance 67105.48 |
| 130. Cotton & Co to 2. 234745.80   | 133. Interest 0100.47             |
| 143. Wm. F. Thayer & Co 1069405.00 | 151. Loan Account 35.000.         |
| 154. Suspense Account 4008.38      | 142. Joseph Standard 1133.93      |
| 157. Notes Receivable 201616.54    | 144. Notes Payable 604934.97      |
| 165. Incidental Expenses 612.86    | 152. Sales of Cloth 134314.32     |
| <u>\$2407865.22</u>                | <u>\$2407865.22</u>               |

# February 1860.

|  |                                   |
|--|-----------------------------------|
| 36. Chills to 1. 269105.44             | 4. Capital Stock 1000000.         |
| 87. " 2. 269105.44 538211.48           | 54. Crenville & Co 440.33         |
| 46. Cloth 25437.59                     | 55. Lowell & Co 607.92            |
| 105. Dwight & Co 6847.60               | 56. Boston City Co 6051.          |
| 113. Charges Payable 1254.88           | 44. Reserved Fund 406067.93       |
| 116. Cash 15384.64                     | 133. Interest 5303.51             |
| 124. C. Skinner & Co 269163.88         | 163. Guarantee Insurance 67105.48 |
| 125. Cotton & Co to 1. 1639.00         | 142. Joseph Standard 1133.93      |
| 130. " 2. 245843.38                    | 144. Notes Payable 634656.60      |
| 143. William F. Thayer & Co 1094296.08 | 152. Sales of Cloth 248908.67     |
| 154. Suspense & Co 40431.31            |                                   |
| 157. Notes Receivable 189456.98        |                                   |
| 165. Incidental Expenses 2066.02       |                                   |
| <u>\$2460329.37</u>                    | <u>\$2460329.37</u>               |



# March 1860.

|                           |                    |
|---------------------------|--------------------|
| 36 Mills to 1.            | 269105.74          |
| 37 " 2.                   | 269105.74          |
| 46 Cloth                  | 2543759            |
| 105 Dwight Hill & Co. Mem | 684469             |
| 113 Charges Payable       | 125485             |
| 116 Cash                  | 1889161            |
| 124 F. Skinner & Co       | 22464496           |
| 128 Cotton Apr to 1       | 163999             |
| 130 " 2.                  | 33101064           |
| 143 J. W. P. Haines & Co  | 112834645          |
| 154 Suspense Account      | 4058089            |
| 154 Notes Receivable      | 24586153           |
| 165 Incidental Expenses   | 229402             |
|                           | <u>\$256275156</u> |

|                          |                    |
|--------------------------|--------------------|
| 4 Capital Stock          | 1000000            |
| 54 Somerville Bleachery  | 440.23             |
| 55 Boston Knitting Co    | 6651               |
| 77 Reserved Fund         | 49606493           |
| 101 J. W. P. Haines & Co | 464992             |
| 183 Interest             | 266740             |
| 168 Guarantee Insurance  | 6410545            |
| 172 Joseph Mansord       | 951057             |
| 174 Notes Payable        | 622566             |
| 182 Sales of Cloth       | 34386263           |
|                          | <u>\$256275156</u> |

# April 1860

|                           |                    |
|---------------------------|--------------------|
| 36 Mills to 1.            | 269105.74          |
| 37 " 2.                   | 269105.74          |
| 46 Cloth                  | 2543759            |
| 54 Snowy Lee              | 48369              |
| 105 Dwight Hill & Co. Mem | 684469             |
| 113 Charges Payable       | 150485             |
| 116 Cash                  | 2856522            |
| 124 F. Skinner & Co       | 26093258           |
| 128 Cotton Old Apr        | 163999             |
| 130 Cotton New            | 39866859           |
| 134 Interest              | 658866             |
| 143 J. W. P. Haines & Co  | 115432999          |
| 151 Loan Account          | 5006               |
| 154 Suspense Account      | 4025816            |
| 154 Notes Receivable      | 19932545           |
| 162 Insurance             | 4950               |
| 165 Incidental Expenses   | 565402             |
|                           | <u>\$264555769</u> |

|                          |                    |
|--------------------------|--------------------|
| 4 Capital Stock          | 1000000            |
| 55. House & Procs & Coal | 1456428            |
| 77 Reserved Fund         | 49606493           |
| 101. Dwight & Co. Mem    | 2250               |
| 163. Guarantee Insurance | 6410545            |
| 172. J. Mansord          | 113893             |
| 174. Notes Payable       | 6850830            |
| 182. Sales of Cloth      | 44814732           |
|                          | <u>\$264555769</u> |



May 1860.

|                         |                   |                         |                   |
|-------------------------|-------------------|-------------------------|-------------------|
| 36 Bill. A. 269105.74   |                   | 4 Capital Stock         | 1000000.          |
| 37 " 2 269105.74        | 535211.48         | 77 Reserved Fund        | 406064.93         |
| 56 Cloth                | 354845.0          | 79 Returned Premiums    | 326.25            |
| 54 Wet Snow & Co        | 17,414            | 101 Freight & Co. Able  | 3250              |
| 100 Freight Cur. & Co.  | 48445             | 103 Guarantee Insurance | 64105.48          |
| 113 Charges Payable     | 125488            | 144 Notes Payable       | 610303.30         |
| 116 Cash                | 271254.83         | 182 Sales of Cloth      | 650839.76         |
| 124 Dr. Skinner & Co    | 285424.54         |                         |                   |
| 125 Cotton Old Account  | 163000            |                         |                   |
| 130 " New               | 448466.60         |                         |                   |
| 134 Interest            | 104459.1          |                         |                   |
| 143 Wm. P. Haines Agent | 1178546.64        |                         |                   |
| 154 Suspense Account    | 4015430           |                         |                   |
| 154 Notes Receivable    | 244940.49         |                         |                   |
| 152 Insurance           | 4000              |                         |                   |
| 155 Incidental Expenses | 544500            |                         |                   |
|                         | <u>3284264.52</u> |                         | <u>3284264.52</u> |

June 1860.

|                       |                    |                         |                    |
|-----------------------|--------------------|-------------------------|--------------------|
| 36 Bill. A. 269105.74 |                    | 4 Capital Stock         | 1000000            |
| 37 " 2 269105.74      | 535211.48          | 48 Janvers & Co         | 100485             |
| 56 Cloth              | 406041             | 49 Profit & Loss        | 172466.75          |
| 113 Charges Payable   | 124982             | 54 Wet Snow & Co        | 40826              |
| 116 Cash              | 4144144            | 55 Lowell & Co          | 4234               |
| 124 Dr. Skinner & Co  | 261338.68          | 56 Boston & Co          | 662256             |
| 125 Cotton Old A/c    | 163000             | 77 Reserved Fund        | 406064.93          |
| 143 Wm. P. Haines Agt | 1185602.16         | 79 Returned Premiums    | 326.25             |
| 154 Suspense A/c      | 4030182            | 130 Cotton              | 414858             |
| 154 Notes Receivable  | 329594.75          | 134 Interest            | 21541.64           |
| 152 Insurance         | 2475               | 153 Guarantee Insurance | 82594.57           |
|                       | <u>3240664.818</u> | 174 Notes Payable       | 610004.14          |
|                       |                    |                         | <u>3240664.818</u> |



# July 1860.

|                         |                     |
|-------------------------|---------------------|
| 36 Mills & Co.          | 269105.74           |
| 87                      | 2. 269105.74        |
| 46 Cloth                | 406041              |
| 113 Charges Payable     | 124952              |
| 116 Cash                | 9065001             |
| 124 F. Skinner & Co     | 555.14108           |
| 128 Cotton Old A/c      | 168000              |
| 143 Wm. T. Haines A/gt  | 11225.25129         |
| 151 Loan Account        | 10.000              |
| 154 Suspense A/c        | 4030152             |
| 157 Notes Receivable    | 25698989            |
| 162 Insurance           | 2475                |
| 165 Incidental Expenses | 234                 |
|                         | <u>\$2526.14589</u> |

|                         |                     |
|-------------------------|---------------------|
| 4 Capital Stock         | 1000000             |
| 43 Janvers Bleachery    | 150456              |
| 53 Lowell Bleachery     | 1234                |
| 56 Boston Knfg Co.      | 662256              |
| 75 Dividend             | 60.000              |
| 77 Reserved Fund        | 608.58458           |
| 79 Returned Premiums    | 75375               |
| 130 Cotton              | 403630              |
| 134 Interest            | 15.00463            |
| 163 Guarantee Insurance | 8340454             |
| 174 Notes Payable       | 628.80621           |
| 182 Sales of Cloth      | 119.37599           |
|                         | <u>\$2526.14589</u> |

# August 1860.

|                         |                    |
|-------------------------|--------------------|
| 36 Mills & Co.          | 269105.74          |
| 87                      | 2. 269105.74       |
| 46 Cloth                | 406041             |
| 113 Charges Payable     | 124952             |
| 117 Cash                | 743577             |
| 124 F. Skinner & Co     | 554.83428          |
| 128 Cotton Old A/c      | 163000             |
| 130 Cotton New A/c      | 2200200            |
| 144 Wm. T. Haines A/gt  | 126134460          |
| 154 Suspense Account    | 8890152            |
| 157 Notes Receivable    | 31621468           |
| 162 Insurance           | 2475               |
| 165 Incidental Expenses | 168084             |
|                         | <u>\$254998806</u> |

|                         |                    |
|-------------------------|--------------------|
| 4 Capital Stock         | 1000000            |
| 53 Lowell Bleachery     | 4234               |
| 56 Boston Knfg Co       | 662256             |
| 77 Reserved Fund        | 608.58458          |
| 79 Returned Premiums    | 77153              |
| 134 Interest            | 1311449            |
| 163 Guarantee Insurance | 8340454            |
| 174 Notes Payable       | 61088621           |
| 182 Sales of Cloth      | 22584888           |
|                         | <u>\$254998806</u> |



# September 1860.

|                         |           |                  |                         |                  |
|-------------------------|-----------|------------------|-------------------------|------------------|
| 36 Bill to 1.           | 269105.44 |                  | 4 Capital Stock         | 1,000,000.       |
| 37 " 2.                 | 269105.44 | 538211.48        | 55 Lowell Bleachery     | 4234             |
| 46 Cloth                |           | 406971           | 56 Boston Manfg Co      | 662256           |
| 113 Charges Payable     |           | 127982           | 77 Reserved Fund        | 60853468         |
| 116 Cash                |           | 5589478          | 79 Returned Premiums    | 89183            |
| 124 Wm Skinner & Co.    | 29344279  |                  | 134 Interest            | 1114692          |
| 128 Cotton Old A/c      |           | 163999           | 151 Loan A/c            | 6000             |
| 130 " New A/c           |           | 2201199          | 163 Guarantee Insurance | 8344154          |
| 144 Wm. F. Haines A/c   | 128311805 |                  | 176 Notes Payable       | 60475128         |
| 154 Suspense Account    |           | 8876164          | 182 Sales of Cloth      | 31698265         |
| 157 Notes Receivable    |           | 38564944         |                         |                  |
| 162 Insurance           |           | 2475             |                         |                  |
| 165 Incidental Expenses |           | 100848           |                         |                  |
|                         |           | <u>263246683</u> |                         | <u>263246683</u> |

# October 1860.

|                           |           |                   |                         |                   |
|---------------------------|-----------|-------------------|-------------------------|-------------------|
| 36 Bill to 1.             | 269105.44 |                   | 4 Capital Stock         | 1,000,000.        |
| 37 " 2.                   | 269105.44 | 538211.48         | 55 Lowell Bleachery     | 4234              |
| 46 Cloth                  |           | 406971            | 56 Boston Manfg Co      | 662256            |
| 54 H. A. Snow & Co        |           | 47825             | 77 Reserved Fund        | 60853468          |
| 108 Wright, Ell & Co Mfrs | 220000    |                   | 79 Returned Premiums    | 89183             |
| 113 Charges Payable       |           | 127982            | 163 Guarantee Insurance | 8344154           |
| 114 Cash                  |           | 10883496          | 176 Notes Payable       | 60475128          |
| 124 Wm Skinner & Co       |           | 31501224          | 182 Sales of Cloth      | 38684405          |
| 128 Cotton Old A/c        |           | 8618605           |                         |                   |
| 130 Cotton                |           | 163999            |                         |                   |
| 134 Interest              |           | 256941            |                         |                   |
| 144 Wm. F. Haines A/c     | 128443051 |                   |                         |                   |
| 154 Suspense A/c          |           | 3007513           |                         |                   |
| 157 Notes Receivable      |           | 2764112           |                         |                   |
| 162 Insurance             |           | 2880              |                         |                   |
| 165 Incidental Expenses   |           | 329944            |                         |                   |
| 179 Joseph H. Hensel      |           | 2484400           |                         |                   |
|                           |           | <u>2266318131</u> |                         | <u>2266318131</u> |



# November 1860.

|                         |           |                    |
|-------------------------|-----------|--------------------|
| 36 Miller's             | 269105.74 |                    |
| 37                      | 269105.74 | 538211.48          |
| 46 Cloth                |           | 406041             |
| 54 West Snow & Co       |           | 00642              |
| 105 Dwight Hill & Co    | 172       | 75000              |
| 113 Charges Payable     |           | 127082             |
| 114 Cash                |           | 1675014            |
| 124 Wm. Skinner & Co    | 225       | 15924              |
| 128 Cotton Old Acc      |           | 163000             |
| 130 Cotton              |           | 41526388           |
| 134 Interest            |           | 1402344            |
| 144 Wm. C. Haines & Co  | 133       | 674062             |
| 151 Loan Account        |           | 1416184            |
| 154 Suspense Account    |           | 3007513            |
| 154 Notes Receivable    |           | 16798859           |
| 162 Insurance           |           | 2880               |
| 165 Incidental Expenses |           | 339111             |
| 172 J. H. Canard        |           | 841444             |
|                         |           | <u>\$206633583</u> |

|                         |          |
|-------------------------|----------|
| 4 Capital Stock         | 1000000. |
| 24 Richard Cary         | 280      |
| 35 Hoursey & Co         | 2173444  |
| 55 Lowell Bleaching     | 4234     |
| 56 Boston Mfg Co        | 662206   |
| 77 Reserve Fund         | 6088245  |
| 79 Returned Premiums    | 50183    |
| 138 Guarantee Insurance | 544454   |
| 144 Notes Payable       | 70389091 |
| 182 Sales of Cloth      | 53089130 |

\$206633583

# December 1860.

|                        |           |                    |
|------------------------|-----------|--------------------|
| 10 Cotton Suspense     |           | 39130              |
| 36 Miller's            | 269105.74 |                    |
| 37                     | 269105.74 | 538211.48          |
| 46 Cloth               |           | 3879485            |
| 113 Charges Payable    |           | 127082             |
| 114 Cash               |           | 66424              |
| 124 Wm. Skinner & Co   | 231       | 00984              |
| 128 Cotton Old Account |           | 163000             |
| 144 Wm. C. Haines & Co | 449       | 870458             |
| 154 Suspense Account   |           | 3007513            |
| 154 Notes Receivable   |           | 24340275           |
| 172 J. H. Canard       |           | 500                |
|                        |           | <u>\$261896001</u> |

|                         |                    |
|-------------------------|--------------------|
| 4 Capital Stock         | 1000000            |
| 24 Richard Cary         | 280                |
| 48 Haversley            | 270550             |
| 56 Boston Mfg Co        | 1406249            |
| 54 Fenwick & Co         | 212101             |
| 44 H. H. H. Co          | 13017160           |
| 44 H. H. H. Co          | 66852168           |
| 79 Returned Premiums    | 50183              |
| 165 Guarantee Ins       | 544454             |
| 55 Lowell Bleach        | 15866              |
| 130 Cotton Loan Account | 3020172            |
| 134 Interest            | 1849915            |
| 144 Notes Payable       | 70389590           |
|                         | <u>\$261896001</u> |



# January 1861.

|                             |             |                         |             |
|-----------------------------|-------------|-------------------------|-------------|
| 10 Cotton Suspense          | 2441.15     | 4 Capital Stock         | 1000000     |
| 35 Store of Goods & Capital | 45414       | 34 Richard Cary         | 28881       |
| 36 Mill St. 269105.44       |             | 55 Lowell Bleachery     | 18866       |
| 37 " 2 269105.44            | 538211.48   | 56 Boston Manfg Co.     | 744093      |
| 40 Cloth                    | 3849485     | 75 Dividend             | 60000       |
| 113 Charges Payable         | 124982      | 77 Reserved Fund        | 68440628    |
| 114 Cash                    | 8825602     | 79 Returned Premiums    | 89183       |
| 124 F Skinner & Co          | 29046961    | 89 Cohen & Co Sav       | 3294        |
| 128 Cotton                  | 163999      | 130 Cotton 1860         | 3002330     |
| 131 Cotton 1861             | 9213504     | 134 Interest            | 650204      |
| 144 William F. Haines & Co  | 132004431   | 163 Guarantee Insurance | 9472229     |
| 155 Suspense Account        | 3935084     | 172 J. H. Mansard & Co  | 1486013     |
| 154 Notes Receivable        | 101000      | 174 Notes Payable       | 73641640    |
| 165 Incidental Expenses     | 1484        | 182 Sales of Cloth      | 4301390     |
|                             | \$273616054 |                         | \$273616054 |

# February 1861.

|                         |             |                         |             |
|-------------------------|-------------|-------------------------|-------------|
| 10 Cotton Suspense      | 481040      | 4 Capital Stock         | 1000000     |
| 36 Mill St. 269105.44   |             | 34 Richard Cary         | 28881       |
| 37 " 2 269105.44        | 538211.48   | 56 Boston Manfg Co.     | 744093      |
| 40 Cloth                | 3849485     | 77 Reserved Fund        | 68440628    |
| 89 Cohen & Co Sav       | 32202       | 79 Returned Premiums    | 89183       |
| 113 Charges Payable     | 124982      | 129 Cotton 1860         | 2632168     |
| 114 Cash                | 1245081     | 134 Interest            | 135022      |
| 124 F Skinner & Co      | 38489291    | 163 Guarantee Insurance | 9472229     |
| 129 Cotton Old Account  | 163999      | 172 J. H. Mansard & Co  | 1486013     |
| 131 Cotton 1861         | 12443144    | 174 Notes Payable       | 70240112    |
| 144 Wm F. Haines & Co   | 156588011   | 182 Sales of Cloth      | 26952884    |
| 155 Suspense Account    | 4235921     |                         |             |
| 154 Notes Receivable    | 9138159     |                         |             |
| 165 Incidental Expenses | 161214      |                         |             |
| 190 Cary & Snow & Co    | 64143       |                         |             |
|                         | \$280904213 |                         | \$280904213 |



# March 1861.

|                         |                  |
|-------------------------|------------------|
| 19 Cotton Suspense      | 714275           |
| 35 Hill & Co            | 269105.74        |
| 37 " " 2                | <u>269105.74</u> |
| 46 Cloth                | 5879985          |
| 89 Cohen & Co           | 32292            |
| 113 Charges Payable     | 124952           |
| 114 Cash                | 2437825          |
| 124 J. Skinner & Co     | 2908446          |
| 128 Cotton Old A/c      | 163999           |
| 131 Cotton 1861         | 15174060         |
| 134 Interest            | 139113           |
| 144 Wm. P. Haines & Co  | 159062252        |
| 155 Suspense A/c        | 4975951          |
| 154 Notes Receivable    | 21034041         |
| 165 Incidental Expenses | 163569           |
| 190 Oct Snow & Co       | <u>100824</u>    |
|                         | \$2907266.23     |

|                           |                 |
|---------------------------|-----------------|
| 4 Capital Stock           | 1000000         |
| 34 Richard Cary           | 28881           |
| 44 Reserved Fund          | 687466.25       |
| 49 Returned Premiums      | 98498           |
| 105 Dwight, H. & Co       | 4812            |
| 130 Cotton 1860           | 2545525         |
| 163 Guarantee & Insurance | 9443443         |
| 172 J. H. B. Ward         | 558391          |
| 174 Notes Payable         | 70520501        |
| 182 Sales of Cloth        | <u>34955914</u> |

|                       |                 |
|-----------------------|-----------------|
| Reserved Fund         | 687466.25       |
| Returned Premiums     | 98498           |
| Guarantee & Insurance | <u>9443443</u>  |
|                       | <u>75612566</u> |

\$2907266.23

# April 1861.

|                            |                  |
|----------------------------|------------------|
| 19 Cotton Suspense         | 734579           |
| 35 Hill & Co               | 269105.74        |
| 37 " " 2                   | <u>269105.74</u> |
| 46 Cloth                   | 5879985          |
| 89 Cohen & Co              | 32292            |
| 113 Charges Payable        | 124952           |
| 114 Cash                   | 1418928          |
| 124 J. Skinner & Co        | 3336650          |
| 128 Cotton Old A/c         | 163999           |
| 131 Cotton 1861            | 15364106         |
| 134 Interest               | 1069772          |
| 144 William P. Haines & Co | 61408351         |
| 155 Suspense Account       | 716574           |
| 154 Notes Receivable       | 12417348         |
| 162 Insurance              | 4050             |
| 165 Incidental Expenses    | 211669           |
| 172 Joseph H. B. Ward      | 500              |
| 190 Oct Snow & Co          | <u>130084</u>    |
|                            | \$2946169.22     |

|                           |                 |
|---------------------------|-----------------|
| 4 Capital Stock           | 1000000.        |
| 34 Henry & Co's Capital   | 20440           |
| 44 Reserved Fund          | 687466.25       |
| 49 Returned Premiums      | 98498           |
| 105 Dwight, H. & Co       | 4812            |
| 130 Cotton 1860           | 2545525         |
| 163 Guarantee & Insurance | 9443443         |
| 174 Notes Payable         | 50210051        |
| 182 Sales of Cloth        | <u>44046905</u> |
| 34 Richard Cary           | 28881           |
|                           | 2944169.22      |

\$2946169.22



May 1861.

|                         |                   |                         |                   |
|-------------------------|-------------------|-------------------------|-------------------|
| 10 Cotton Suspense      | 734579            | 11 Capital Stock        | 1000000           |
| 36 Cotton 1861          | 26910574          | 24 Richard Cary         | 28881             |
| 37 " " "                | 26910574          | 44 Reserved Fund        | 6770625           |
| 46 Cloth                | 3879785           | 49 Returned Premiums    | 312518            |
| 89 Cotton 1861          | 32292             | 103 Guarantee Insurance | 9588631           |
| 113 Charges Payable     | 127982            | 130 Cotton 1860         | 2542294           |
| 117 Cash                | 2059857           | 144 Notes Payable       | 62009956          |
| 128 Cotton Old Account  | 29254559          | 189 Value of Cloth      | 62025424          |
| 131 Cotton 1861         | 163999            |                         |                   |
| 134 Interest            | 18881044          |                         |                   |
| 144 Wm S. Haines Esq    | 164241936         |                         |                   |
| 152 Loan A/c            | 10000             |                         |                   |
| 155 Suspense A/c        | 7860066           |                         |                   |
| 157 Notes Receivable    | 25985493          |                         |                   |
| 162 Insurance           | 14950             |                         |                   |
| 165 Incidental Expenses | 349472            |                         |                   |
| 172 Joseph Hansard      | 500               |                         |                   |
| 190 Wm S. Haines Esq    | 210009            |                         |                   |
|                         | <u>8310341660</u> |                         | <u>8310341660</u> |

June 1861.

|                         |                   |                         |                   |
|-------------------------|-------------------|-------------------------|-------------------|
| 10 Cotton Suspense      | 734579            | 11 Capital Stock        | 1000000           |
| 36 Cotton 1861          | 26910574          | 24 Richard Cary         | 4496              |
| 37 " " "                | 26910574          | 43 Jannet's Bleachery   | 50598             |
| 46 Cloth                | 3879785           | 44 Profit & Loss        | 10821282          |
| 89 Cotton 1861          | 32292             | 55 Boston Bank & Co     | 1003432           |
| 113 Charges Payable     | 127982            | 77 Reserved Fund        | 6770625           |
| 117 Cash                | 1868223           | 79 Returned Premiums    | 360304            |
| 128 Cotton Old Account  | 163999            | 103 Guarantee Insurance | 10938525          |
| 130 Cotton 1861         | 6482924           | 130 Cotton 1860         | 80067460          |
| 144 Wm S. Haines Esq    | 128614024         | 134 Interest            | 7276544           |
| 155 Suspense Account    | 11875999          | 144 Notes Payable       | 3056722           |
| 157 Notes Receivable    | 40586269          | 190 Wm S. Haines Esq    | 65841478          |
| 162 Insurance           | 2445              |                         | 205243            |
| 172 Joseph Hansard      | 500               |                         |                   |
| 192 Francis Skinner Esq | 10035351          |                         |                   |
|                         | <u>8262137548</u> |                         | <u>8262137548</u> |



July 1861.

|                         |           |                        |                         |                        |              |
|-------------------------|-----------|------------------------|-------------------------|------------------------|--------------|
| 10 Cotton Suspense      | 4         | 7971.08                | 4 Capital Stock         | 1,000,000              | ✓            |
| 35 Mill etc 1           | 269105.74 |                        | 34 Richard Cary         | 4796                   | ✓            |
| 34 " 2                  | 269105.74 | 538211.48              | 43 Danvers Bleachery    | 59898                  | ✓            |
| 46 Cloth                | 4         | 65672.88               | 36 Waltham Bleachery    | 10,034.52              | ✓            |
| 89 Cohen & Co           | 4         | 322.92                 | 45 Dividend etc 15      | 60,000                 | ✓            |
| 113 Charges Payable     | 4         | 1249.82                | 77 Reserved Fund        | 735919.10              |              |
| 117 Cash                | 4         | 40013.19               | 79 Returned Premiums    | 3603.04                |              |
| 128 Cotton Old Account  | 4         | 1639.99                | 103 Guarantee Insurance | 109,565.25             | 848,890.42 ✓ |
| 131 Cotton New Account  | 4         | 42063.77               | 134 Interest            | 15,366.58              | ✓            |
| 144 Wm A. Haines Agt    | 4         | 1,288,905.57           | 165 Incidental Expenses | *                      |              |
| 155 Suspense Account    | 4         | 150,078.89             | 174 Notes Payable       | 607,966.82             |              |
| 158 Notes Receivable    |           | 315,705.74             | 182 Sales of Cloth      | 60,553.44              |              |
| 162 Insurance           |           | 2445                   |                         |                        |              |
| 172 Joseph H. Mansel    |           | 500                    |                         |                        |              |
| 192 F. Skinner & Co     |           | 167,687.72             |                         |                        |              |
| 165 Incidental Expenses |           | 1530.67                |                         |                        |              |
|                         |           | <u>\$ 2,604,058.72</u> |                         |                        |              |
|                         |           |                        |                         | <u>\$ 2,604,058.72</u> |              |

August 1861.

|                         |           |                        |                         |                        |              |
|-------------------------|-----------|------------------------|-------------------------|------------------------|--------------|
| 10 Cotton Suspense      | 4         | 7971.08                | 4 Capital Stock         | 1,000,000              | ✓            |
| 35 Mill etc 1           | 269105.74 |                        | 34 Richard Cary         | 4796                   | ✓            |
| 34 " 2                  | 269105.74 | 538211.48              | 36 Waltham Bleachery    | 10,034.52              | ✓            |
| 46 Cloth                | 4         | 65672.88               | 77 Reserved Fund        | 735,919.10             |              |
| 89 Cohen & Co           | 4         | 322.92                 | 79 Returned Premiums    | 3603.04                |              |
| 113 Charges Payable     | 4         | 1249.82                | 103 Guarantee Insurance | 109,565.25             | 845,261.02 ✓ |
| 117 Cash                | 4         | 14834.18               | 134 Interest            | 10794.76               |              |
| 128 Cotton Old Account  | 4         | 1639.99                | 174 Notes Payable       | 607,966.82             |              |
| 131 Cotton New Account  | 4         | 42084.40               | 182 Sales of Cloth      | 98,553.35              |              |
| 144 Wm A. Haines Agt    | 4         | 1,531,990.83           |                         |                        |              |
| 155 Suspense Account    | 4         | 198,200.40             |                         |                        |              |
| 158 Notes Receivable    | 4         | 272,045.47             |                         |                        |              |
| 162 Insurance           | 4         | 2445                   |                         |                        |              |
| 165 Incidental Expenses | 4         | 1624.26                |                         |                        |              |
| 172 Joseph H. Mansel    | 4         | 500                    |                         |                        |              |
| 192 F. Skinner & Co     | 4         | 1039.55                |                         |                        |              |
| 192 F. Skinner & Co     | 4         | 1,132,992.30           |                         |                        |              |
|                         |           | <u>\$ 2,613,793.90</u> |                         |                        |              |
|                         |           |                        |                         | <u>\$ 2,613,793.90</u> |              |



September 1861.

|                         |             |                         |             |
|-------------------------|-------------|-------------------------|-------------|
| 10 Cotton Suspense      | 8648 68     | 4 Capital Stock         | 1000000     |
| 36 Miller 1 260105.44   |             | 34 Richard Cary         | 4496        |
| 37 " 2 260105.44        | 338211.48   | 56 Maltham Bleachery    | 100.3452    |
| 46 Cloth                | 65642.88    | 74 Reserved Fund        | 750919.18   |
| 89 Cohen & Co           | 32292       | 79 Returned Premiums    | 3603.04     |
| 113 Charges Payable     | 124982      | 163 Guarantee Insurance | 104945.82   |
| 114 Cash                | 1625425     | 134 Interest            | 751223      |
| 128 Cotton Old Account  | 1630.00     | 144 Notes Payable       | 62384551    |
| 131 Cotton New Account  | 4208440     | 182 Sales of Cloth      | 12431456    |
| 144 Wm. T. Humes & Co   | 1345864.34  |                         | 2671332.74  |
| 155 Suspense Account    | 21345301    |                         |             |
| 158 Notes Receivable    | 23353378    |                         |             |
| 162 Insurance           | 2445        |                         |             |
| 165 Incidental Expenses | 199961      |                         |             |
| 172 Joseph Hunsord      | 500         |                         |             |
| 190 West Snow & Co      | 103055      |                         |             |
| 192 J. Skinner & Co     | 13000640    |                         |             |
|                         | 82613282.74 |                         | 82613282.74 |

October 1861.

|                         |             |                         |             |
|-------------------------|-------------|-------------------------|-------------|
| 10 Cotton Suspense      | 8648 68     | 4 Capital Stock         | 1000000     |
| 36 Miller 1 260105.44   |             | 34 Richard Cary         | 4496        |
| 37 " 2 260105.44        | 338211.48   | 56 Maltham Bleachery    | 100.3452    |
| 46 Cloth                | 65642.88    | 74 Reserved Fund        | 750919.18   |
| 89 Cohen & Co           | 32292       | 79 Returned Premiums    | 3603.04     |
| 113 Charges Payable     | 124982      | 163 Guarantee Insurance | 104945.82   |
| 114 Cash                | 630017      | 134 Interest            | 2073157     |
| 128 Cotton Old Account  | 1630.00     | 144 Notes Payable       | 60084551    |
| 131 " New Account       | 42481.00    | 182 Sales of Cloth      | 104303.01   |
| 144 Wm. T. Humes & Co   | 1345332.63  |                         |             |
| 155 Suspense Account    | 24526094    |                         |             |
| 158 Notes Receivable    | 15140292    |                         |             |
| 162 Insurance           | 2445        |                         |             |
| 165 Incidental Expenses | 224961      |                         |             |
| 172 Joseph Hunsord      | 500         |                         |             |
| 190 West Snow & Co      | 1000        |                         |             |
| 192 J. Skinner & Co     | 13500064    |                         |             |
|                         | 82613019.99 |                         | 82613019.99 |



November 1861

|     |                      |           |     |                      |            |
|-----|----------------------|-----------|-----|----------------------|------------|
| 36  | Wells & Co           | 29,105.74 | 1   | Capital Stock        | 100,000.00 |
| 37  | " " 2                | 29,105.74 | 2   | Reserve Fund         | 2,000.00   |
| 46  | Cash                 | 53,042.51 | 77  | Accounts Payable     | 7,500.00   |
| 113 | Charges Payable      | 1,000.00  | 78  | Accounts Receivable  | 2,000.00   |
| 114 | Cash                 | 2,712.51  | 101 | Insurance            | 2,000.00   |
| 115 | London Old Account   | 1,000.00  | 102 | Incidental Expenses  | 1,000.00   |
| 131 | London New Account   | 2,712.51  | 103 | Interest             | 1,000.00   |
| 134 | Interest             | 1,000.00  | 104 | Thomas P. B. Account | 1,000.00   |
| 144 | Thomas P. B. Account | 1,000.00  | 105 | Suspense Account     | 1,000.00   |
| 155 | Suspense Account     | 1,000.00  | 106 | Interest Account     | 1,000.00   |
| 158 | Interest Account     | 1,000.00  | 107 | Insurance            | 1,000.00   |
| 169 | Insurance            | 1,000.00  | 108 | Incidental Expenses  | 1,000.00   |
| 169 | Incidental Expenses  | 1,000.00  | 109 | Thomas P. B. Account | 1,000.00   |
| 170 | Thomas P. B. Account | 1,000.00  | 110 | Francis Skinner & Co | 1,000.00   |
| 172 | Francis Skinner & Co | 1,000.00  |     |                      |            |
|     |                      | 2,712.51  |     |                      | 2,712.51   |

December 1861

|     |                      |           |     |                      |            |
|-----|----------------------|-----------|-----|----------------------|------------|
| 36  | Wells & Co           | 29,105.74 | 1   | Capital Stock        | 100,000.00 |
| 37  | " " 2                | 29,105.74 | 2   | Reserve Fund         | 2,000.00   |
| 46  | Cash                 | 76,014.01 | 77  | Accounts Payable     | 7,500.00   |
| 113 | Charges Payable      | 1,000.00  | 78  | Accounts Receivable  | 2,000.00   |
| 114 | Cash                 | 6,056.88  | 101 | Insurance            | 2,000.00   |
| 102 | Incidental Expenses  | 1,000.00  | 102 | Interest             | 1,000.00   |
| 155 | Suspense Account     | 1,000.00  | 103 | Thomas P. B. Account | 1,000.00   |
| 171 | Thomas P. B. Account | 1,000.00  | 104 | Suspense Account     | 1,000.00   |
| 113 | Charges Payable      | 1,000.00  | 105 | Interest Account     | 1,000.00   |
| 172 | Francis Skinner & Co | 1,000.00  | 106 | Insurance            | 1,000.00   |
|     |                      | 2,712.51  | 107 | Incidental Expenses  | 1,000.00   |
|     |                      | 2,712.51  | 108 | Thomas P. B. Account | 1,000.00   |
|     |                      | 2,712.51  | 109 | Francis Skinner & Co | 1,000.00   |
|     |                      | 2,712.51  |     |                      |            |
|     |                      | 2,712.51  |     |                      | 2,712.51   |



# January 1862

|                        |                    |                        |                  |
|------------------------|--------------------|------------------------|------------------|
| to Balance 200 00 00   |                    | to Capital Stock       | 1000000          |
| to " " 200 00 00       | 500 00 00          | to Richard Carr        | 4496             |
| to Cash                | 765 10 00          | to James H. Hocking &  | 33000            |
| to Capital & Hocking & | 3492 50            | to John H. Hocking &   | 1440 50          |
| to Charles Hocking     | 1200 00            | to Interest Account    | 0000             |
| to Cash                | 1200 00            | to Interest Fund       | 44954 88         |
| to Am. T. Hocking Agt. | 12 00 00           | to Returned Premiums   | 3503 04          |
| to Insurance Account   | 12 00 00           | to Cotton              | 5400 18          |
| to Cash Receivable     | 33000 00           | to Interest            | 10270 19         |
| to Accidental Expenses | 1450               | to Guarantee Insurance | 6324 98          |
| to Francis Hocking &   | 2 17 18 00         | to Cash Receivable     | 50000 00         |
|                        | <u>52525 54 00</u> | to Sales of Cash       | 24554 70         |
|                        |                    |                        | <u>252553 79</u> |

# February 1862

|                        |                    |                        |                  |
|------------------------|--------------------|------------------------|------------------|
| to Balance 200 00 00   |                    | to Capital Stock       | 1000000          |
| to " " 200 00 00       | 500 00 00          | to Richard Carr        | 4496             |
| to Cash                | 765 10 00          | to James H. Hocking &  | 33000            |
| to Capital & Hocking & | 3492 50            | to John H. Hocking &   | 1440 50          |
| to Charles Hocking     | 1200 00            | to Interest Account    | 0000             |
| to Cash                | 1200 00            | to Interest Fund       | 44954 88         |
| to Am. T. Hocking Agt. | 12 00 00           | to Returned Premiums   | 3503 04          |
| to Insurance Account   | 12 00 00           | to Cotton              | 5400 66          |
| to Cash Receivable     | 33000 00           | to Interest            | 10250 96         |
| to Accidental Expenses | 1450               | to Guarantee Insurance | 6301 20          |
| to Am. T. Hocking Agt. | 12 00 00           | to Cash Receivable     | 50000 00         |
| to Insurance Account   | 12 00 00           | to Sales of Cash       | 24554 70         |
|                        | <u>52525 54 00</u> |                        | <u>252553 79</u> |



# March 1862.

|                           |                    |
|---------------------------|--------------------|
| 36 Miller & Co. 269105.74 |                    |
| 37 " 2. 269105.74         | 538211.48          |
| 46 Cloth                  | 76317.01           |
| 71 Clifton Mellen & Co    | 3723.80            |
| 113 Charges Payable       | 1295.48            |
| 117 Cash                  | 20048.44           |
| 144 Hm. C. Haines & Co    | 1238302.44         |
| 155 Suspense Account      | 152742.83          |
| 158 Notes Receivable      | 160018.26          |
| 165 Incidental Expenses   | 2349.70            |
| 100 H. C. Snow & Co       | 810.14             |
| 102 Francis Skinner & Co  | 14956.70           |
|                           | <u>33371255.31</u> |

|                         |                    |
|-------------------------|--------------------|
| 4 Capital Stock         | 1000000            |
| 34 Richard Cary         | 47.96              |
| 77 Reserved Fund        | 776484.88          |
| 79 Returned Premiums    | 3602.04            |
| 131 Cotton              | 5400.06            |
| 135 Interest            | 2055.25            |
| 153 Guarantee Insurance | 70005.50           |
| 175 Notes Payable       | 102412.14          |
| 182 Sales of Cloth      | 2371255.31         |
|                         | <u>33371255.31</u> |

# April 1862.

|                           |                    |
|---------------------------|--------------------|
| 36 Miller & Co. 269105.74 |                    |
| 37 " 2. 269105.74         | 538211.48          |
| 46 Cloth                  | 76317.01           |
| 71 Clifton Mellen & Co    | 3723.80            |
| 113 Charges Payable       | 1295.48            |
| 117 Cash                  | 28680.65           |
| 135 Interest              | 1692.83            |
| 144 Hm. C. Haines & Co    | 125062.46          |
| 152 Loan Account          | 4000               |
| 155 Suspense Account      | 138565             |
| 158 Notes Receivable      | 130294.27          |
| 162 Insurance             | 4950               |
| 165 Incidental Expenses   | 3708.70            |
| 100 H. C. Snow & Co       | 1053.06            |
| 102 Francis Skinner & Co  | 5227.16            |
|                           | <u>32277197.10</u> |

|                         |                    |
|-------------------------|--------------------|
| 4 Capital Stock         | 1000000            |
| 34 Richard Cary         | 47.96              |
| 77 Reserved Fund        | 776484.88          |
| 79 Returned Premiums    | 3602.04            |
| 125 Sales of Cotton     | 33735.75           |
| 131 Cotton              | 5400.06            |
| 153 Guarantee Insurance | 70005.50           |
| 175 Notes Payable       | 251213.14          |
| 182 Sales of Cloth      | 2277197.10         |
|                         | <u>32277197.10</u> |



Oct. 13/02

[illegible]

June 1862

|                        |                  |                   |                          |                |                   |
|------------------------|------------------|-------------------|--------------------------|----------------|-------------------|
| 36 Mill No 1.          | 269105.74        |                   | 4 Capital Stock          | 1000000.       |                   |
| 37 . 2.                | <u>269105.74</u> | 538211.48         | 44 Richard Cary          |                | 4496              |
| 46 Cloth               | x                | 149812.60         | 47 Profits & Loss        | 257668.04      |                   |
| 71 Claflin Mellen & Co | x                | 8661.28           | 77 Reserve Fund          | 776484.88      |                   |
| 117 Cash               | x                | 188862.65         | 79 Edward Thomas         | 747886.        |                   |
| 144 Wm L Huie & Co     | x                | 998138.70         | 131 Cotton               | 545289         | 1130510.          |
| 155 Suspense Account   | x                | 130031.58         | 133 Guaranty Association | 181178.33      |                   |
| 158 Notes Receivable   | x                | 129704.35         | 56 Eaton & Knapp         | <u>182622.</u> |                   |
| 162 Insurance          | x                | 2475.             | 43 Dennis Bleaching      | 31.20          |                   |
| 192 Dr Skinner & Co    | x                | 154458.21         | 144 Notes Payable        | 163342.08      |                   |
|                        |                  | <u>2393357.80</u> | 140 Rock Iron Works      | <u>753.14</u>  | 165942.64         |
|                        |                  |                   | 135 Interest             |                | 682670            |
|                        |                  |                   |                          |                | <u>2193357.80</u> |
|                        |                  | \$2303357.80      |                          |                | \$2303357.80      |



# July 1862

|                          |                    |
|--------------------------|--------------------|
| 36. Bills 1. 269105.74   |                    |
| 34. " 2. 269105.74       | 538211.48          |
| 46. Cloth                | 149812.61          |
| 41. Claflin & Allen & Co | 8661.23            |
| 114. Cash                | 55351.86           |
| 144. Wm. P. Haines & Co  | 98153.62           |
| 155. Suspense Account    | 130904.80          |
| 158. Notes Receivable    | 206430.24          |
| 162. Insurance           | 545                |
| 192. J. Skinner & Co     | 15281.13           |
| 125. Sales of Cotton     | 48645.13           |
| 165. Incidental Expenses | 227653.02          |
|                          | <u>\$227653.02</u> |

|                          |                    |
|--------------------------|--------------------|
| 4. Capital Stock         | 1000000            |
| 34. Richard Cary         | 449.6              |
| 44. Profit & Loss        | 66927.32           |
| 44. Reserved Fund        | 944152.92          |
| 49. Returned Premiums    |                    |
| 163. Guarantee Insurance | 33008.63           |
| 43. Danvers Bleachery    | 5120               |
| 56. Boston Knitting Co   | 182622             |
| 44. Notes Payable        | 109953.47          |
| 135. Interest            | 50504.8            |
| 133. Sales of Cloth      | 35610.87           |
|                          | <u>\$227653.02</u> |

# August 1862.

|                             |                    |
|-----------------------------|--------------------|
| 36. Bills 1. 269105.74      |                    |
| 34. " 2. 269105.74          | 538211.48          |
| 46. Cloth                   | 149812.61          |
| 41. Claflin & Allen & Co    | 8661.23            |
| 114. Cash                   | 95445.06           |
| 125. Sales of Cotton        | 43645.13           |
| 131. J. C. G Wright & Co    |                    |
| 131. Cotton                 | 46445.27           |
| 145. William P. Haines & Co | 1004382.46         |
| 155. Suspense Account       | 133844.16          |
| 158. Notes Receivable       | 20534.80           |
| 162. Insurance              | 8158.94            |
| 165. Incidental Expenses    | 1700.67            |
| 190. J. C. G Wright & Co    | 515.31             |
| 192. J. Skinner & Co        | 163965.36          |
|                             | <u>\$281896.47</u> |

|                          |                    |
|--------------------------|--------------------|
| 4. Capital Stock         | 1000000            |
| 34. Richard Cary         | 449.6              |
| 44. Profit & Loss        | 66927.32           |
| 43. Danvers Bleachery    | 5120               |
| 56. Boston Knitting Co   | 182622             |
| 44. Reserved Fund        | 944152.92          |
| 114. J. C. G Wright & Co | 164445.27          |
| 135. Interest            | 4612.20            |
| 163. Guarantee Insurance | 33008.63           |
| 145. Notes Payable       | 99953.47           |
| 133. Sales of Cloth      | 42599.19           |
|                          | <u>\$281896.47</u> |



# September 1862.

|                            |                    |                          |                    |
|----------------------------|--------------------|--------------------------|--------------------|
| 36. Miller & Co. 269105.44 |                    | 1. Capital Stock         | 1000000.           |
| 37. " 2. 269105.44         | 538211.48          | 34. Richard Cury         | 47.96              |
| 40. Cloth                  | 140812.60          | 44. Profit & Loss        | 66927.32           |
| 41. Clapin, Mellen & Co    | 8661.28            | 43. Danvers Bleach & Co  | 51.20              |
| 117. Cash                  | 18584.88           | 56. Boston Knapp & Co    | 1826.22            |
| 131. Cotton                | 464795.24          | 44. Reserved Fund        | 974152.92          |
| 145. Wm. P. Haines Agt.    | 1010271.40         | 111. Det. Dwight & Co    | 1795.27            |
| 155. Suspense Account      | 130280.88          | 135. Interest            | 4559.32            |
| 158. Notes Receivable      | 174766.39          | 163. Guarantee Insurance | 83003.63           |
| 163. Insurance             | 3158.94            | 145. Notes Payable       | 313953.47          |
| 165. Incidental Expenses   | 1809.67            | 183. Sales of Cloth      | 411836.50          |
| 190. N. H. Snow & Co       | 1172.21            |                          | 2569.15381         |
| 193. Francis Skinner & Co  | 323626.32          |                          |                    |
|                            | <u>32860153.81</u> |                          | <u>32860153.81</u> |

# October 1862.

|                            |                    |                          |                    |
|----------------------------|--------------------|--------------------------|--------------------|
| 36. Miller & Co. 269105.44 |                    | 4. Capital Stock         | 1000000.           |
| 37. " 2. 269105.44         | 538211.48          | 34. Richard Cury         | 47.96              |
| 40. Cloth                  | 149812.60          | 43. Danvers Bleach & Co  | 51.20              |
| 41. Clapin, Mellen & Co    | 8661.28            | 44. Profit & Loss        | 66927.32           |
| 117. Cash                  | 21022.42           | 56. Boston Knapp & Co    | 1826.22            |
| 131. Cotton                | 465546.24          | 44. Reserved Fund        | 974152.92          |
| 145. Wm. P. Haines Agt.    | 1052077.21         | 135. Interest            | 2305.87            |
| 155. Suspense Account      | 130186.52          | 163. Guarantee Insurance | 83003.63           |
| 158. Notes Receivable      | 154608.19          | 145. Notes Payable       | 66953.47           |
| 163. Insurance             | 3158.94            | 183. Sales of Cloth      | 815122.54          |
| 165. Incidental Expenses   | 3059.67            |                          |                    |
| 190. N. H. Snow & Co       | 1172.21            |                          |                    |
| 193. Francis Skinner & Co  | 481664.60          |                          |                    |
| 111. Det. Dwight & Co      | 301634.49          |                          |                    |
|                            | <u>32010391.13</u> |                          | <u>32010391.13</u> |



# November 1862.

|                            |                   |
|----------------------------|-------------------|
| 36. Miller & Co.           | 269105.74         |
| 37. " " 2.                 | 269105.74         |
| 46. Cloth                  | 140812.60         |
| 41. Clapton & Mellen & Co. | 8661.23           |
| 106. C. C. Robbins         | 40.77             |
| 114. Cash                  | 308.714.05        |
| 145. Wm. P. Haines & Co.   | 1560412.89        |
| 155. Suspense Account      | 132.890.23        |
| 158. Notes Receivable      | 127604.31         |
| 162. Insurance             | 3.158.94          |
| 165. Incidental Expenses   | 3151.34           |
| 190. Henry & Green & Co.   | 1.570.03          |
| 193. Francis Kenner & Co.  | 413466.82         |
|                            | <u>3155614.69</u> |
|                            | \$3255684.69      |

|                          |                     |
|--------------------------|---------------------|
| 4. Capital Stock         | 1000000             |
| 34. Richard Cary         | 44.96               |
| 43. Dancers Bldg & Co.   | 51.20               |
| 44. Profit & Loss        | 66927.32            |
| 56. Boston & Manf & Co.  | 1846.22             |
| 77. Reserved Fund        | 974152.92           |
| 131. Cotton              | 1200                |
| 135. Interest            | 11036               |
| 162. Guarantee Insurance | 33065.65            |
| 175. Notes Payable       | 21053.47            |
| 183. Sales of Cloth      | 110540.51           |
|                          | <u>\$3255684.69</u> |

# December 1862.

|                            |              |
|----------------------------|--------------|
| 36. Miller & Co.           | 398991.64    |
| 37. " " 2.                 | 344617.09    |
| 37. " " 3.                 | 639247.34    |
| 46. Cloth                  | 247226.4     |
| 41. Clapton & Mellen & Co. | 11958.16     |
| 114. Cash                  | 294151.38    |
| 145. Wm. P. Haines & Co.   | 176521.76    |
| 158. Notes Receivable      | 121413.74    |
| 193. Francis Kenner & Co.  | 441103.95    |
| 106. C. C. Robbins         | 40.77        |
| 111. Del. Wright & Co.     | 97000        |
| 155. Suspense Account      | 131924.89    |
|                            | <u>710</u>   |
|                            | \$2681698.39 |

|                          |              |
|--------------------------|--------------|
| 4. Capital Stock         | 1000000      |
| 34. Richard Cary         | 44.96        |
| 44. Profit & Loss        | 335814.51    |
| 77. Reserved Fund        | 974152.92    |
| 135. Interest            | 319592.15    |
| 162. Guarantee Insurance | 108504.48    |
| 56. Boston & Manf & Co.  | 740.28       |
| 113. Charges Payable     | 8500         |
| 131. Cotton              | 50457        |
| 190. H. C. & Green & Co. | 14760        |
|                          | <u>710</u>   |
|                          | \$2681698.39 |

U. S. 1069871.63  
 4796  
 9152.16  
 9350.12  
 1069871.63



September 1858

|     |                       |                                |
|-----|-----------------------|--------------------------------|
| 36  | Chattel Mortgages     | \$78991.64                     |
| 37  | " " "                 | 2. 344617.60                   |
| 37  | " " "                 | 3. <u>639247.34</u> 1382856.10 |
| 46  | Cash                  | 18641.34                       |
| 118 | Cash                  | 23282.27                       |
| 135 | Interest              | 260.51                         |
| 145 | Wm. S. Haines & Co.   | 556342.94                      |
| 159 | Notes Receivable      | 20469.85                       |
| 162 | Insurance             | 2771.94                        |
| 166 | Incidental Expenses   | 1635.06                        |
| 170 | Suspense Account      | 126981.26                      |
| 190 | Jerry K. Snow & Co.   | 405.62                         |
| 193 | Francis Skinner & Co. | 490244.31                      |
| 200 | Cotton                | 676465.37                      |
|     |                       | <hr/>                          |
|     |                       | \$3330071.973                  |

|                         |                         |
|-------------------------|-------------------------|
| 4. Capital Stock        | 1000000.                |
| 17. Reserved Fund       | 921.551.77              |
| 163. Quarters & Sew?    | 137.685.94              |
| 49. Returned Premiums   | <u>05.37</u> 1059333.11 |
| 56. Boston Clothing Co. | 1948.16                 |
| 111. D. L. Wright & Co. | 2824.07                 |
| 145. Notes Payable      | 500000.                 |
| 188. Sales of Cloth     | <u>621061.39</u>        |
| <hr/>                   |                         |
| \$3330071.973           |                         |

November 1863.

|                                      |                                     |
|--------------------------------------|-------------------------------------|
| 36. Mill St. 398941.64               | 4. Capital Stock 1000000.           |
| 34. " " 2. 344617.09                 | 44. Reserved Fund 921551.74         |
| 34. " " 3. 639244.34                 | 49. Returned Premiums 95.84         |
| 45. Cloth 18641.34                   | 163. Guaranteed Insurance 137685.94 |
| 52. Denver Bleaching Co. 114.13      | 56. Boston Knfg Co. 1948.16         |
| 118. Cash 15521.34                   | 111. Del Dwight & Co. 21849.96      |
| 135. Interest 15266.                 | 145. Notes Payable 886000.          |
| 145. Wm L. Haines Agt. 605134.16     | 183. Sales of Cloth 1242436.84      |
| 159. Notes Receivable 22949.81       | 208. W. M. Boynton Hock. 2304.      |
| 162. Insurance 2441.94               |                                     |
| 166. Accidental Expenses 3419.43     |                                     |
| 170. Suspense Account 126352.24      |                                     |
| 190. Henry St. Snow & Co. 123632.    |                                     |
| 193. Francis Skinner & Co. 846020.59 |                                     |
| 200. Cotton 1142585.31               |                                     |
|                                      |                                     |
| \$4213902.04                         | \$4213902.04                        |



December 1868.

|                        |           |                         |           |
|------------------------|-----------|-------------------------|-----------|
| 36 Mill St. 1.         | 39899164  | 4 Capital Stock         | 1000000   |
| 37 . . . 2.            | 34461709  | Reserves                |           |
| 37 . . . 3.            | 60924734  | 77 Reserved Fund        | 92155177  |
| 140 Suspense Account   | 8276504   | 79 Returned Premiums    | 9537      |
| Cash                   |           | 158 Guarantee Insurance | 13158365  |
| 118 Cash               | 17530914  | 206 Profit & Loss       | 23826075  |
| 145 Wm P. Haines Agent | 144801126 | 56 Boston Knfg Co       | 388368    |
| 159 Atts Receivable    | 2978610   | 57 Leitch Knackery      | 146661    |
| 193 Skinner & Co       | 80788002  | 190 Wm. L. Knapp & Co   | 21406     |
| 200 Cotton             | 3978010   | 113 Charges Payable     | 3137258   |
| 208 W. H. Boynton & Co | 1203224   | 145 Atts Payable        | 682000    |
|                        | 155310986 | 135 Interest            | 22206     |
|                        |           | 208 W. H. Boynton & Co  |           |
|                        | 301873053 |                         | 301873053 |

April 1864

|                        |           |                         |           |
|------------------------|-----------|-------------------------|-----------|
| 36 Mill St. 1.         | 39899164  | 4 Capital Stock         | 1000000   |
| 37 . . . 2.            | 34461709  | 30 W. Doughty           | 35000     |
| 37 . . . 3.            | 60924734  | 77 Reserved Fund        | 92155177  |
| 4 Cash                 | 87040     | 79 Returned Premiums    | 9537      |
| 57 Leitch Knackery     | 198976    | 106 W. L. Knapp & Co    | 522460    |
| 112 D. A. Doughty & Co | 2417672   | 168 Guarantee Insurance | 13401889  |
| 113 Charges Payable    | 11718     | 175 Atts Payable        | 68268823  |
| 118 Cash               | 2500862   | 183 Sales of Cloth      | 186290013 |
| 135 Interest           | 1603605   | 206 Profit & Loss       | 8826075   |
| 145 W. P. Haines Agent | 61933731  | 208 W. H. Boynton & Co  | 05        |
| 159 Atts Receivable    | 2607475   |                         |           |
| 162 Insurance          | 6165      |                         |           |
| 166 Incid. Expenses    | 220424    |                         |           |
| 179 Suspense           | 7997807   |                         |           |
| 193 Skinner & Co       | 103126953 |                         |           |
| 200 Cotton             | 116240082 |                         |           |
|                        | 439978979 |                         | 439978979 |



June 30<sup>th</sup> 1864

Dr.

|                       |                   |                       |                   |
|-----------------------|-------------------|-----------------------|-------------------|
| 26 Mill St            | 598,991.67        | 4 Capital Stock       | 1,000,000.00      |
| 37 " " 2'             | 544,617.09        | 77 Reserved Fund      | 962,923.09        |
| " " 3'                | 639,274.36        | 206 Profit & Loss     | 450,207.31        |
| <u>Assets</u>         |                   | 163 Guaranty & Ins.   | 184,743.31        |
| 72 A. Emery & Co      | 4936.20           | 30 Am Dwight          | 4500.             |
| 118 Cash              | 33050.52          | 43 Quiver & Co        | 1698.76           |
| 136 Interest          | 10228.52          | 53 Lowell & Co        | 43.41             |
| 145 M. P. Haines & Co | 64455.16          | Boston Mfg. Co        | 40,742.37         |
| 159 Notes Receivable  | 73823.14          | 112 D. A. Dwight & Co | 1760.20           |
| 193 F. Skinner & Co   | 115654.76         | 113 Charges Payable   | 17701.69          |
| 210 Cloth             | 104893.02         | 175 Notes Payable     | 188568.23         |
| 162 Insurance & Co    | 30821.50          | 201 Cotton            | 14815.02          |
| 170 Suspense A/c      | 79821.85          |                       | 931211.68         |
|                       |                   |                       |                   |
|                       | <u>5529088.59</u> |                       | <u>5529088.59</u> |

August 30<sup>th</sup> 1864

|                       |                   |                       |                   |
|-----------------------|-------------------|-----------------------|-------------------|
| 26 Mill St            | 5529774.22        | 4 Capital Stock       | 1,000,000.00      |
| 37 " " 2'             | 278599.64         | 56 Boston Mfg. Co     | 40,742.37         |
| " " 3'                | 572229.88         | 77 Reserved Fund      | 995000.00         |
| 118 Cash              | 3133.81           | 112 D. A. Dwight & Co | 9079.34           |
| 136 Interest          | 28380.66          | 114 Charges Payable   | 9658.56           |
| 145 M. P. Haines & Co | 689,218.96        | 175 Notes Payable     | 1127898.86        |
| 159 Notes Receivable  | 17531.63          | 153 Sales of Cloth    | 619969.75         |
| 166 Incid. Expenses   | 1341.67           | 200 Cotton, old & af. | 90781             |
| 191 J. L. Rawes & Co  | 79453.64          | 163 Guaranty          | 20187.19          |
| 193 F. Skinner & Co   | 1100961.84        |                       |                   |
| 201 Cotton            | 725962.41         |                       |                   |
| 210 Cloth             | 104893.02         |                       |                   |
| 162 Insurance         | 30821.50          |                       |                   |
|                       |                   |                       |                   |
|                       | <u>5935762.88</u> |                       | <u>5935762.88</u> |



November 30<sup>th</sup> 1864

|     |                    |                   |     |                   |                   |
|-----|--------------------|-------------------|-----|-------------------|-------------------|
| 36  | Mill no 1.         | 332974.22         | 4   | Capital           | 1000000           |
| 37  | " 2.               | 278399.64         | 56  | Waltham Bleachery | 4974.37           |
| 37  | " 3.               | 573229.88         | 77  | Reserved Fund     | 995000            |
| 43  | Danvers B. Co      | 1738.08           | 79  | Ret'd Premiums    | 56.00             |
| 112 | D. A. Dwight & Co  | 28137.40          | 114 | Chgs. Pay'l.      | 9638.56           |
| 118 | Cash               | 21629.50          | 164 | Guarantee & Ins   | 20074.59          |
| 136 | Interest           | 68378.51          | 175 | Notes Pay'l.      | 1784103.61        |
| 145 | Agents             | 849659.96         | 183 | Sales of Cloth    | 1777339.53        |
| 139 | Notes Rec.         | 16919.98          | 200 | Cotton 1863       | 417.82            |
| 162 | Insurance          | 3082.50           |     |                   |                   |
| 166 | Incud. Expenses    | 3431.71           |     |                   |                   |
| 191 | J. L. Bowes & Bro. | 122525.20         |     |                   |                   |
| 194 | F. Skinner & Co    | 1874004.56        |     |                   |                   |
| 201 | Cotton 1864        | 1287640.34        |     |                   |                   |
| 210 | Cloth              | 104893.02         |     |                   |                   |
| 209 | Geo. M. Gill       | 25000             |     |                   |                   |
|     |                    | <u>5591844.50</u> |     |                   | <u>5591844.50</u> |



December 31st. 1864.

|                          |                  |                          |                  |
|--------------------------|------------------|--------------------------|------------------|
| 36 Mill N <sup>o</sup> 1 | 33297422         | 4 Capital Stock          | 1000000.         |
| 37 " 2                   | 27839714         | 43 Dancers Bleachery     | 61607            |
| 37 " 3                   | 57322988         | 56 Haltham               | 1188332          |
| 118 Cash                 | 19231737         | 72 A. Emerson & Co       | 1966390          |
| 136 Interest             | 1721570          | 77 Reserved Fund         | 995000.          |
| 145 Wm P. Harris & Co    | 90230313         | 112 J. A. Doughty & Co   | 1745467          |
| 159 Notes Receivable     | 16753163         | 114 Charges Payable      | 4487631          |
| 183 Sales of Cloth       | 10000.           | 165 Guaranties Insurance | 2016998          |
| 194 J. Thimmes & Co      | 15437602         | 176 Notes Payable        | 187383952        |
| 201 Cotton               | 2524856          | 206 Profit & Loss        | 17049607         |
| 209 Geo. M. Gill Memphis | 50000.           |                          |                  |
| 210 Cloth                | 5783919          |                          |                  |
|                          | <u>415402014</u> |                          | <u>415402014</u> |

## Financial Statement December 31st 1864

### Assets

|                          |           |
|--------------------------|-----------|
| Mills No. 1, 2, 3        | 118420374 |
| Cash & Supplies at Mills | 6066362   |
| Cotton                   | 86955297  |
| J. Thimmes & Co          | 15437602  |
| Cash                     | 19231737  |
| Notes Receivable         | 16753163  |
| G. M. Gill Memphis       | 50000.    |
| Clothes hand             | 5783919   |
| Interest & Charges       | 2721570   |

415402014

### Liabilities

|                            |                  |
|----------------------------|------------------|
| Capital Stock              | 1000000.00       |
| Reserved Fund              | 995000.          |
| Profit & Loss              | 17049607         |
| Guaranties Insurance       | 2016998          |
| Notes Accounts, Bills Pay. | 218566604        |
|                            | <u>196383952</u> |

415402014

|             |                 |
|-------------|-----------------|
| Assets      | 294200070       |
| Liabilities | 196835409       |
|             | <u>97364661</u> |

1.184  
973  
2.157  
2.201

1072

554.000  
1705000



February 28<sup>th</sup> 1865-

|                         |                  |                            |                  |
|-------------------------|------------------|----------------------------|------------------|
| 36 Mill No 1            | 33297422         | 4 Capital Stock            | 1000000 "        |
| 37 " " 2                | 24839964         | 56 Maltham B & D H         | 1188832          |
| " " " 3                 | 37322988         | 42 A Emerson Hpts          | 2781453          |
| 118 Cash                | 6839752          | 44 Reserved Fund           | 975000           |
| 136 Interest            | 2355265          | 112 D & Dwight Hs          | 1964629          |
| 145 Wm P. Haines Hpt    | 9362391          | 114 Charges Payble         | 2372526          |
| 159 Notes Receivable    | 1433163          | 164 Guarantee P. Insurance | 2033611          |
| 166 Incidental Expenses | 139439           | 146 Notes Paybl            | 13458115         |
| 194 F. Skinner Hs       | 162028488        | 183 Sales of Cloth         | 69292842         |
| 201 Cotton              | 23430502         | 206 Profit & Loss          | 6567471          |
| 210 Cloth               | 5783919          |                            |                  |
|                         | <u>416304098</u> |                            | <u>416304098</u> |

March 31<sup>st</sup> 1865-

|                         |                  |                            |                  |
|-------------------------|------------------|----------------------------|------------------|
| 36 Mill No 1            | 33297422         | 4 Capital Stock            | 1000000 -        |
| 37 " " 2                | 24839964         | 56 Maltham Bn & Dpt Hns    | 1188832          |
| 37 " " 3                | 37322988         | 44 Reserved Fund           | 975000 "         |
| 118 Cash                | 6598428          | 114 Charges Paybl          | 2372526          |
| 136 Interest            | 3808559          | 164 Guarantee P. Insurance | 2033611          |
| 146 Wm P. Haines Hpt    | 40163238         | 146 Notes Payable          | 13458115         |
| 159 Notes Receivable    | 2033163          | 183 Sales of Cloth         | 69292842         |
| 166 Incidental Expenses | 169983           | 206 Profit & Loss -        | 6567471          |
| 194 F. Skinner Hs       | 144474438        |                            |                  |
| 210 Cloth               | 5783919          |                            |                  |
|                         | <u>418535394</u> |                            | <u>418535394</u> |



May 31<sup>st</sup> 1865-

|                         |           |                         |           |
|-------------------------|-----------|-------------------------|-----------|
| 36 Mill No 1            | 33297422  | 4 Capital Stock         | 1000000   |
| 37 " 2                  | 27859964  | 77 Reserved Fund        | 775000    |
| 37 " 3                  | 57322988  | 79 Returned Premiums    | 108       |
| 91 Danvers Bleaching Co | 45333     | 112 D. A. Dwight & Co   | 19123     |
| 93 Middlesex            | 3220      | 114 Charges Payable     | 2342526   |
| 118 Cash                | 2000302   | 164 Guarantee Insurance | 2033611   |
| 136 Interest            | 6003002   | 176 Notes Payable       | 1138497   |
| 146 Wm P. Haines Agent  | 145560875 | 183 Sales of Cloth      | 122096950 |
| 159 Notes Receivable    | 15809263  | 206 Profit & Loss       | 6567471   |
| 162 Insurance           | 6165      |                         |           |
| 166 Incidental Expenses | 313120    |                         |           |
| 194 F. Skinner & Co     | 121801273 |                         |           |
| 210 Cloth               | 5783919   |                         |           |

446447181

446447181

|                    |                            |                      |           |
|--------------------|----------------------------|----------------------|-----------|
| Mill No 1          | June 30 <sup>th</sup> 1865 | Capital Stock        | 1000000   |
| " 2                | 33297422                   | Reserved Fund        | 775000    |
| " 3                | 27859964                   | Danvers Bleaching Co | 565589    |
| D. A. Dwight & Co  | 57322988                   | Holtham & D. Herts   | 1047646   |
| Cash               | 136587                     | Charges Payable      | 3976336   |
| Interest           | 3789624                    | Guarantee Insurance  | 2100808   |
| Wm P. Haines Agent | 1270451                    | Notes Payable        | 106125350 |
| Notes Receivable   | 44036202                   | Profit & Loss        | 705715    |
| Insurance          | 10342149                   |                      |           |
| F. Skinner & Co    | 3083                       |                      |           |
| Cloth              | 134952776                  |                      |           |
| A. Emerson & Co    | 575297                     |                      |           |
|                    | 633014                     |                      |           |
|                    | 314524804                  |                      | 314524804 |

|                 |                            |                     |           |
|-----------------|----------------------------|---------------------|-----------|
| Real Estate     | June 30 <sup>th</sup> 1865 | Capital Stock       | 1000000   |
| Cash Assets     | 118480374                  | Reserve             |           |
| Cotton          | 39405613                   | Reserved Fund       | 1000000   |
| Supplies        | 4650039                    | Profit & Loss       | 705715    |
| F. S. Co        | 134952776                  | Guarantee Insurance | 2100808   |
| D. A. Co        | 136587                     | Liabilities         |           |
| Cash            | 3789624                    | Danvers B. Co       | 565589    |
| Interest        | 1270451                    | Holtham B. Co       | 1047646   |
| Notes Rec.      | 10342149                   | Charges Pay.        | 3976336   |
| Insurance       | 3083                       | Notes               | 106125350 |
| Cloth           | 575297                     |                     | 11718221  |
| A. Emerson & Co | 633014                     |                     |           |
|                 | 314524804                  |                     | 314524804 |



July 1865.

Mill No 1 33297422  
 " 2 27859904  
 " 3 37322988  
 D. A. Dwight & Co. 30115 97  
 Cash 14314376  
 Interest 2094946  
 Wm. P. Haines Agt 40710900  
 Notes Receivable 12042149  
 Insurance 3083  
 Incid. Expenses 1250  
 F. Skinner & Co 1343913 11  
 Cotton 13720490  
 Profit & Loss 9294283  
 Geo. M. Gill 10000  
 Cloth 575297

358073535

Capital Stock 1000000  
 Wm. Dwight 2899088  
 Boston Manfy. Co. 1047646  
 Dividend Acc't. 100000  
 Reserved Fund 1000000  
 Charges Payable 2405216  
 Guarantee Insurance 2138538  
 Notes Payable 120928330  
 Sales of Cloth 18634730

358073535

September 1865

36 Mill No 1 33297422  
 37 " 2 27859904  
 37 " 3 37322988  
 112 D. A. Dwight & Co 130042981  
 114 Charges Payable 233142  
 118 Cash 6019459  
 136 Interest 2608416  
 146 Wm. P. Haines Agt 40710900  
 150 J. E. Metcalf 2474014  
 159 Notes Receivable 8312149  
 162 Insurance 3083  
 166 Incidental Expenses 173834  
 194 F. Skinner & Co 12484488  
 201 Cotton 81592189  
 206 Profit & Loss 9294283  
 210 Cloth 575297  
 242 C. F. Adams Customs 2666319

346271611

4 Capital Stock 1000000  
 56 William B. Dyett 1047646  
 44 Reserved Fund 1000000  
 164 Guarantee Insurance 2138538  
 146 Notes Payable 120928330  
 184 Sales of Cloth 18634730

346271611

1865 1124,8416.88  
 Aug. 332,876.00  
 Sep. 309,112.00  
 1,027,112.88

1865 104,350.2  
 Aug. 312,576.00  
 Sep. 304,115.00  
 621,155.20



Dr

October 1865

Cr

|                        |                  |                         |                  |
|------------------------|------------------|-------------------------|------------------|
| 36 Mill No 1           | 33297422         | 4 Capital Stock         | 1000000 -        |
| 37 " 2                 | 27839964         | 30 Mr Dwight            | 4494222          |
| 37 " 3                 | 54322928         | 77 Reserved Fund        | 1000000 -        |
| 91 Danvers Bleaching   | 392524           | 79 Returned Premiums    | 40               |
| 112 D. A. Dwight & Co  | 15639041         | 164 Guarantee Insurance | 2176113          |
| 114 Charges Payable    | 535142           | 176 Notes Payable       | 1584000 -        |
| 118 Cash               | 10371848         | 184 Sales of Cloth      | 114682645        |
| 136 Interest           | 4320437          |                         |                  |
| 146 William P. Laines  | 59897584         |                         |                  |
| 159 Notes Receivable   | 7342149          |                         |                  |
| 150 J. H. Metcalf & Co | 2774014          |                         |                  |
| 162 Insurance          | 3883 -           |                         |                  |
| 166 Incidentl Expenses | 297034           |                         |                  |
| 194 F. Skinner & Co    | 132604483        |                         |                  |
| 201 Cotton             | 111107529        |                         |                  |
| 206 Profit & Loss      | 9294283 -        |                         |                  |
| 210 Cloth              | 573297           |                         |                  |
| 212 H. P. Adams & Co   | 5496919          |                         |                  |
|                        | <u>449756980</u> |                         | <u>449756980</u> |

November 1865

|                        |                  |                         |                  |
|------------------------|------------------|-------------------------|------------------|
| 36 Mill No 1           | 33297422         | 4 Capital Stock         | 1000000 -        |
| 37 " 2                 | 27839964         | 30 Mr Dwight            | 3432931          |
| 37 " 3                 | 54322928         | 77 Reserved Fund        | 1000000 -        |
| 91 Danvers Bleachers   | 392524           | 79 Returned Premiums    | 40 -             |
| 112 D. A. Dwight & Co  | 31470967         | 164 Guarantee Insurance | 2268187          |
| 114 Charges Payable    | 535142           | 176 Notes Payable       | 1691500 -        |
| 118 Cash               | 19335301         | 184 Sales of Cloth      | 139227504        |
| 136 Interest           | 5762352          |                         |                  |
| 146 Mr. P. Laines & Co | 63708171         |                         |                  |
| 150 J. H. Metcalf      | 6279681          |                         |                  |
| 159 Notes Receivable   | 1942149          |                         |                  |
| 162 Insurance          | 3883 -           |                         |                  |
| 166 Incidentl. Exp's   | 332161           |                         |                  |
| 194 F. Skinner & Co    | 123923155 -      |                         |                  |
| 201 Cotton             | 126145232        |                         |                  |
| 206 Profit & Loss      | 9294285 -        |                         |                  |
| 210 Cloth              | 573297           |                         |                  |
| 212 H. P. Adams & Co   | 5496919          |                         |                  |
|                        | <u>514082612</u> |                         | <u>514082612</u> |



|                     |                    |
|---------------------|--------------------|
| Mill No 1           | 33297423           |
| " " 2               | 27859964           |
| " " 3               | 57322980           |
| D. S. Dwight Co     | 1367156            |
| Cash                | 17337943           |
| Interest            | 1203027            |
| H. P. Haines Agent  | 125753140          |
| Notes Receivable    | 1742149            |
| Harvard National Co | 23714431           |
| S. Skinner Co       | 79204068           |
| Cotton              | 9506223            |
| Clotk               | 594102             |
|                     | <u>\$357549612</u> |

|                 |                    |
|-----------------|--------------------|
| Capital Stock   | 1000000.           |
| William Dwight  | 2803873            |
| Waltham & D. W. | 1358619            |
| Reserved Fund   | 1000000.           |
| Danvers Branch  | 552486             |
| Charges Payable | 5669416            |
| Guarantee Co    | 3272329            |
| Notes Payable   | 1003000.           |
| Profit & Loss   | 12900648           |
| Gill & Simpson  | 686841             |
|                 | <u>\$357549612</u> |

# Financial Statement Dec 31, 1865

|                     |                     |
|---------------------|---------------------|
| <u>Real Estate</u>  | 112480374           |
| <u>Cash Assets</u>  |                     |
| <u>Agents Accts</u> |                     |
| Cotton              | 1,204,345.48        |
| Lundries            | 53,185.92           |
|                     | <u>1,257,531.40</u> |
| <u>Treas Accts</u>  |                     |
| Lundries            | 113316098           |
|                     | <u>\$357549612</u>  |

|                      |                    |
|----------------------|--------------------|
| <u>Capital Stock</u> | 1000000.           |
| <u>Reserves</u>      | 146178977          |
| <u>Liabilities</u>   | 111370635-         |
|                      | <u>\$357549612</u> |

# February 1866

|                      |                    |
|----------------------|--------------------|
| 36 Mill No 1         | 33297423           |
| 37 " " 2             | 27859964           |
| " " 3                | 573229.88118430374 |
| 118 Cash             | 4204908            |
| 136 Interest         | 1736572            |
| 146 H. P. Haines Agt | 138174194          |
| 159 Notes Receivable | 1742149            |
| 166 Incidl Expenses  | 142867             |
| 194 S. Skinner & Co. | 88199661           |
| 201 Cotton           | 19882708           |
| 209 Gill & Simpson   | 6534               |
| 210 Clotk            | 594102             |
|                      | <u>\$368160119</u> |

|                         |                    |
|-------------------------|--------------------|
| 4 Capital Stock         | 1000000.           |
| 77 Reserved Fund        | 1000000.           |
| 114 Charges Payable     | 3453816            |
| 164 Guarantee Insurance | 2330611            |
| 172 Harvard National Co | 1808411            |
| 176 Notes Payable       | 100199890          |
| 184 Sales of Cloth      | 46814675           |
| 206 Profit & Loss       | 12900648           |
| 214 D. S. Dwight & Co.  | 647068             |
|                         | <u>\$368160119</u> |



Dr.

March 1866.

Cr.

Mill \$ 1,332,944.22  
 . 2,248,599.68  
 . 3,543,229.88 1,848,034.48  
 Cash 249,102.1  
 Interest 202,051.9  
 Wm. J. Haines Agt 9,568,508.56  
 Notes Receivable 144,214.9  
 Incid. Expenses 144,534  
 J. Skinner & Co. 691,463.39  
 Cotton 316,646.  
 Cloth 594,102  
 Howard Watson & Co 3543  
 Insurance 1845.  
 D. A. Dwight & Co. 3298.05

\$ 3,636,853.42

Capital Stock 1,000,000.  
 Reserved Fund 1,000,000.  
 Charges Payable 500.06  
 Guarantee Insurance 228,646.8  
 Notes Payable 491,998.99  
 Sales of Cloth 692,483.60  
 Profit & Loss 129,006.48

\$ 3,636,853.42

April 1866.

Mill \$ 1,332,944.22  
 . 2,248,599.64  
 . 3,543,229.88 1,848,034.48  
 Cash 203,424.9  
 Danvers Bleachery 484,641  
 Interest 245,142.1  
 Wm. J. Haines Agt 9,416,126.24  
 Notes Recd 609,400.2  
 Insurance 8145.  
 Incid. Expenses 1484.23  
 Howard Watson & Co 3543  
 J. Skinner & Co. 539,958.05  
 Cotton 410,950.34  
 Cloth 594,102

\$ 3,681,480.84

Capital Stock 1,000,000.  
 Reserved Fund 1,000,000.  
 Return P. Prem.<sup>m</sup> 1260.  
 Guarantee Insurance 252,921.4  
 Notes Payable 612,655.62  
 Sales of Cloth 911,800.22  
 Profit & Loss 129,006.48  
 D. A. Dwight & Co. 966.32  
 Charges Payable 500.06

\$ 3,681,480.84



May 1866

|                         |                   |
|-------------------------|-------------------|
| 56 Mill St.             | 332,944.23        |
| 84                      | 2,248,599.64      |
|                         | 3,581,543.87      |
| 91 Danvers Bleachery    | 4846.51           |
| 115 Cash                | 16,604.39         |
| 136 Interest            | 25340.12          |
| 146 Wm P. Haines Agent  | 144,243.32        |
| 160 Notes Receivable    | 43996.04          |
| 162 Insurance           | 8145.             |
| 166 Incidental Expenses | 2042.64           |
| 172 Harvard Watson & Co | 3543              |
| 195 J. Skinner & Co.    | 582603.40         |
| 202 Cotton              | 526,242.44        |
| 210 Cloth               | 5941.02           |
| 214 D. A. Dwight & Co.  | 11089.80          |
|                         | <u>1916054.38</u> |

|                   |                   |
|-------------------|-------------------|
| Capital Stock     | 1000000.          |
| Reserved Fund     | 1000000.          |
| Charges Payable   | 500.00            |
| Loan Acct         | 65000.            |
| Guar. & Insurance | 26009.19          |
| Notes Payable     | 444155.62         |
| Sales of Cloth    | 1214844.96        |
| Profit & Loss     | 129006.48         |
| Returned Premiums | 3543.04           |
|                   | <u>1916054.38</u> |

June 1866.

|                    |                  |
|--------------------|------------------|
| Mill St.           | 332,944.23       |
|                    | 2,248,599.64     |
|                    | 3,581,543.87     |
| Cash               | 4152.92          |
| Interest           | 1486.40          |
| Wm P. Haines Agent | 454,364.78       |
| Notes Payable      | 33,149.43        |
| Insurance          | 4084.50          |
| J. Skinner & Co.   | 540594.63        |
| Cloth              | 354866.55        |
| A. Emerson & Co.   | 5540.23          |
|                    | <u>284411.63</u> |

|                     |                  |
|---------------------|------------------|
| Capital Stock       | 1000000.         |
| Reserved Fund       | 1000000.         |
| Waste Acct          | 5540.23          |
| Charges Payable     | 51406.08         |
| Notes               | 332155.62        |
| Guar. & Insurance   | 31250.42         |
| Cotton              | 3200.            |
| D. A. Dwight & Co.  | 36656.44         |
| Harvard Watson & Co | 1229.24          |
| Profit & Loss       | 321455.44        |
| Waltham Bleachery   | 16901.84         |
| Danvers             | 15018.15         |
|                     | <u>284411.63</u> |

July 1866.

|                      |                  |
|----------------------|------------------|
| Mill St.             | 332,944.23       |
|                      | 2,248,599.64     |
|                      | 3,581,543.87     |
| Cash                 | 14,995.06        |
| Interest             | 5388.13          |
| Wm P. Haines Agent   | 4812.11          |
| Notes Payable        | 19,516.53        |
| Insurance            | 4084.50          |
| Incidental Expenses  | 2,544.50         |
| Harvard Watson & Co. | 4043             |
| J. Skinner & Co.     | 466225.90        |
| Cloth                | 354866.55        |
|                      | <u>284411.63</u> |

|                    |                  |
|--------------------|------------------|
| Capital Stock      | 1000000.         |
| Reserved Fund      | 1000000.         |
| Charges Payable    | 31010.22         |
| Notes              | 365975.14        |
| Guar. & Insurance  | 33155.96         |
| Loan Acct          | 35000.           |
| Cotton             | 3200.            |
| D. A. Dwight & Co. | 33541.31         |
| Profit & Loss      | 141455.44        |
| Dividend Acct      | 50000.           |
| Sales of Cloth     | 41,108.92        |
|                    | <u>284411.63</u> |



August 1866.

Mill No. 1. 88294422

2. 24809904

3. 57833988 118280874

|                       |                  |
|-----------------------|------------------|
| Cash                  | 3707648          |
| Interest              | 595448           |
| Wm D. Haines Agent    | 83549458         |
| Notes Recd            | 1951000          |
| Insurance             | 208450           |
| T. Skinner & Co.      | 59212121         |
| Cloth                 | 38486688         |
| Cotton                | 4224338          |
| Det. Dwight & Co.     | 1755670          |
| Hansard, Watson & Co. | 7073             |
| Incident Expenses     | 532710           |
|                       | <u>307404925</u> |

Capital Stock 1000000.

Reserved Fund 1000000.

Charges Payd 1391148

Notes 28094514

Guaranty Insurance 3315596

Loan Acct 35000.

Profit & Loss 17120000

Sales of Cloth 38730138

Wm Dwight 104450

307404925

Incident Expenses September 15th 1866

Mill No. 1 88294422 538598

2. 24809904

3. 57833988 118280874

|                      |                  |
|----------------------|------------------|
| Cash                 | 1148659          |
| Wm D. Haines Agent   | 83216032         |
| Notes Recd           | 209504           |
| Insurance            | 208450           |
| T. Skinner & Co.     | 59412121         |
| Cloth                | 38486688         |
| Cotton               | 6042624          |
| Hansard Watson & Co. | 7073             |
| Det. Dwight & Co.    | 1934343          |
|                      | <u>242134811</u> |

Capital Stock 1000000

Reserved Fund 1000000

Charges Payd 1391148

Notes 28094514

Guaranty Insurance 3315596

Loan Acct 35000.

Profit & Loss 17120000

Sales of Cloth 38730138

Wm Dwight 2936542

Interest 1344

242134811

September 30th 1866.

36 Mill No. 1. 88209422.

57 2. 24809904.

112 3. 57833988 118280874

|                           |                  |
|---------------------------|------------------|
| 112 Cash                  | 5039094          |
| 127 Ferguson Haines Agent | 8420424          |
| 160 Notes Recd            | 209504           |
| 162 Insurance             | 208450           |
| 165 Incident Expenses     | 626962           |
| 195 T. Skinner & Co.      | 7884325          |
| 210 Cloth                 | 38486688         |
| 222 Cotton                | 10810171         |
| 142 Hansard, Watson & Co. | 7073             |
| 214 Det. Dwight & Co.     | 2641640          |
|                           | <u>338678938</u> |

3 Capital Stock 1000000.

77 Reserved Fund 1000000.

112 Charges Payd 1391148

170 Notes 28094514

164 Guaranty Insurance 3315596

152 Loan Acct 35000.

206 Profit & Loss 17120000

182 Sales of Cloth 38730138

30 Wm Dwight 2896542

157 Interest 1344

338678938



# October 1866

|                        |            |              |
|------------------------|------------|--------------|
| 36 Mill Mt             | 133,974.22 |              |
| 87                     | 278,599.64 |              |
| "                      | 573,229.88 | 1,184,803.74 |
| Cash                   | 46,539.03  |              |
| 147 J. Haines Agent    | 934,031.58 |              |
| 160 Notes Recd         | 2,095.04   |              |
| 162 Insurance          | 4,087.50   |              |
| 166 Misc. Expenses     | 6,558.27   |              |
| 195 W. Skinner & Co    | 906,351.58 |              |
| 210 Cloth              | 334,366.85 |              |
| 211 W. H. Dwight & Co  | 73,905.91  |              |
| 202 Cotton             | 383,612.20 |              |
| 172 Hazard Watson & Co | 70.73      |              |
| 137 Interest           | 5,159.27   |              |
| 97 Lumber Bleachery    | 283.57     |              |
|                        |            | 3,584,094.11 |

|                  |              |
|------------------|--------------|
| Capital          | 1,000,000.   |
| Reserve Fund     | 1,000,000.   |
| Charges Paybl    | 13,911.18.   |
| Notes            | 147,818.42   |
| Guarantee & Ins. | 33,527.06    |
| Loan a/c         | 35,000.      |
| Returned Fund    | 96.          |
| William Dwight   | 148,955.12   |
| Profit & Loss    | 171,435.44   |
| Sales of Cloth   | 1,133,330.62 |
|                  | 3,584,094.11 |

# November 1866

|                        |            |              |
|------------------------|------------|--------------|
| 36 Mill Mt             | 133,974.22 |              |
| 87                     | 278,599.64 |              |
| "                      | 573,229.88 | 1,184,803.74 |
| 115 Cash               | 52,173.8   |              |
| 147 J. Haines Agent    | 977,807.71 |              |
| 160 Notes Recd         | 2,095.04   |              |
| 162 Insurance          | 4,387.50   |              |
| 166 Misc. Expenses     | 8,086.85   |              |
| 195 W. Skinner & Co    | 755,283.64 |              |
| 210 Cloth              | 334,366.85 |              |
| 211 W. H. Dwight       | 26,532.99  |              |
| 97 Cotton              | 723,983.72 |              |
| 172 Hazard Watson & Co | 70.73      |              |
| 137 Interest           | 7,698.99   |              |
| 97 Lumber Bleachery    | 283.57     |              |
|                        |            | 1,102,712.28 |

|                  |              |
|------------------|--------------|
| Capital          | 1,000,000.   |
| Reserve Fund     | 1,000,000.   |
| Charges Payable  | 13,911.18    |
| Notes            | 147,818.42   |
| Guarantee & Ins. | 33,537.81    |
| Loan a/c         | 35,000.      |
| Returned Fund    | 348.75       |
| William Dwight   |              |
| Profit & Loss    | 171,435.44   |
| Sales of Cloth   | 1,125,728.38 |
|                  | 1,102,712.28 |



Or December 1866 W.

|                          |                   |                      |                   |
|--------------------------|-------------------|----------------------|-------------------|
| 115 Cash                 | 70.93470          | 3 Capital            | 1000000.          |
| 147 Agent                | 657.96462         | 77 Reserve Fund      | 1000000.          |
| 160 Notes Recd.          | 42208761          | 91 Current Bleaching | 9752128           |
| 162 Insurance            | 2168757           | 55 Lowell            | 7243              |
| 195 A. Skinner & Co.     | 78520650          | 114 Charges Paybl.   | 8664918           |
| 210 Cloth                | 155.73306         | 114 Notes            | 118341734         |
| 244 C. A. Dwight & Co.   | 65.18978          | 163 Spent Insurance  | 3385981           |
| 172 Hansard Watson & Co. | 70731             | 151 Loan Acc.        | 35000.            |
| 137 Interest             | 286214            | 79 Returned Premiums | 341875            |
| 11 Saco Water P. Shares  | 523278.           | 206 Profit & Loss    | 33106129          |
|                          |                   | Cotton               | 3200.             |
|                          |                   | Wm. P. Haines        | 124161            |
|                          |                   | 56 Haltham Bleaching | 1057277           |
|                          | <u>2994375.76</u> |                      | <u>2971375.76</u> |

|                          |                   |                      |                   |
|--------------------------|-------------------|----------------------|-------------------|
| 115 Cash                 | 70.93470          | 3 Capital            | 1000000.          |
| 147 Agent                | 657.96462         | 77 Reserve Fund      | 1000000.          |
| 160 Notes Recd.          | 42208761          | 91 Current Bleaching | 9752128           |
| 162 Insurance            | 2168757           | 55 Lowell            | 7243              |
| 195 A. Skinner & Co.     | 78520650          | 114 Charges Paybl.   | 8664918           |
| 210 Cloth                | 155.73306         | 114 Notes            | 118341734         |
| 244 C. A. Dwight & Co.   | 65.18978          | 163 Spent Insurance  | 3385981           |
| 172 Hansard Watson & Co. | 70731             | 151 Loan Acc.        | 35000.            |
| 137 Interest             | 286214            | 79 Returned Premiums | 341875            |
| 11 Saco Water P. Shares  | 523278.           | 206 Profit & Loss    | 33106129          |
|                          |                   | Cotton               | 3200.             |
|                          |                   | Wm. P. Haines        | 124161            |
|                          |                   | 56 Haltham Bleaching | 1057277           |
|                          | <u>2994375.76</u> |                      | <u>2971375.76</u> |

|                          |                   |
|--------------------------|-------------------|
| 115 Cash                 | 70.93470          |
| 147 Agent                | 657.96462         |
| 160 Notes Recd.          | 42208761          |
| 162 Insurance            | 2168757           |
| 195 A. Skinner & Co.     | 78520650          |
| 210 Cloth                | 155.73306         |
| 244 C. A. Dwight & Co.   | 65.18978          |
| 172 Hansard Watson & Co. | 70731             |
| 137 Interest             | 286214            |
| 11 Saco Water P. Shares  | 523278.           |
|                          | <u>2994375.76</u> |

|                     |                  |
|---------------------|------------------|
| Capital             | 1000000.         |
| Reserve Fund        | 1000000.         |
| Haltham Bleaching   | 1057277          |
| Returned Premiums   | 341875           |
| Quincy & Co. Paybl. | 3000.            |
| Chas. Paybl.        | 510948           |
| Wm. P. Haines & Co. | 331948           |
| Loan Account        | 15000.           |
| Guar. Fund          | 3385981          |
| Notes Paybl.        | 6101532          |
| Sales Cloth.        | 6965429          |
| Cotton              | 3200.            |
| Profit & Loss       | 33106129         |
| Lowell Blea.        | 7243             |
|                     | <u>313240265</u> |



Dr

February 1867

Cr.

|                       |          |
|-----------------------|----------|
| Mill No 332942        |          |
| 12 248.599 2          |          |
| 13 343229 331848 342  |          |
| 1000 Water Power Co   | 423248   |
| Dividend              | 120000   |
| Cash                  | 10664092 |
| Interest              | 1043834  |
| Fergusson Gaines & Co | 44586914 |
| Notes Recd            | 2209504  |
| Insurance             | 216845   |
| Incidental Expenses   | 29551    |
| Wanderer Watson & Co  | 4043     |
| J. Skinner & Co       | 69865284 |
| Cotton                | 41066    |
| Cloth                 | 15543306 |
| D. A. Dwight & Co     | 31516948 |

334241134

|                    |          |
|--------------------|----------|
| Capital            | 1000000  |
| Reserved Fund      | 1000000  |
| Lowell Blay        | 4243     |
| Returned Premiums  | 34850    |
| Quinby Thomas & Co | 8500     |
| Charges Payable    | 483528   |
| Wm. J. Gaines      | 892301   |
| Loan Accd.         | 35000    |
| Guar. & Ins.       | 3539590  |
| Notes Payable      | 64235000 |
| Sales Cloth        | 6465449  |
| Profit & Loss      | 33106129 |
| Sales of Cloth     | 30342453 |

334241134

March 1867

|                               |            |     |
|-------------------------------|------------|-----|
| 13 1000 Water Power Co Shares | 1184803 74 | 74  |
| Mill No 1253                  | 1184803 74 | 74  |
| 75 Dividend Accd              | 120        | 74  |
| 119 Cash                      | 6014965    | 106 |
| 134 Interest                  | 1240621    | 114 |
| 144 J. Gaines Agent           | 80033664   | 146 |
| 160 Notes Receivable          | 2209504    | 152 |
| 162 Insurance                 | 1133845    | 164 |
| 164 Incidental Expenses       | 206490     | 176 |
| 172 Wanderer Watson & Co      | 4043       | 184 |
| 195 J. Skinner & Co           | 86128283   | 206 |
| 202 Cotton                    | 41195794   |     |
| 210 Cloth                     | 15543306   |     |
| 214 D. A. Dwight & Co         | 3936624    |     |
|                               | 369384105  |     |

|                   |          |
|-------------------|----------|
| Capital Stock     | 1000000  |
| Reserved Fund     | 1000000  |
| Returned Premiums | 34850    |
| J. Quinby Agent   | 8500     |
| Charges Payable   | 483528   |
| Wm. J. Gaines     | 665010   |
| Loan Account      | 35000    |
| Guar. Insurance   | 3540399  |
| Notes Payable     | 64435000 |
| Sales of Cloth    | 62444134 |
| Profit & Loss     | 33106129 |

369384105



De

April 1867

Cr.

Mills No 1 33297.22

2. 278399.64

3. 373222.88 1184803.74

|                           |           |
|---------------------------|-----------|
| Dividend Acc <sup>d</sup> | 120,000   |
| Insurance                 | 11528.75  |
| Harwood Watson & Co       | 70.75     |
| Cotton                    | 411957.97 |
| Cloth                     | 155733.06 |
| D. A. Dwight & Co         | 111645.48 |
| J. Thinner & Co           | 854301.11 |
| Incident Expenses         | 2139.89   |
| Notes Receivable          | 15245.75  |
| Serg. Haines Agent        | 841969.26 |
| Interest                  | 16038.87  |
| Cash                      | 51218.78  |
| Saco Water & Co. & Co     | 13937.03  |

\$ 3790590.92

|                       |           |
|-----------------------|-----------|
| Capital Stock         | 1,000,000 |
| Reserved Fund         | 1,000,000 |
| Returned Premiums     | 348.20    |
| J. Quinby Agent       | 8000.     |
| Haring Brothers & Co  | 62678.06  |
| Charges Payable       | 4835.28   |
| Loan Acc <sup>d</sup> | 35000.    |
| Profit & Loss         | 331061.29 |
| Wm. S. Haines         | 33035.2   |
| Guaranty Insurance    | 35490.45  |
| Notes Payable         | 522550.55 |
| Sale of Cloth         | 786532.97 |

\$ 3790590.92

May 1867

|                       |            |
|-----------------------|------------|
| Thompson & P. & P. Co | 20396.21   |
| Mills No 2 & 3        | 1184803.74 |
| Dividends             | 120000.    |
| Cash                  | 306484.55  |
| Interest              | 17519.31   |
| Serg. Haines Agent    | 888661.34  |
| Notes Receivable      | 2095.04    |
| Insurance             | 11528.75   |
| Incident Expenses     | 2452.39    |
| Harwood Watson & Co   | 70.75      |
| J. Thinner & Co       | 654714.11  |
| Cotton                | 411957.97  |
| Cloth                 | 155733.06  |
| D. A. Dwight & Co     | 186983.49  |

\$ 687565.69

|                      |           |
|----------------------|-----------|
| Capital Stock        | 1,000,000 |
| Reserved Fund        | 1,000,000 |
| Returned Premiums    | 4739.38   |
| Haring Brothers & Co | 62678.06  |
| Quinby, Thomas Agent | 10000.    |
| Charges Payable      | 4835.28   |
| Loan Account         | 35000.    |
| Guaranty Insurance   | 35490.45  |
| Notes Payable        | 428395.23 |
| Sale of Cloth        | 771038.62 |
| Profit & Loss        | 331061.29 |
| Wm. S. Haines        | 82738     |

\$ 687565.69



# June 1867

|                       |              |
|-----------------------|--------------|
| Shares in S. M. P. Co | 179,578.54   |
| Hills                 | 1,184,803.74 |
| Laconia Co            | 533.27       |
| Cash                  | 34,278.87    |
| Interest              | 1,924.35     |
| Agents                | 172,229.21   |
| Notes Recd            | 67,187.48    |
| Insurance             | 4,680.00     |
| Kansas Natl. Bk       | 70.73        |
| R. Skinner & Co       | 704,987.94   |
| Cloth                 | 333,411.17   |

3,004,172.25

|                    |            |
|--------------------|------------|
| Capital Stock      | 1,000,000  |
| Reserve Fund       | 1,000,000  |
| Profit & Loss      | 275,177.06 |
| Barring Bros. Co   | 133,010.73 |
| Danvers Blacking   | 44,645.72  |
| Education          | 23,185     |
| Waltham            | 1,020.70   |
| Thos. Quinby Agent | 17,500     |
| Charges Payable    | 26,625.28  |
| Wm. P. Haines      | 46,697.48  |
| Loan a/c           | 55,000     |
| Insurance & Ins.   | 50,608.37  |
| Notes Payable      | 341,500    |
| Cotton             | 3200       |

3,004,172.25

# July 1867

|                        |              |
|------------------------|--------------|
| 13 Saco Paper Mill Co. | 179,578.54   |
| 36 & 37 Hills          | 1,184,803.74 |
| 38 Laconia Co          | 533.27       |
| 75 Dividend A/c        | 60,000       |
| 119 Cash               | 34,278.87    |
| 137 Interest           | 6,165.18     |
| 147 Agents             | 410,540.55   |
| Notes Recd.            | 6,087.53     |
| 152 Insurance          | 4,680.00     |
| 167 Insid. Exp.        | 125          |
| 172 Kansas Natl. Bk    | 70.73        |
| 175 R. Skinner & Co    | 704,987.94   |
| 210 Cloth              | 333,411.17   |
| 214 D. C. Dwight & Co  | 110,000      |

3,054,844.69

|                       |            |
|-----------------------|------------|
| 4 Capital Stock       | 1,000,000  |
| 77 Reserve Fund       | 1,000,000  |
| 90 Barring Bros. Co.  | 133,010.73 |
| 91 Danvers Blacking   | 44,645.72  |
| 96 Waltham            | 1,020.70   |
| 93 Education          | 23,185     |
| 106 Thos. Quinby Agt. | 17,500     |
| 114 Chas. Payable     | 26,625.28  |
| 150 Wm. P. Haines     | 46,697.48  |
| 152 Loan a/c          | 55,000     |
| Insurance & Ins.      | 50,622.37  |
| Notes Payable         | 447,500    |
| 203 Cotton            | 3200       |
| (P. Loss)             | 275,177.06 |

3,054,844.69



De

August 1867

Cr

|                    |             |
|--------------------|-------------|
| Geo. W. H. L. Co   | 21088612    |
| Mills & Co         | 118150371   |
| Lyman & Co         | 108415      |
| Quincy & Co        | 100000      |
| Cash               | 31878 00    |
| Interest           | 903704      |
| J. H. H. Agent     | 1140117 09  |
| Spice & Flour      | 5912 14     |
| Insurance          | 4680        |
| Smith & Co         | 348 94      |
| Wm. H. Watson & Co | 7043        |
| J. Skinner & Co    | 70276 138   |
| Cotton             | 145616 80   |
| Cloth              | 333411 19   |
|                    | 1221276 105 |

\$ 1221276 105

|                   |             |
|-------------------|-------------|
| Capital Stock     | 1000000     |
| Reserve Fund      | 1000000     |
| Thos. L. L. Agent | 14500       |
| Barney & Co       | 13713708    |
| Charged Pay       | 350360      |
| Wm. P. H. Agent   | 340294      |
| Loan Account      | 50000       |
| Guar. & Ind.      | 3062207     |
| Notes Payable     | 43410708    |
| Sales of Cloth    | 247773474   |
| Profit & Loss     | 29371406    |
|                   | 1221276 105 |

\$ 1221276 105

September 1867

|                         |             |
|-------------------------|-------------|
| Shawm & Co. W. H. L. Co | 23789138    |
| Mills & Co              | 118610700   |
| W. H. L. Co             | 100000      |
| Lyman & Co              | 108415      |
| Quincy & Co             | 100000      |
| Cash                    | 240280      |
| Interest                | 903704      |
| Agent                   | 51307860    |
| W. P. H. Agent          | 100000      |
| Spice & Flour           | 144927      |
| Smith & Co              | 348 94      |
| Wm. H. Watson & Co      | 7043        |
| J. Skinner & Co         | 7001450 5   |
| Cotton                  | 145616 80   |
| Cloth                   | 333411 19   |
| D. H. Doughty & Co      | 33600       |
|                         | 1221276 105 |

|                   |             |
|-------------------|-------------|
| Capital Stock     | 1000000     |
| Reserve Fund      | 1000000     |
| Barney & Co       | 13713708    |
| Thos. L. L. Agent | 14500       |
| Charged Pay       | 350360      |
| Loan Account      | 50000       |
| Guar. & Ind.      | 3062207     |
| Notes Payable     | 43410708    |
| Sales of Cloth    | 247773474   |
| Profit & Loss     | 29371406    |
|                   | 1221276 105 |



Dr

October 31<sup>st</sup>

Cr

|                            |          |
|----------------------------|----------|
| 13 Shares in Saco W. P. Co | 23798138 |
| 36 Hill No 1               | 23470808 |
| " " " 2                    | 27859904 |
| " " " 3                    | 57322988 |
| 50 U.S. Tax                | 304770   |
| 58                         |          |

Dr

October

Cr

|                            |                  |
|----------------------------|------------------|
| 14 Capital Stock           |                  |
| 13 Shares in Saco W. P. Co | 24689138         |
| 36 Hill No 1               | 27859964         |
| " " " 2                    | 24117007         |
| " " " 3                    | 57322988         |
| 50 U.S. Tax                | 1214070          |
| 57 Lewiston Bleachery      | 2000 "           |
| 75 Dividend Acc            | 100000 "         |
| 119 Cash                   | 11788965         |
| 137 Interest               | 1536775          |
| 147 P. Haines Agent        | 56206563         |
| 150 Wm. P. Haines          | 282963           |
| 162 Notes Recd.            | 191955           |
| " Insurance                | 4680 "           |
| 167 Indial Exp.            | 220121           |
| 172 Haines W. P. Co.       | 7073             |
| 195 P. Haines Rec.         | 75607784         |
| 202 Cotton                 | 14848697         |
| 210 Cloth                  | 33341119         |
| 214 D. A. Dwigth's Rec.    | 188600 "         |
|                            | <u>565458152</u> |

|                      |           |
|----------------------|-----------|
| 14 Capital Stock     | 1000000 " |
| 77 Reserved Fund     | 1000000 " |
| 90 Barring Bro. Rec. | 13731688  |
| 106 Thos. Limby      | 19000 "   |
| 114 Chgo. Payable    | 530303    |
| 152 Loan acc't.      | 25000 "   |
| 161 Sugar & Ins.     | 3540024   |
| 174 Notes Payable    | 55048133  |
| 184 Sales of Cloth   | 57670288  |
| 206 Profit & Loss    | 29517706  |

365458152

November

|                            |                   |
|----------------------------|-------------------|
| 13 Shares in Saco W. P. Co | 24653642          |
| 36 Hills as above          | 119299459         |
| 50 U.S. Tax                | 2252485           |
| 57 Lewiston Bleachery      | 2000 "            |
| 119 Cash                   | 6122674           |
| 137 Interest               | 2279903           |
| 147 P. Haines Agent        | 60892822          |
| 210 Wm. P. Haines Cloth    | 33341119          |
| 162 Notes Recd.            | 191955            |
| " Insurance                | 4755              |
| 167 Indial Exp.            | 256835            |
| 195 P. Haines Rec.         | 53900628          |
| 202 Cotton                 | 14848697          |
| 214 D. A. Dwigth's Rec.    | 24876423          |
|                            | <u>1573592692</u> |

|                    |           |
|--------------------|-----------|
| 14 Capital Stock   | 1000000 " |
| 77 Reserved Fund   | 1000000 " |
| 90 Barring Bro.    | 13731688  |
| 106 Thos. Limby    | 19000 "   |
| 152 Loan acc't.    | 25000 "   |
| 161 Sugar & Ins.   | 3540024   |
| 174 Notes Payable  | 55519 "   |
| 184 Sales of Cloth | 79983132  |
| 206 Profit & Loss  | 20040926  |
| 150 Wm. P. Haines  | 40967     |
| 79 Thos. Limby     | 2275      |

1573592692

1573592692



Dr

December

Cr

|                        |                     |
|------------------------|---------------------|
| Shares in S. M. P. Co. | 225.131 119         |
| Mill No 1              | 341.170.07          |
| 2                      | 278.599.64          |
|                        | 573.229.88          |
| P. Haines Agent        | 1.192.999 59        |
| Cloth                  | 285.800 99          |
| P. Skinner Rec.        | 291.903 46          |
| Cash                   | 894.487 32          |
| Interest               | 43.859 47           |
| Charges Payable        | 2.111 79            |
| Notes Recd.            | 1.000 25            |
| Insurance              | 61.919 55           |
| Suspense               | 2.410 250           |
| D. A. Dwight Rec.      | 3.002 52            |
|                        | 121.363 8           |
|                        | <u>3.016.755 31</u> |

|                   |                     |
|-------------------|---------------------|
| Capital Stock     | 1.000.000           |
| Reserved Fund     | 1.000.000           |
| Profit & Loss     | 208.734 111         |
| Notes Payable     | 543.570             |
| Baring Bro. Rec.  | 171.004 03          |
| Danvers Bleachery | 23.523 98           |
| Wm. P. Haines     | 7.126 20            |
| Loan A/c          | 35.000              |
| Guaranty & Ins.   | 34.449 14           |
| Cotton            | 3.200               |
| Returned Pems.    | 114 50              |
|                   | <u>3.016.755 31</u> |

January 1868

|         |                          |                     |
|---------|--------------------------|---------------------|
| 160     | Notes Recd.              | 45.932 88           |
| 147     | Agent                    | 320.365 36          |
| 196     | P. Skinner Rec.          | 916.010 73          |
| 222     | Shares in Saco M. P. Co. | 223.884 90          |
| 119     | Cash                     | 109.722 27          |
| 137     | Interest                 | 6.892 32            |
| 214     | D. A. Dwight             | 92.136 38           |
| 36 & 37 | Mills 1.2 & 3.           | 1.192.999 59        |
| 210     | Cloth                    | 291.903 46          |
| 220     | Insurance                | 2.410 250           |
| 170     | Suspense                 | 3.002 52            |
| 167     | Initial Exp.             | 411 67              |
|         |                          | <u>3.205.264 58</u> |

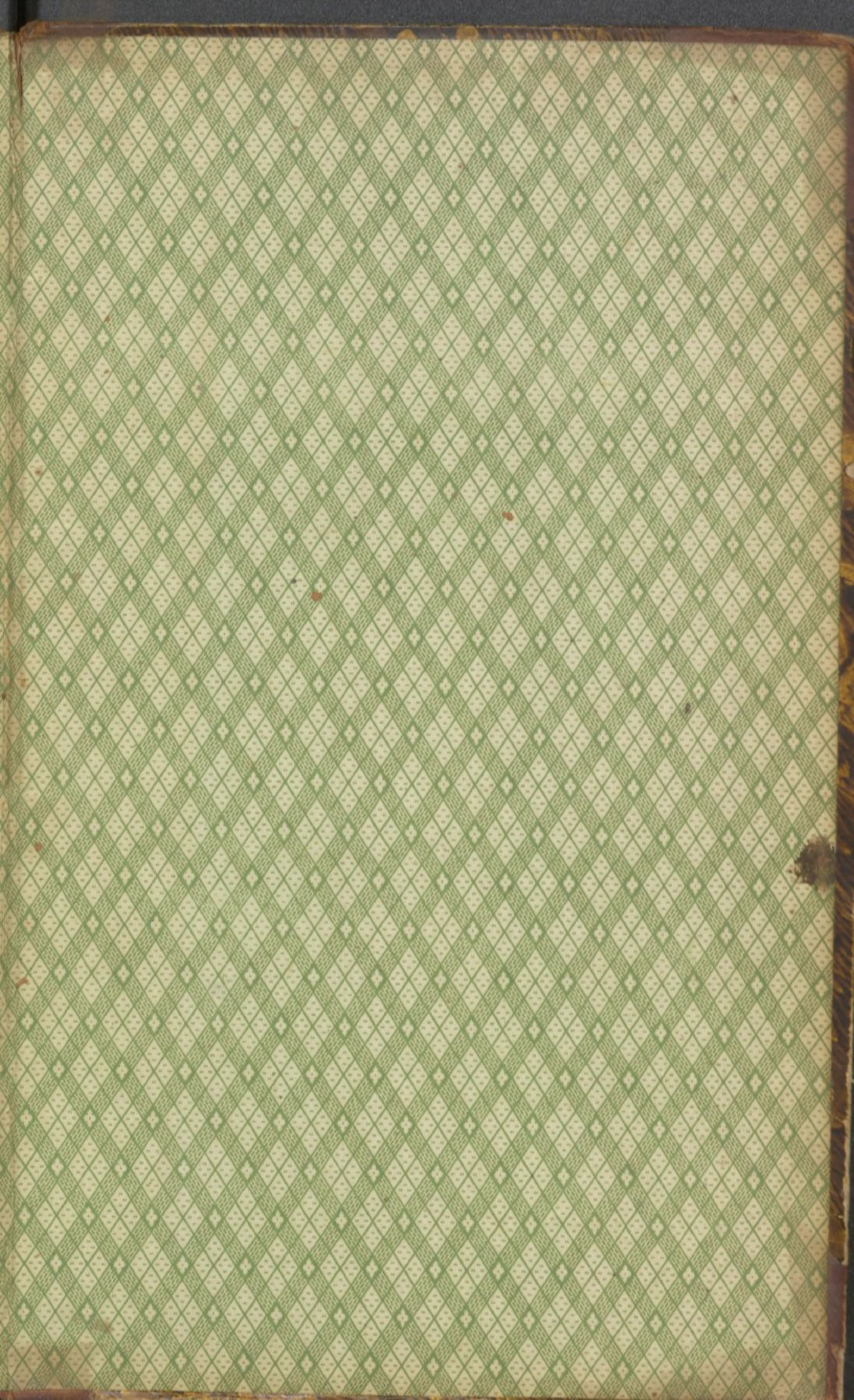
|     |                      |                     |
|-----|----------------------|---------------------|
| 177 | Notes Payable        | 543.570 0           |
| 114 | Charges P.           | 12.995 58           |
| 150 | W. P. Haines         | 7.126 20            |
|     | Cap. Stock & Reserve | 2.000.000           |
| 206 | Profit & Loss        | 208.734 111         |
| 90  | Baring Bro. Rec.     | 171.004 03          |
|     | Danvers Bleachery    | 23.523 98           |
| 152 | Loan A/c             | 35.000              |
| 161 | Guaranty & Ins.      | 34.449 14           |
| 202 | Cotton               | 3.200               |
|     |                      | 114 50              |
| 185 | Sales of Cloth       | 165.536 74          |
|     |                      | <u>3.205.264 58</u> |

Financial Statement  
Dec. 1867











Pepperell Ledger Balances  
2016.565

